#### **ARI Research Note 2010-02**

# Decision Process to Identify Lessons for Transition to a Distributed (or Blended) Learning Instructional Format

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#### 14. ABSTRACT (Maximum 200 words):

The U.S. Army Infantry School, Office of the G-3, asked the Army Research Institute to evaluate the course content of 51 programs of instruction (n=2,065 lessons) for potential transition to a distributed learning instructional format. Using a mixed-method coding and analysis approach, the sample of POIs were categorized, coded, statistically analyzed, and a decision-process was developed to classify lessons into fully transitionable, partially transitionable or not transitionable groups. The thematic structure of course content types and the decision process may be adapted by related Army organizations seeking to evaluate their curricula for lessons that could be transitioned to a distributed learning format. Statistical analyses of the sample are provided as well as detailed appendices concerning the classification of the specific lessons in the sample.

#### 15. SUBJECT TERMS

Distributed Learning; Blended Learning; Applications of Qualitative Method

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### DECISION PROCESS TO IDENTIFY LESSONS FOR TRANSITION TO A DISTRIBUTED (OR BLENDED) LEARNING INSTRUCTIONAL FORMAT

#### **EXECUTIVE SUMMARY**

#### Research Requirement:

At the request of the U.S. Army Infantry School (USAIS) Office of the G-3, the Army Research Institute (ARI) Fort Benning Field Unit analyzed 51 selected Programs of Instruction (POIs) to evaluate course content for potential transition to a distributed (or blended) learning format.

#### Procedure:

A mixed-methods approach, combining qualitative coding procedures with basic statistical analyses, was used to assess 2,065 lessons within the sample of POIs. From the initial qualitative analysis, lessons were coded into a thematic structure and a decision process was developed to classify lessons into groups on the basis of whether they were transitionable to a distributed (or blended) learning format. The decision process was applied to the sample of POIs and high potential courses were identified on the basis of the prevalence of transitionable lessons within each course.

#### Findings:

The sample of POIs contained lessons that fall into three basic categories: (1) Practicing a Procedure, (2) Reflecting on Concepts, and (3) Interacting with Others. These lesson types are set in the context of Administering the Course. Each of the categories respectively maps onto a learning goal: (1) Performing Actions to Standard, (2) Understanding and Using Information, and (3) Building Relationships, respectively. Administering the Course has as its goal to Facilitate the Learning Process. Lessons within each course (or POI) were categorized into three types: (1) fully transitionable to distributed learning (dL) format, (2) partially transitionable and/or also requiring a blended dL component, or (3) not transitionable. Determinations of category membership were made on the basis of whether the course content indicated a need for face-to-face or real time interaction with other Soldiers and/or with equipment (i.e., partial or blended transition), or could be presented in an online format that could be accessed at anytime without undermining the specified goals of the training (i.e., fully transitionable). Each of these lesson types described above are transitionable to a dL format in varying degrees, with Reflecting on Concepts tending to be the most highly transitionable type of lesson (assuming that standard, stand-alone computerbased instruction is being utilized). Practicing a Procedure would tend to be the least transitionable type of lesson, requiring either specialized equipment and/or the feedback of an expert trainer on the Soldier's performance.

The POIs for the Maneuver Captains' Career Course had the most course content that was fully transitionable to a dL format, followed by the Central Command (CENTCOM) Theatre Specific Individual Requirement Training (TSIRT), the Maneuver Advanced Non-Commissioned

Officer Course for Indirect Fire Infantrymen, and the Infantry Captains' Career Course. These courses tended to be very concept, rather than practice, oriented.

The POIs with the greatest amount of blended and/or partial transition course content were Javelin Gunner Course, Infantry Pre-Command Course, Stryker Brigade Combat Team (SBCT) Leaders' Course, Indirect Fire Infantryman, Infantryman Military Occupational Skill Qualification (MOSQ), Javelin Train-the-Trainer Course, Land Warrior Operator Course, Mechanized Leaders' Course (M2A3 Weapons System), and the Basic Officer Leaders (Direct Commissioned) Course. These courses tend to be practice oriented, but also have significant conceptual content.

An Appendix containing all lessons by course is provided to describe the specific content of each course assessed and the results of the applied coding scheme and decision process. While the titles of some courses used in this report have been revised since the sample of POIs were collected, or the courses are currently under revision, the titles of the course POIs that composed the sample for this analysis are those used in the original sample of POIs.

#### Utilization and Dissemination of Findings:

Findings may be used by U.S. Army Infantry School (USAIS) G-3 and related organizations to assess course content within their respective curricula for development of distributed learning and/or blended learning instructional materials. The analysis methodology and/or decision process may also be adapted for use by other residential training institutions to evaluate course content for transition.

### DECISION PROCESS TO IDENTIFY LESSONS FOR TRANSITION TO A DISTRIBUTED (OR BLENDED) LEARNING INSTRUCTIONAL FORMAT

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### DECISION PROCESS TO IDENTIFY LESSONS FOR TRANSITION TO A DISTRIBUTED (OR BLENDED) LEARNING INSTRUCTIONAL FORMAT

#### **INTRODUCTION**

Since the late 1990's, the U.S. Army has been selectively transitioning residential courses to an online, distributed learning (dL) format, making use of information technology to provide on-demand training opportunities to Soldiers stationed around the world (Stouffer, 1998). Residential training institutions are reviewing their respective curricula to identify high potential modules and lessons that may be transitioned to an online format without diminishing training quality (Weinstein & Dolezalek, 2008).

Distributed learning (dL) is (1) an instructional format in which (2) instructors and trainees are in different locations, and (3) educational resources (e.g., reading materials, movies, etc.) are stored and accessed by way of computer-based communications technology (Belanich, Moses, & Orvis, 2005, p. 3). dL ideally provides the benefits of course development, distribution and administration on an economy of scale, while retaining characteristics of anytime, anywhere access and customizable instruction (Peters, 1993).

To assist the U.S. Army Infantry School (USAIS) in selecting lessons for transition to a dL format the investigators developed and applied a decision process based on 51U.S. Army Infantry School (USAIS) Programs of Instruction (POIs). This analysis is intended to supplement and perhaps simplify existing dL decision processes by providing an analytic approach that will allow administrators to identify lessons in their curriculum that may be transitioned readily to a dL format.

#### Existing Distributed Learning Decision Criteria

Facing a research question similar to that addressed here, Stouffer (1998) compiled a database of Department of Defense (DOD) institutional skill training courses and coded them according to the International Standard Classification of Education. This database was used to address questions about distance learning conversion and consolidation of contemporary training media being used across the Services. The basic question she sought to answer was: what already-developed instructional media can DOD share across the Services as well as with other government agencies and civilian educational institutions and businesses? This approach addressed courses using a system of classification that did not take into account the specified activities and concepts to be trained in a course to determine whether it would be suitable to transition the lesson to dL. For an example, a question might concern whether the U.S. Army could effectively use training developed by General Motors to instruct Soldiers on Wheeled Vehicle Maintenance, but it did not address the specific lessons that composed a current POI for this topic.

<sup>&</sup>lt;sup>1</sup> This investigation was undertaken by the U.S. Army Research Institute at Ft. Benning when the U.S. Army Infantry School requested technical advisory assistance concerning their residential curriculum assessment. Other Army training institutions may apply the techniques described, with appropriate modifications, to assessments of their own curricula.

In contrast to this approach, the U.S. Army Training and Doctrine Command (TRADOC) have discussed a focus on three central criteria to guide decision-makers in determining whether instructional materials are best provided in a technology-based or face-to-face instructional format (Dr. Jennifer Tucker, Personal Communication, 16 Oct, 2007). These criteria include: an assessment of sensory information, environmental complexity, and observation/feedback requirements. First, when assessing a particular lesson for transition to dL, administrators need to consider whether the Soldier's present sensory information and/or experience is vital to making the training effective and transferable to the field. For instance, Soldiers learning to use a Single Channel Ground and Airborne Radio System (SINCGARS) or to zero an M-16 rifle may benefit most from hands-on experiences using that equipment, under the guidance of a knowledgeable non-commissioned officer (NCO). The reason for this is that Soldiers may not acquire skills as readily from only being told about how the equipment is used. The problem remains, however, that the most advanced Army equipment is far more available in operational contexts than in training contexts; training developers and instructors must work within the limits of available resources, and virtual simulations are sometimes more accessible than the actual resource.

Second, maintaining the environmental complexity necessary for high fidelity training is important in that it prepares Soldiers to function effectively in a variety of real world contexts. Given current distributed learning technologies, mountaineering or parachuting are unlikely to be trained in an online format when the Army needs Soldiers to perform effectively in an operational environment. To train beyond general familiarity, the problem becomes one of exposing Soldiers to, and training them in, appropriate environmental conditions.

Finally, if training concerns complex task performance and requires on-the-spot observation and feedback from a subject matter expert, it is best not transitioned to an online format. As Boyce, Lavoie, Streeter, Lochbaum, and Psotka (2008) noted: Junior officers tend to express the greatest confidence in their learned skills and satisfaction with their learning experience when they have been instructed face-to-face by a uniformed military officer. The TRADOC criteria focus on the fidelity of the training experience and on the task performance context in developing essential tacit/performance-oriented knowledge.

Dr. Robert J. Seidel of the Army Research Institute has developed a complementary set of criteria in which the logistical concerns of training are emphasized (Personal Communication, October 17, 2007). Seidel's considerations include: (1) length of course, (2) stability of course, (3) number of trainees, (4) travel costs of trainees and (5) instructor availability, among other factors. His considerations also include course-content specific criteria: (1) whether the course has a hands-on requirement and (2) whether the content is interchangeable with civilian skills, etc.

From a problem-based learning perspective, core questions one needs to address when assessing course content: (1) What is the learner being trained to do? (2) What is the context/situation in which he or she is being trained? and (3) What is the context/situation in which he or she is going to be expected to apply what has been learned? (cf. Savery & Duffy, 1995). An analysis on the basis of these questions focuses on the real world problems that

Soldiers are being asked to solve and the specific tasks they engage in to solve these problems as well as an analysis of the fidelity of instructional context and/or course logistics.

#### The Army's Digital Training Resources

Ongoing deployments and force generation requirements have placed continuous pressure on TRADOC and the Army's residential training institutions. In response, initiatives have been underway that use internet-based training technologies to meet Soldiers' training needs across a greater variety of geographic locations. One of these initiatives is The Army Distributed Learning Program (TADLP). TADLP was begun to enable the Army to develop, deliver and manage computer-based distance instruction for Soldiers. It is anticipated that the dL mode of instruction will allow Soldiers greater flexibility in meeting training needs, will address the time and geographic constraints common to residential training, and will shorten in-residence training times. The Army Learning Management System (ALMS) has been developed to store course materials online and to assist Soldiers in managing their refresher, prerequisite and course-level training. Through the ALMS system, it is anticipated that computer delivered instruction will continue to become a significant feature of U.S. Army training.<sup>2</sup>

Many digital resources are already available, providing Army personnel with access to needed information to meet career and training goals. Army Knowledge Online (AKO), as well as other digital resources such as the Reimer Digital Library, allows Soldiers access to mission critical training when needed. Many online lessons that teach/refresh essential Warrior Skills are available in digital format and are already being used as instructional content and reference materials by Soldiers in the field. The fidelity and accuracy of training, as well as its accessibility, are significant concerns in transitioning instructional materials to a distributed learning format (Sims, Burke, Metcalf, & Salas, 2008).

#### A Digital Training Alternative: Blended Learning

Corporations and educational institutions have undertaken similar initiatives and, over the past decade, have begun to embrace computer-based training that incorporates both the accessibility benefits of storing course materials online (allowing for anytime, anywhere access) as well as the social networking and communication capabilities of the Internet (Sims, Burke, Metcalf, & Salas, 2008). Courses of this type are often referred to as *hybrid* or *blended* courses, given that they blend a traditional online presentation of course materials with a specific training plan that involves open-ended, synchronous social interactions among individuals who are enrolled in a course that may take place either face-to-face or be mediated by way of a technological medium.

Blended learning may also incorporate varying degrees of face-to-face and online interaction among participants in a course. With the added social interaction, a blended learning training approach facilitates collaborative and knowledge-sharing learning situations. This type of learning situation emphasizes field experiences and applications of knowledge. The pure dL training approach tends to emphasize a model of learning that focuses on a structured

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 $<sup>^2</sup>$  Information about the ALMS program can be accessed:  $http://www.dls.army.mil/lms\_overview.html \end{accessed} (Accessed: 3~Aug~09)$ 

presentation of factual knowledge, assessment and feedback opportunities, and predetermined or user-customizable interface to guide the learner through the material (Tucker, McGilvray, Leibrecht, Strauss, Perrault, & Gesselman, 2009). To use Army examples, the social facilitation of the blended learning format, combining both real-time or near real-time communication, may be appropriate to sharing "lessons learned" types of knowledge whereas pure distributed learning, in the form of an encapsulated/published training product (e.g., a CD-based training simulation program), is appropriate to training formalized doctrine. The Army requires both these training modalities and has established an online venue to consolidate lessons from the contemporary operational environment (COE) and to facilitate discussion concerning applications of techniques, tactics and doctrinal development.<sup>3</sup>

#### The Intent of the Present Investigation

The current period of transitioning existing courses to a distributed learning (dL) format, standardizing the online content, and developing a worldwide infrastructure to store, manage and provide access to computer-based training is presenting the Army with significant challenges. dL is not a solution that can be applied to all Army course content and training activities. For some types of course content and training activities, a full transition to dL would likely not meet the Army's training objectives, as would be the case with mountaineering training for Army Rangers. In order to help focus efforts on transitioning appropriate course materials to dL format, this research analyzed the lessons within a sample of 51 Army Infantry Programs of Instruction (POI) in order to develop (1) a general description of the characteristics of the content of the lessons described within the POIs and (2) a decision process for making initial decisions concerning the appropriateness of particular lessons for transition to a dL format based on types of course content.

The current investigation identified potential avenues of training development for USAIS and focused on 2,065 lessons that composed a sample of 51 USAIS POIs. The information in this report is intended to support USAIS in making key decisions concerning whether course material, as described in a POI, is amenable to a full transition to dL multimedia or partial transition to a blended learning format, combining dL multimedia with technologies that facilitate social interaction. Along with a decision process, the investigators hoped to give decision-makers a feel for the landscape of dL transition possibilities within a particular Schoolhouse curriculum. For Army personnel across Schoolhouses, this report may serve as a case study to guide them in identifying aspects of their own curriculum appropriate for transition to dL. It describes how to derive a systematic process to support initial decision-making concerning dL transition, when an administrator is faced with limited time and a large body of qualitative and quantitative information to evaluate. Two Appendices accompany the analysis provided in this document. First, Appendix A was developed to present POIs prioritized by prevalence of course content transitionable either to a full dL or partial/blended dL format. Second, Appendix B presents POI content at the lesson-level as it was coded for the investigation.

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<sup>&</sup>lt;sup>3</sup> See Center for Army Lessons Learned: http://call.army.mil (accessed 3 Aug 09) and http://usacac.army.mil/cac2/call/ll-links.asp (accessed 3 Aug 09)

While a number of dL transition decision processes have been proposed, the process we describe here focuses first on course content at the lesson level and thereby addresses specific concerns faced by USAIS in developing training appropriate to their particular curriculum. The decision process is compatible with preexisting proposals, except that it derives from specific USAIS data rather than from general theoretical work. While the findings are particular to this sample (and this limits the generalizability of results) it may be beneficial for other Schoolhouses to initiate similar assessments of their local curricula in order to address the changes initiated by TADLP.

#### METHODOLOGY AND METHOD

This analysis used a mixed-method research technique that merged both qualitative coding procedures and basic descriptive statistical analyses. The technique focused the assessment first at the level of the lesson and then built toward a description of the sample in both qualitative and quantitative terms. The investigators used the statistical software SPSS version 14 (SPSS, Inc., 2005, Chicago, IL.) for coding procedures and statistical analyses. The coding procedures used were adapted from those described in Grounded Theory method (cf. Creswell, 1997; Glaser & Strauss, 1967) and other linguistics-based interpretive methods (cf. Ryan & Bernard, 2000). These techniques served to develop (1) a thematic description of the structure of the sample, (2) quantitative measures on which to conduct a statistical analysis of the sample and (3) a decision process based on existing assessment criteria and on the specifics of this set of POIs, allowing us to identify lessons and courses for full, for partial (blended), or for no transition to dL.

Fifty-one (51) USAIS POIs—including 379 topics/modules and 2,065 lessons—served as the sample for this investigation. These POIs were identified by USAIS as having potential avenues for dL development. See *Table of Contents* prefacing *Appendix B* for the list of included POIs. While POIs have varying levels of detail, a POI document generally provides course-level information concerning: (1) an overview of a course and its prerequisites, (2) the breakdown of academic and administrative time within a course, (3) the sequence of modules (or general topics) to be covered, (4) a description of lesson titles, actions, conditions and standards as well as (5) basic logistics and course administration information (e.g., average and maximum enrollments; the number of rounds needed for an M-249 marksmanship lesson; what Army Field or Technical Manuals serve as references; what items are needed for in-class lectures).

Here, the terms 'course' and 'POI' are treated as closely related. Information given in a POI prescribes the manner in which a course is taught. A POI lists the resources necessary for teaching a course, the information/practices to be trained, how the material should be trained, and the general training schedule; thus, an approved POI represents an administrative and institutional endorsement and a provision of support for formal training on that material. POIs have the administrative function of standardizing what happens in course-level training. The contents of POIs are organized into subgroups of modules and lessons. A module is a group of related lessons defined in terms of a general topic; a lesson is more specific than, but is nonetheless related to, a module and includes directives to the instructional Cadre concerning information to be taught, procedures to be performed, materials to be used, etc., in conducting training. See *Table 1* for summary descriptions of these categories.

Table 1
Description of Central Constructs Used in this Analysis

Construct	Description
POI	Program of Instruction; A document that Army Schools and Cadre use to determine, approve and catalog course content, procedures, topics, etc., as well as a guide Cadre and Soldiers in conducting a course.
Course	A period of instruction enacted within, or supported by, an Army training institution and described/guided by an associated POI.
Module	A group of lessons that are presented in terms of a common topic within a POI.
Lesson	A specific description of a topic in terms of instructional material, procedures, resources and content that guides an instructor in his/her training activities.

<sup>\*</sup> The order in which constructs are listed is not intended to imply that each subsequent construct is subsumed within the one listed above it. While this can be said of lessons being subsumed within modules and modules within POI's, Courses and POIs are constructs at a parallel level of specificity.

#### General Description of the Sample

Table 2 provides a general statistical description of the sample in terms of the modules and lessons in the sample of N=51 POIs. On the basis of the characteristics of the distribution for these data, median values were selected to describe the sample. Based on median values, the most representative POI for this sample consists of 5 modules and 22 lessons, with approximately 4 lessons per module.

Table 2
Description of the POI Sample with Respect to Courses, Modules and Lessons

Level	Overall	Mean	sd	Median	Mode	Range	Min	Max
Course	N							
Modules	379	7.4	1	5	2	44	1 (Land Warrior Operator Course)	45 (Infantryman Course)
Lessons	2,065	40.5	44	22	18	211	7 (Stryker Brigade Combat Team IPCC)	218 (Infantry Captains' Career Course)
Module Lessons		7	.44	4	1			

#### Qualitative Characteristics of Lessons

The first step in any qualitative analysis of textual data is to identify appropriate units of analysis (Ryan & Bernard, 2000). In this sample, the units of analysis for qualitative coding were *lessons*, which consisted of four parts: *lesson titles*, *actions*, *conditions*, *standards*. Most of the lessons specify educational content, i.e., what and how a Soldier learns during a period of instruction. A smaller subset of lessons specifies administrative content, i.e., what the Cadre does in order to instruct and assess Soldiers. See *Table 3* for a description and an example of lesson-level units of analysis.

Table 3
Characteristics of Lesson Level Units of Analysis\*

Unit of Analysis	Description	Example
Lesson Title	What needs to be learned?	Vehicle Maintenance
Actions	What needs to be done?	Plan platoon and squad maintenance activities
Conditions	What is the teaching/learning environment?	As a platoon sergeant or squad leader, in a classroom environment given the appropriate maintenance reference materials
Standards	How to assess whether the required material been learned?	Identify the platoon sergeants' or squad leaders' responsibilities for platoon/squad maintenance activities

<sup>\*</sup> In U. S. Army Programs of Instruction, *lessons* are composed of titles, actions, conditions, and standards. Training activities are specified at the lesson level. The example given is from the Vehicle Maintenance lesson, CMF 11 Common Module, Basic Non-Commissioned Officer Course.

Interpretation and analysis of lesson-level data was completed in two stages. In the first stage, *lesson titles*, *actions*, *conditions*, and *standards* were coded into an initial set of themes. Initial themes were then refined during subsequent coding sessions within an SPSS database. In the second stage, the lessons were coded into exclusive categories and were analyzed statistically in order to assess relationships among lesson characteristics and to develop a decision process for assessing the dL transition potential for each lesson and, in aggregate, for each module and course. The following sections detail the qualitative and quantitative data treatment procedures.

#### Interpretation and Coding

Open and axial coding, common qualitative data analysis techniques, were used in developing a coding scheme. This approach was chosen for two reasons: (1) open and axial coding are well-accepted procedures in education research and other social science disciplines for developing a thematic description of a sample of qualitative data and (2) these procedures help an investigator in tracking interpretive decisions systematically, which is useful for reflecting on and refining the coding process (Creswell, 1998). In open coding, an initial set of codes were developed to categorize lessons into groups. Following this procedure, axial coding was used to combine the initial set of grouped lessons into more general categories.

The thematic description of lesson-level content was derived through an iterative interpretive process of coding and recoding each lesson and then checking the thematic descriptors against an emerging understanding of the structure of meaning in the total sample (cf. Gadamer, 1960; Linge, 1976). While the set of meanings that emerged from this process are specific to the USAIS sample of POIs, a similar structure may be applicable to other Army curricula.

A parsimonious coding system has been produced when an investigator has derived a minimal set of categories that make sense for describing the sample and he or she has crossed checked this coding system for consistency, addressing and qualifying inconsistent findings with reference to the original texts (Ryan & Bernard, 2000). It is a rigorous and systematic approach to working with qualitative data.

Open coding, as applied here, allowed the investigators to identify and consolidate categories within the sample based on a case-by-case analysis of lessons. Axial coding then allowed fewer and more general categories to be developed based on the initial open coding structure. For statistical description, exclusive categories were then coded. Although it was necessary to assume exclusive groups for purposes of statistical analysis, the data in fact indicated that a few lessons are a blend of the categories derived. When a lesson could be located across categories, its membership was determined based on the most salient training objective for the lesson and with reference to relevant U. S. Army field and technical manuals. The consequence of this coding procedure results in some lessons being classified as more appropriate for partial/blended transition to dL, when the decision process (addressed below) is applied to the sample.

The iterative coding process used for this investigation converged from a diverse set of categories to fewer and more inclusive groups. The preliminary coding scheme emerged with 14 groups; the final coding scheme collapsed the 14 groups into 4. The 4 code scheme is based on characteristics that were meaningfully associated across the sample—i.e., classroom instruction being combined with a conceptual learning goal, or field instruction with a procedural learning goal. In other words, *Lesson Titles*, *Actions*, *Conditions*, and *Standards* as descriptors formed consistent patterns throughout the sample. It is on the basis of systematically interpreting these patterns that the minimal number of categories was derived to describe the content of lessons within the sample.

#### Model Describing Lesson-Level Content

Based on the qualitative coding techniques used in developing a thematic description of course content and in classifying each lesson, three themes were identified as describing course content and one as describing the context for these other themes. The three focal themes are (1) Practicing a Procedure (Performing to Standard), (2) Reflecting on Concepts (Understanding and Using Information), and (3) Interacting with Others (Relationship Building). The context for these themes is Administering the Course (Facilitating the Learning Process). See Figure 1 for the thematic model. The thematic categories reflect that the investigators have assumed it is the actions and goals specified at the lesson-level—particularly how to properly train these

actions to reach the specified learning goal—that are of significant concern when transitioning course content to a dL modality.<sup>4</sup>

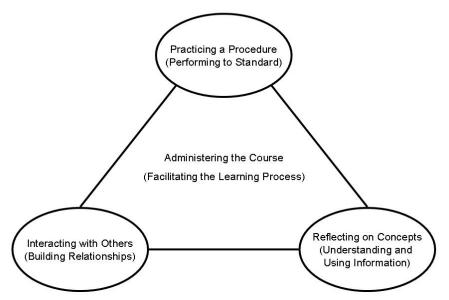


Figure 1. Thematic Relationships among Training Activities Described in U.S. Army Infantry School Programs of Instruction

<sup>&</sup>lt;sup>4</sup> Coding was conducted by a single rater due to the time constraints of this Technical Advisory Service research project. Ideally, multiple raters would have conducted the coding and an interrater reliability would be presented to indicate level of agreement between (or among) raters. In lieu of this, *Appendix B* presents the coding for each of the 2,065 lessons evaluated for the reader to evaluate.

In the thematic model, the training-related activity specified in a lesson is described first (followed by its more general training goal). The first three themes describe the learners' activities when actively engaging in training; the fourth theme describes what the instructor/administrator does when facilitating the learners' activities (creating a context for learning). The training objectives were determined with respect to the thematic structure derived from the sample and those specified in the sample and related course materials. Courses, modules, and lessons—while perhaps emphasizing a particular activity/objective—are in fact an amalgam of training activities and objectives, emerging within the context of the administrative activities of an Army training institution and affiliated Cadre.

Here, one may recall that themes are not purely distinct categories. They are instead meaningful points of focus within a sample of data; that is, points of concentration that have a center consisting of the purest cases associated with a particular meaning and peripheral cases that pick up some of the character of the meanings of other themes while retaining their most salient connection to the central meaning. In technical terms, a theme—as a type of construct—tends to have an oblique underlying factor structure (with a fuzzy boundary) rather than an orthogonal factor structure (with a definitive boundary). In *Figure 1*, this interrelatedness is noted by the lines that connect together the three central meanings that compose the figure.

Ground/Context: Administering the Course (Facilitating the Learning Process). Although specified at the lesson level, administrative activities are primarily within the domain of the training institution, installation facilities management and the Cadre, rather than the Soldiers-in-training. Course administration is essential in structuring training activities and facilitating the learning process. Thus, in Figure 1 the Administering the Course serves as a ground that contextualizes and gives coherence to all other structured training activities. The thematic structure is also meant to imply that any broad change in instructional training modality (such as transition to dL) is necessarily going to be associated with changes in the administrative context, a situation that planners will need to carefully consider when transitioning course content. Administering, developing and teaching an online course can easily be very time and labor intensive. Instructors may invest comparable amounts of time to teaching an online course as they do face-to-face courses (especially outside of regular work hours), with students in different parts of the world and on different schedules often welcoming opportunities to interact with instructors and with each other (Trinidade, Carmo, & Bidarra, 2000). The ongoing labor and costs of providing a high quality infrastructure to support these activities is essential.

Theme 1: Practicing a Procedure (Performing to Standard). This theme relates to lessons that describe practicing a complex task, such as using a weapon in a hands-on and/or field training situation. The emphasis for this type of training is on a Soldier being able to perform to Army standard what is required to complete a task successfully. The philosophy underlying this type of training activity is that a Soldier learns by practicing the task, making mistakes and honing skills in training, where the consequences of a mistake are less severe than in battle. It is the paradigmatic case of training as we fight and the most prevalent type of training activity specified in the POIs.

Theme 2: Reflecting on Concepts (Understanding and Using Information). This theme focuses on acquiring, understanding and using factual information, doctrine and theory in support of professional military practice. It sometimes concerns information that supports a

Soldier in performing a hands-on task (e.g., understanding the science of ballistics helping a Soldier to zero a weapon sight and engage targets at a distance). In other cases, it may concern doctrine and appropriate applications (e.g., how an understanding of military tactics may allow a Platoon Sergeant to be aware of many—more or less viable—courses of action and to choose the best course of action). It is a theme that reflects the Army's focus on training Soldiers to be rapid and precise problem solvers and decision makers, to know the 'Schoolhouse solution' and to know how to adapt that solution when faced with an unfamiliar situation.

Theme 3: Interacting with Others (Building Relationships). This theme specifies training in "soft" social skills—e.g., leadership, team-building, self-confidence, conflict management, etc. Often, these sorts of skills are learned through experiences interacting with others and thus have a tacit character. Combatives is an interesting example in this regard: it is practice and performance oriented in one sense, and a strong example of confidence building, "buddy-system" training in another. Combatives fosters an aggressive will to succeed and builds camaraderie in the Force; it is also a skill to be used against an enemy in the rare occasion that all other fighting/survival tactics have failed or are inappropriate. Other types of learning activities associated with this theme concern communication skills, such as those associated with preparing and delivering briefings, professional consultation with peers, or conducting afteraction reviews. Lessons in this category are oriented toward producing a Soldier both proficient in communicating with and understanding others as well as in fighting an enemy in battle.

See *Table 4* for a description and examples of the coding categories.

#### Quantitative Characteristics of Lesson-Level Content

Once thematic categories were determined and lessons were assigned membership in exclusive groups, basic descriptive statistics were calculated concerning frequency and percentage of membership for each group. The left-hand column of *Table 3* presents the frequency and percentage of lessons for each thematic category.

The most prevalent type of activity/objective described in the data concerns  $Practicing\ a$  Procedure, which accounts for 900 lessons (44% of the total 2,065 lessons). Following this,  $Reflecting\ on\ Concepts$  accounts for 564 lessons (27%) and  $Interacting\ with\ Others$ , 155 lessons (8%). The remaining lessons in the sample describe activities related to  $Administering\ the$   $Course\ (n = 445, 22\%)$ .

Table 4
Description and Examples of the Lesson-Level Training Activities

<b>Learning Activities</b>	Description	Examples	
Practicing a Procedure (n = 900; 44%)	Hands-On w/ Weapons System	Using a M-249, M-240, .50 Cal. on a Firing Range	
	Hands-On w/ Specialized Technology	Using a Raven Unmanned Aircraft System	
	Hands-On w/ Simulator System	Javelin Simulator	
	Outdoor Field Exercise and/or Requires Specialized Location	Parachuting, Mountaineering, etc.	
	Using a Specialized Software and/or Computer System	FBCB2 Training	
Reflecting on Concepts (n = 564; 27%)	Minimal Technology Required	Using a Field Manual, Personal Computer, Pens and Paper, etc., to Complete a Written Assignment	
	Classroom Activity	Formulating a Battle Plan with a Map & Map Overlay	
	Conceptual / Rational Focus	Science of Ballistics; Tactical use of Types of Fires; Planning a Fitness Program	
Interacting with Others (n = 155; 8%)	"Buddy" Activities	Combatives; Team-Building Activities	
	SME Interaction and Feedback	After Action Review	
	Professional Peer Consultation	Advising, or Being Advised, for Professional Development	
	Briefings (Public Speaking)	Delivering or Receiving a Face-to- Face Situation Briefing	
Administering the Course (n = 446; 22%)	Examinations	End-of-Course Exams	
	Logistical Activities	Booking the Firing Range; Obtaining Ammo/Weapons	
	Organizing Ceremonies	Parades, Drills, Formal Dinners, Formal Meetings with Command	

#### Quantitative Characteristics of the USAIS Course-Level Coding Scheme

The U. S. Army Infantry School employs a course-level, rather than lesson-level, coding scheme that consists of four exclusive course groups: (1) Functional Training (FUNC), (2) Initial Military Training (IMT), (3) Total Army Training System (TATS), and (4) Professional Military Education (PME). FUNC courses predominate in the sample and account for 30 courses (59% of the total 51 courses); this is followed by IMT (10 courses, 20%), TATS (8 courses, 16%), and PME (3 courses, 6%). At the lesson level, FUNC courses account for 847 lessons (41% of 2,065 lessons); this is followed by IMT (n = 805; 39%), TATS (n = 336; 16%), and PME (n = 77; 4%). See *Table 5* for summary comparisons.

Table 5
Frequency of Courses and Lessons by USAIS Coding Scheme

Course Type	Courses (N=51)	Lessons (N=2,065)	Example
Functional Training	30 (59%)	847 (41%)	Airborne
Initial Military Training	10 (20%)	805 (39%)	Basic Combat Training
Total Army Training System	8 (16%)	336 (16%)	Maneuver ANCOC
Professional Military Education	3 (6%)	77 (4%)	BNCOC

#### Establishing a Decision Process

The investigators defined three types of dL transition outcomes that would be relevant to the establishment of a decision process to identify Infantry curriculum course content by transition type. These outcomes are (1) full, asynchronous transition (FT), (2) partial and/or blended transition (PBT), and (3) no transition (NT). FT designates lesson-level content that can be transitioned in total to an anytime, anywhere digital media format, such as Interactive Multimedia Instruction (IMI). PBT designates lesson-level content that is amenable in part to transition to digital media, yet still requires some synchronous communication and/or face-to-face interaction to meet specified training objectives. NT designates lesson-level content not amenable to transition.

With respect to NT lesson-level content it is important to consider the following caveat and rationale for the decision process described below: The U.S. Army Infantry School faces a training dilemma that is not often present in industrial and academic contexts: it trains very dangerous procedures (e.g., parachuting), uses lethal technology (e.g., engaging targets with the .50 caliber machine gun) and the effectiveness of training, particularly for the Infantry, is indicated concretely in the number of casualties suffered with respect to those inflicted on the enemy. Thus, the negative consequences that may be incurred as a result of inappropriate training are high. dL-based refresher training that concerns skill maintenance, precautions and procedures may be useful as a follow-up to traditional training and not in lieu of hands-on

training. The difference between (a) training that imparts knowledge *about* fighting and (b) training to *be* an able fighter is clear. It is important that Army training focus on both the conceptual and procedural aspects of skills when developing instructional materials and curricula.

With these considerations in mind, the investigators developed *Figure 2* to illustrate the process used to code lesson-level content with respect to the FT, PBT and NT categories. This approach is in accord with previous research and the unique characteristics of the U. S. Army Infantry School's sample of POIs.

The decision process begins at the top of the table and moves in numeric order through a series of yes-or-no questions that progressively cull NT lessons until reaching those that are either FT or PBT to dL. The questions concern basic characteristics of the lessons and have been specifically developed to be in accord with the thematic description of lesson content given above. In this way, each lesson could be classified into each of the transition outcome groups. Full Transition (FT) lessons account for 501 out of the total 2,065 lessons (24%), PBT for 536 (26%), and NT for 1,028 (50%).

The five-step decision model described here uses the categorical system outlined above to sort relevant lessons into groups. The model is designed to aid the decision-maker by moving through a process of exclusion based on the characteristics of the lesson being evaluated for transition to dL. The model first identifies lessons that are inappropriate for transition to dL, then identifies those that are appropriate for a blended learning transition (including both computer-based and face-to-face instruction) or a full transition, respectively.

The first stage of the decision process is intended to remove lessons from consideration given that they require a specialized technology, weapons system, and/or field environment. The second stage considers whether person-to-person and/or face-to-face interaction is required by the lesson. The third stage specifies whether observation/evaluation of Soldier performance by a present Subject Matter Expert (SME) is required by the lesson. The fourth stage asks whether this observation/evaluation can be mediated by a communications technology. Finally, the fifth stage addresses whether or not the lesson focuses on conceptual skills and/or abstract knowledge. The process is intended to cull lessons from the total corpus being considered to identify those most suitable for transition to a distributed learning or a blended learning format.

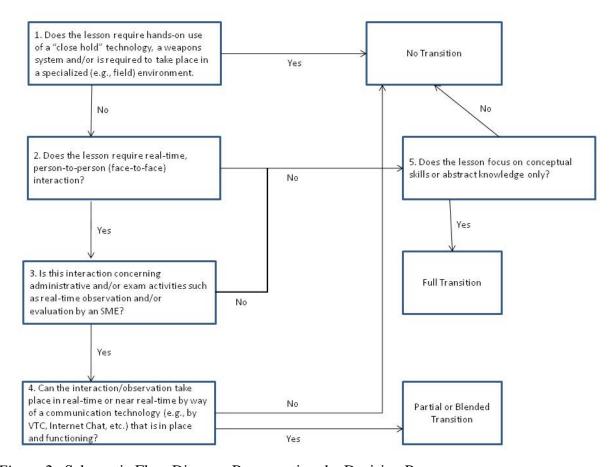


Figure 2. Schematic Flow Diagram Representing the Decision Process

#### Identifying Courses with High Potential for Transition to dL

To identify high potential courses for USAIS G-3, the investigators calculated a standardized measure that compares and prioritizes FT and PBT content across courses. Courses and their associated lessons were prioritized on the basis of a ratio that describes the extent to which the number of FT and PBT lessons in a particular course exceed (or do not exceed) an overall mean value for the total sample. The expected value was calculated based on the relative proportions of FT and PBT lessons in the full sample. For each course, then, the relative FT and PBT lessons were divided by the overall mean value (putting all courses on the same scale of comparison). A course whose score exceeds a value of 1 indicates that it has higher than expected numbers of FT or PBT lessons. Courses were ranked by their FT and PBT ratio scores; this ranking represents a measure of transition potential.

#### **RESULTS**

#### Transition Type by Lesson Category

When lessons are thematized on the basis of learning activities/objectives, three basic types emerge: (1) *Practicing a Procedure*, (2) *Reflecting on Concepts*, and (3) *Interacting with Others*. These activities map onto the training objectives of *Performing to Standard*, *Understanding and Using Information*, and *Building Relationships*. These three types of student-centered activities are made possible within a training context established by the Army institutions and the Drill Sergeants, Instructors, and Cadre. Thus, the fourth group in the coding system is *Administering the Course*, which is associated with more general activities of *Facilitating the Learning Process* and supports the other three groups of activities/objectives.

The most prevalent type of activity/objective described in the data set concerns *Practicing a Procedure*, which accounts for 900 lessons (44% of the total 2,065 lessons). Following this, *Reflecting on Concepts* accounts for 564 lessons (27%) and *Interacting with Others*, 155 lessons (8%). The remaining lessons in the sample describe activities related to *Administering the Course* (n = 445, 22%). Refer again to *Table 3*, in the previous section, for an overview of the training activity types and examples that support the proposed structure.

The largest proportion of Full Transition (FT) lessons are found in the *Reflecting on Concepts* group, accounting for 494 lessons and 99% of the total FT group. This is followed by 6 lessons in the *Practicing a Procedure* group, which represents 1% of the total FT group, and *Administering the Course*, with 1 lesson (< 1%). This single lesson concerns a Reading Diagnostic that is administered in the Infantry Captains' Career Course.

The largest proportion of Partial/Blended Transition (PBT) lessons are found in *Practicing a Procedure* thematic group, accounting for 377 lessons and 70% of the PBT group. The second largest proportion of PBT lessons is in *Interacting with Others* group, accounting for 90 lessons (17% of PBT), and the third, *Reflecting on Concepts*, accounting for 69 lessons (13% of PBT). There are no *Administering the Course* lessons in this group.

The largest proportion of No Transition (NT) lessons are found in the *Practicing a Procedure* group, accounting for 517 (50% of the total NT lessons). This is followed by 445 lessons in the *Administering the Course* group (43% of the NT group). Sixty-five (6%) of the NT lessons are coded in the *Interacting with Others* group. One lesson (< 1%) in the *Reflecting on Concepts* group was included in the NT group; this lesson concerned an Independent Study for the International Officer Preparatory Course. The most frequently occurring NT lesson is procedure-oriented and trains rapid execution of dangerous and complex tasks and/or trains using a close-hold weapon or other technology.

FT and PBT lessons were coded concerning whether the content is amenable to asynchronous (anytime, anywhere) presentation or requires additional technology to mediate (semi)synchronous communication. Asynchronous lessons were not determined to require real time or semi-synchronous communication to accomplish the lesson objectives (as described in

the POI); Synchronous lessons, however, were determined to require some real time, or near real time, communication among participants in order to meet lesson objectives.

All FT lessons were coded as asynchronous (n = 501). In the PBT category, however, 89 lessons were synchronous (17%) and 447 (83%) were asynchronous. The relative proportions of synchronous and asynchronous course content can be modified to the degree to which the Army would like to have instructors involved in course administration and facilitation. When making this determination, it is also important to consider how much interaction among Soldiers is necessary to accomplish training objectives. *Table 6* provides a summary of lesson counts by training activity and transition type.

#### Transition Type by Course Category

When analyzing dL transition types with respect to the USAIS course classification scheme, the highest number of FT lessons are found in IMT courses (209), followed by TATS (169), FUNC (116) and PME (7). The highest number of PBT lessons are in the FUNC courses (238), followed by IMT (221), TATS (51), and PME (26). For the NT lessons, the highest number are in the FUNC courses (493), followed by IMT (375), TATS (116) and PME (44). Summary information is presented in *Table 7*.

#### Prioritization of Courses for Transition

For the final set of analyses, courses were prioritized and ranked based on a calculation of the ratio of observed to expected FT and PBT lessons. Values exceeding 1 were understood to indicate that a course has a higher than expected number of lessons in either the FT or PBT category. *Appendix Table A-1* and *Appendix Table A-2* show the ranked courses. USAIS may benefit by focusing its transitioning its development efforts on the courses highest in the ranking. The Top 10 courses for each group are indicated by designation above the triple-lined row break in the tables. *Appendix B* is an Access database report that describes, for each course assessed, the associated modules and lessons as well their dL transition rating, activity/objective group membership, and whether they are amenable to synchronous or asynchronous presentation. *Appendix B* may be used to cross-check the investigators' evaluations in order to make final decisions with respect to transitionable content.

Table 6
Lesson Counts by Training Activity and Transition Type

Lesson Code				
Lesson Code	Full	Partial/Blended	No Transition	Total
Practicing a Procedure	6	377	517	900 (44%)
Reflecting on Concepts	494	69	1	564 (27%)
Interacting with Others	0	90	65	155 (8%)
Administering the Course	1	0	445	446 (22%)
Total	501 (24%)	536 (26%)	1028 (50%)	2,065

Table 7
Number of Lessons, USAIS Course Types\* by dL Transition Types

Course Types	•	Transition Types				
Course Types	Full	Blended/Partial	No Transition	Total		
FUNC	116	238	493	847 (41%)		
IMT	209	221	375	805 (40%)		
TATS	169	51	116	336 (16%)		
PME	7	26	44	77 (4%)		
Total	501 (24%)	536 (26%)	1028 (50%)	2,065		

<sup>\*</sup> FUNC = Functional Training; IMT = Initial Military Training; TATS = Total Army Training System; PME = Professional Military Education.

#### DISCUSSION

In order to help USAIS select course content for transition to a dL format, ARI analyzed a sample of 51 POIs that were selected by USAIS for assessment. The focus of this analysis was on lesson-level content in order to identify high potential lessons for transition to a dL format based on POI-specified lesson level content and training objectives. This analytic focus and the decision process developed tend to overlook logistical concerns, such as the cost to administer a course in a residential format. The selection approach that will most likely lead to an ideal outcome for the Army will balance concerns about the appropriateness of the media being used to train specific instructional content, the quality of media being produced, as well as concerns about cost/resourcing. This balance will enable to Army to accomplish the highest quality training possible without wasting limited time and resources producing ineffective computer-based/multimedia training.

#### Summary of Findings

Within the USAIS sample, the investigators identified 501 (out of 2,065) lessons appropriate for a full transition to a digital/interactive multimedia format, and 536 (out of 2,065) lessons appropriate for a partial/blended transition to multimedia in combination with an appropriate communications technology, such as video-teleconferencing or email listsery, or other accommodation made to facilitate interaction between instructors and trainees as well as between trainees.<sup>5</sup>

The largest number of full transition lessons are contained within IMT courses and the largest number of partial/blended transition courses are contained within FUNC courses. Likewise, the largest number of full transition lessons specify activities related to *Reflecting on Concepts* and the largest number of partial/blended courses specify activities related to *Practicing a Procedure*. For IMT, the training context is particularly salient to Soldierization and 'making real' the world of the Army in transforming a recruit to a Soldier. While much of the content of IMT training POIs suggest potential for transition, to do so could potentially undermine the social processes necessary for Soldiers to come to see themselves as Soldiers (Beal, 2009). With respect to *Functional Training*, computer-based media can be developed and utilized to free-up in-class time to emphasize hands-on practice with the equipment/procedures being trained. In the domain of digital systems training, however, it is possible to develop virtual interfaces similar to the device being trained, which may be used in training (cf. Tucker et al., 2009).

In identifying appropriate course content for transition, the conceptual information provided in initial military training may be amenable to transition to dL both for initial instruction and refresher training. Procedural information, learned in functional courses, may be amenable to partial/blended transition for initial training and may be used in a distance learning context for refresher training and review.

<sup>&</sup>lt;sup>5</sup> It should be noted that these data were specific to USAIS and caution should be exercised before applying the results to other courses at other Army Schoolhouses.

Residential and blended training has the advantage of fostering interpersonal communication among Soldiers. Within the present sample of POIs, 8% of lessons dealt with activities specific to *Interacting with Others*. This aspect of training is likely much higher in practice, however, as social interaction may be the backdrop for many procedural training activities. Social presence, i.e., people being together in the same place, is the basis for much face-to-face instruction and is often taken as a given in the Army training context. In addition, the current operational environment—one in which Soldiers find themselves in the roles of negotiators and diplomats as well as warfighters—necessitates that the Army maintain course content that focuses on "softer" social skills, which are ideally learned in a face-to-face training setting. Some content is already being developed concerning cultural awareness and language learning, but this could be extended into areas of social decision-making, such as negotiation, mediation and conflict resolution.

Course administration related activities are specified in 21.5% of the lessons analyzed in this investigation. The thematic structure developed here emphasizes the importance of administrative activities in facilitating the learning process. This function holds regardless of whether a course is being delivered in a residential or distance mode. Administrative activities will need to be adapted to accord with the particular instructional modality, or blend of modalities, chosen for a course. Where blended approaches are currently being applied, it is often the case that a Soldier is assumed to have completed a set of training prerequisites through dL before attending the residential portion of a course. It may be useful to more closely combine the instructional modalities for blended training for in-residence, as well as distance, training. The instructors will be able to spend less residential training time on in-class lecture and more time imparting their expertise through hands-on training. This shift in training emphasis may increase the logistical/scheduling pressures placed on institutions, such as greater demand for access to ranges or simulators.

The decision process developed here moves through a sequence of steps that enables a training developer to exclude lessons on the basis of core instructional content. Lessons that require a Soldier to have direct access to a close-hold technology or weapons system would most effectively be trained in a residential or other hands-on training context. Lessons that emphasize structured forms of social interaction (such as sharing written responses to an assignment) may be trained effectively in a virtual environment. However, when the lesson requires real time, person-to-person interaction, a virtual training environment may not be as effective. For example, an AAR may be far less effective if the trainer is not present to observe training and discuss as a group the trainees' decisions and behaviors during training. Finally, the type of information to be trained most effectively in a virtual environment would seem to be conceptual skills and knowledge that can be readily communicated in spoken and/or written text or demonstrated visually over skills and knowledge that tend to be tacit and socially-oriented in character, deriving from experience over time in a particular type of context or situation (Polyani, 1967).

#### Adapting to a Distributed/Blended Training Context

Army Distributed Learning (dL) development efforts so far have been a tandem process of transitioning learning material to electronic multimedia format at the local level of Army

courses and schools, with administrative bodies (such as TADLP) emerging to consolidate the material being developed. dL media development and dL program administration are activities that require somewhat different sets of skills and that elicit somewhat different sets of concerns: for example, deciding between learning achievement and/or cost savings as the most relevant measures of program effectiveness (Cianciolo, 2007). The need to coordinate development and administrative processes, and balance respective evaluation criteria, is recognized as an important issue across organizational contexts.

When developing dL courses, it may be useful to focus on necessary characteristics of the training environment, such as instructor presence, face-to-face interaction, or access to equipment and technology to bring about identifiable and measureable training outcomes (Garrison, 1993; Moore, 1993). As trainers and educational researchers recognize the emerging costs and benefits of various approaches to training at a distance, blended learning is providing a viable alternative to pure plug-and-play dL (or pure face-to-face residential) training formats and expands the flexibility available to instructors and trainees to meet organizational training goals (cf. Anderson, 2003; Sims, Burke, Metcalf, & Salas, 2008).

The Army may also benefit from investigating how to incorporate personal information technology and communications technologies into every Soldier's core equipment. It has been noted that in light of the TADLP initiatives, significant advantages may exist for an initiative making personal communication devices or low-cost, network-capable personal computers available to Soldiers for their initial and subsequent professional training (Duval, Personal Communication, 9 Nov 2007). Such a program would ensure Soldiers' access to requisite online training materials being developed.

Implementations of dL can be critiqued on the grounds that too often the focus is on technological, design and application aspects, rather than on where dL fits within a complex training environment and what trade-offs are being made when instructional material is transitioned. The Army has historically been innovative in utilizing a variety of training technologies and methods to meet its needs. It is no different today with Mobile Training Teams, video-teleconferencing, and other blended learning approaches to Army training. The Army will likely benefit by continuing to seek ways to integrate distributed learning technologies with its tradition of hands-on and collaborative approaches to training through interactive learning technologies.

TRADOC TADLP was created to channel resources toward continuing to develop, evaluate and centrally manage Army dL instructional materials, courses and programs. The TADLP initiative seeks "to enhance the readiness posture of the Army by distributing standardized training at the right place and time from Army training proponents to soldiers, leaders, and DA civilians in units and organizations Army-wide" (AR 350-1, 3 Aug 2007, p. 15). Having such a centralized dL initiative contributes to the development of 'realistic, engaging and personal' instruction, amenable to the current planning and distribution requirements of the Army (Belanich, Moses, & Orvis, 2005). While this is a very useful program that contributes a great deal to Army training, this investigation would seem to indicate that it is not a panacea to be applied across the curricula of the residential training institutions without significantly affecting the appropriateness and quality of training provided to Soldiers. This is particularly

true concerning the vast domain of procedural training that requires access to regulated and/or uncommon equipment and technology.

When reflecting on U.S. Army training in a historical context, what comes to mind for many is residential classroom instruction, hands-on practice with specialized equipment, field exercises and face-to-face, real-time interaction among instructors and peers. Nonresidential training—in the form of correspondence courses—has long been part of the Army curriculum and a number of distance e-learning programs were developed by the U. S. Army and the Army National Guard Bureau as early as 1995 (USGAO, 2003). Even so, TRADOC initiatives have never been as focused on correspondence training and e-learning as they currently are on distributed learning technology. Growth in the capabilities of computers and, in particular, networked information systems has increased the potential for using distributed modes of instruction. This development is motivating significant Army-wide changes in training philosophy and practice (TPIO TADLP, dL Star, Sept 2007, p. 2-3).

The U.S. Army sees in dL technology the potential for individualized, self-paced instruction, breaking down the ordinary geographic and temporal barriers to residential training. dL technology will enable Soldiers to meet 21<sup>st</sup> century operational and training needs in areas of decision-making, collaboration, flexibility, adaptability, and information management (Belanich, Moses, & Orvis, 2005). It is important, however, for the Army to make a concerted and self-conscious effort to maintain hands-on training as well as face-to-face interaction and mentoring as central aspects of professional instruction and development.

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#### Acronyms

AKO Army Knowledge Online

ALMS Army Learning Management System

ANCOC Advanced Noncommissioned Officer Course

ARI U.S. Army Research Institute for the Behavioral and Social Sciences

BCT Basic Combat Training
BFR Battlefield First Responder

BNCOC Basic Noncommissioned Officer Course

BRM Basic Rifle Marksmanship

dL Distributed Learning

FT Full Transition FUNC Functional Training

FY Fiscal Year

IMI Interactive Multimedia Instruction

IMT Initial Military Training

NCO Noncommissioned Officer

NT No Transition

OSUT One Station Unit Training

PBT Partial and/or Blended Transition

POI Program of Instruction

PME Professional Military Education

SINCGARS Single Channel Ground and Airborne Radio System

SPSS Statistical Package for the Social Sciences

TATS Total Army Training System

TADLP The Army Distributed Learning Program

TRADOC Training and Doctrine Command

USAIS U.S. Army Infantry School

# APPENDIX A

**Rankings by Course Content** 

#### **APPENDIX A**

Some POIs have similar titles, such as the *Maneuver Captains Career Course*, *Phase 2*, and *Maneuver Captains Career (DCST Validated P06-434)*. The content of these courses does differ to some degree and has been analyzed and prioritized according to each courses' respective content. For more in-depth analysis of course content by POI, see *Appendix B*.

Table A-1
Courses Ranked by Full Transition O/E Ratio Score

Course Title	Full Transition (O/E Ratio Score)
Maneuver Captains Career Course, Phase 2	2.81
Maneuver Captains Career (DCST Validated P06-434)	2.39
CENTCOM Theater Specific Individual Requirement Training (TSIRT)	2.32
Maneuver ANCOC (Indirect Fire Infantryman)	2.11
Infantry Captain's Career Course	2.00
SBCT IPCC	1.76
SBCT Master Trainer Course	1.74
Maneuver ANCOC (Infantryman)	1.58
Small Unmanned Aircraft Systems Raven B Master Trainer Course	1.52
BFV System Master Gunner Course	1.43
Infantry Pre-Command Course – BFV	1.36
Sniper Employment Leader Course	1.25
International Officer Preparatory Course	1.18
Officer Candidate School/BOLC I	1.04
Bradley Transition Course	0.94
Jumpmaster	0.93
Antiarmor Leader Course	0.82
Infantryman	0.77
Land Warrior Leader Qualification Course	0.75
Basic Combat Training	0.73
Reconnaissance Surveillance Leader Course	0.68

Table A-1 (Continued)
Courses Ranked by Full Transition O/E Ratio Score

Course Title	Full Transition (O/E Ratio Score)
Basic Officer Leaders (Direct Commissioned)	0.61
Infantry Basic Officer Leader Course / BOLC Phase III	0.60
Basic Noncommissioned Officer Course (Indirect Fire Infantryman)	0.57
Mechanized Leader Course	0.50
Basic Noncommissioned Officer Course (Infantryman)	0.48
Combat Lifesaver Course	0.45
Mechanized Leader's Course (M2A3)	0.45
SBCT Transition Course	0.42
Pathfinder	0.39
Ranger	0.39
Infantry Mortar Leader	0.38
Javelin Train-the-Trainer Course	0.29
Indirect Fire Infantryman	0.28
Land Warrior Operator Course	0.23
Basic Officer Leader Course Phase II	0.22
Sniper	0.21
Long-Range Marksmanship Course Mobile Training Team (MTT)	0.20
Small Arms Weapons Expert	0.19
Infantryman BNCOC	0.14
Airborne	0.00

Note. Courses that scored a '0' on this measure had no Full Transition lessons.

Table A-1 (Continued)
Courses Ranked by Full Transition O/E Ratio Score

Course Title	Full Transition (O/E Ratio Score)
BFV Master Gunner Course (M2A3)	0.00
Combatives Level III Trainers Course	0.00
Combatives Level IV Trainers Course	0.00
Infantry Pre-Command Course	0.00
Infantryman (MOSQ)	0.00
Javelin Gunner Course	0.00
Maneuver ANCOC	0.00
Raven B Small Unmanned Aircraft System Operator and Maintainer	0.00
SBCT Leaders Course	0.00
Short Range Marksmanship Course	0.00

Note. Courses that scored a '0' on this measure had no Full Transition lessons.

Table A-2
Courses Ranked by Partial/Blended Transition O/E Ratio Score

Course Title	Partial/Blended Transition (O/E Ratio Score)
Javelin Gunner Course	2.90
Infantry Pre-Command Course	2.69
SBCT Leaders Course	2.58
Indirect Fire Infantryman	2.56
Infantryman (MOSQ)	2.55
Javelin Train-the-Trainer Course	2.22
Land Warrior Operator Course	2.13
Mechanized Leader's Course (M2A3)	2.13
Basic Officer Leaders (Direct Commissioned)	2.08
Land Warrior Leader Qualification Course	1.93
Sniper Employment Leader Course	1.83
Reconnaissance Surveillance Leader Course	1.67
Basic Noncommissioned Officer Course (Indirect Fire Infantryman)	1.58
SBCT Transition Course	1.54
Combat Lifesaver Course	1.49
Raven B Small Unmanned Aircraft System Operator and Maintainer	1.49
Infantryman BNCOC	1.47
Basic Combat Training	1.40
Basic Officer Leader Course Phase II	1.35
Pathfinder	1.27
CENTCOM Theater Specific Individual Requirement Training (TSIRT)	1.22
SBCT Master Trainer Course	1.22

Table A-2 (Continued)
Courses Ranked by Partial/Blended Transition O/E Ratio Score

Course Title	Partial/Blended Transition (O/E Ratio Score)
Sniper	1.20
Combatives Level IV Trainers Course	1.11
SBCT IPCC	1.11
Infantry Mortar Leader	1.05
Infantry Captain's Career Course	0.97
Maneuver ANCOC (Infantryman)	0.95
Basic Noncommissioned Officer Course (Infantryman)	0.90
Ranger	0.89
BFV Master Gunner Course (M2A3)	0.88
Maneuver ANCOC	0.87
Infantryman	0.83
Small Unmanned Aircraft Systems Raven B Master Trainer Course	0.82
Short Range Marksmanship Course	0.79
Antiarmor Leader Course	0.77
Infantry Basic Officer Leader Course / BOLC Phase III	0.72
Small Arms Weapons Expert	0.70
Long-Range Marksmanship Course Mobile Training Team (MTT)	0.64
Officer Candidate School/BOLC I	0.61
BFV System Master Gunner Course	0.50
Maneuver ANCOC (Indirect Fire Infantryman)	0.48
Mechanized Leader Course	0.47
Maneuver Captains Career (DCST Validated P06-434)	0.41

Table A-2 (Continued)

Courses Ranked by Partial/Blended Transition O/E Ratio Score

Course Title	Partial/Blended Transition (O/E Ratio Score)		
Bradley Transition Course	0.35		
Airborne	0.32		
Maneuver Captains Career Course, Phase 2	0.29		
Jumpmaster	0.25		
Infantry Pre-Command Course – BFV	0.21		
International Officer Preparatory Course	0.18		
Combatives Level III Trainers Course	0.00		

# APPENDIX B

dL Transition Assessment: USAIS Ft. Benning Infantry Residential Course POIs

# Appendix B

# dL Transition Assessment: USAIS Ft. Benning Infantry Residential Course POIs

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## dL Transition Assessment: USAIS Ft. Benning Infantry Residential Course POIs

## **Airborne**

MILLO IWI	<u> </u>		
Module: Ground Week Lesson Title	dL Transition	Training Activity	(A)synchronous
Parachute Landing Falls	No	Procedural	N/A
Airborne Orientation	No	Procedural	N/A
Methods of Recovery	Blended/Partial	Procedural	Asynchronous
Physical Training Exercise (Tower)	No	Procedural	N/A
Swing Landing Trainer	No	Procedural	N/A
Physical Training Exercise (Ground)	No	Procedural	N/A
34-Foot Tower (Individual Exit)	No	Procedural	N/A
Parachute Landing Falls	No	Procedural	N/A
Mock Door (Individual Exit)	No	Procedural	N/A
34-Foot Tower (Individual Exit)	No	Procedural	N/A
34-Foot Tower (Mass Exit)	No	Procedural	N/A
Physical Training Exercise (Ground)	No	Procedural	N/A
Module: Jump Week			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Parachute Jumps	No	Procedural	N/A
Rigging Combat Equipment	No	Procedural	N/A
Parachute Jumps	No	Procedural	N/A

Module:	Non Academic Subjects			
<b>Lesson Title</b>		dL Transition	<b>Training Activity</b>	(A)synchronous
Non-Academ	ic Subjects for the Basic Airborne Course	No	Administrative	N/A
Module:	Tower Week			
<b>Lesson Title</b>		dL Transition	<b>Training Activity</b>	(A)synchronous
250-Foot Fre	e Tower	No	Procedural	N/A
Parachute Ma	alfunction	Blended/Partial	Conceptual	Asynchronous
MC1-1D T-1	0 Reserve Familiarization Class	No	Procedural	N/A
Physical Trai	ning Exercise (Tower)	No	Procedural	N/A
Suspended H	arness	No	Procedural	N/A
Mock Door (	Mass Exit)	No	Procedural	N/A
34-Foot Tow	er (Mass Exit)	No	Procedural	N/A
Swing Landin	ng Trainer	No	Procedural	N/A

### **Antiarmor Leader Course**

Moaute: Aaministrative Time			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Administrative Time	No	Administrative	N/A
Module: Antiarmor Gunner Skil Lesson Title	lls Test dL Transition	Training Activity	(A)synchronous
Comprehensive Exam II	No	Administrative	N/A
Comprehensive Exam I	No	Administrative	N/A
Comprehensive Exam II	No	Administrative	N/A

Comprehensive Exam I	No Administrative		N/A
Module: Antiarmor Tactics Lesson Title	dL Transition	Training Activity	(A)synchronous
Antiarmor Tactics	Yes	Conceptual	Asynchronous
Antiarmor Crew Drills	No	Procedural	N/A
Module: Combat Vehicle Identification			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Combat Vehicle Identification	Yes	Conceptual	Asynchronous
Combat Vehicle Identification Test	Yes	Conceptual	Asynchronous
Module: Live Fire Exercise Lesson Title	dL Transition	Training Activity	(A)synchronous
Antiarmor Weapons Live Fire	No	Procedural	N/A
Module: Machine Guns			
Lesson Title	dL Transition	Training Activity	(A)synchronous
MK 19 Machine Gun Exam	No	Administrative	N/A
Antiarmor Aiming Devices	No	Procedural	N/A
MK 19 Machine Gun	Blended/Partial	Procedural	Asynchronous
Caliber .50 Machine Gun Fundamental Skills	Blended/Partial	Procedural	Asynchronous
Module: TOW Gunnery			
Lesson Title	dL Transition	Training Activity	(A)synchronous
TOW Gunnery Overview	Blended/Partial	Conceptual	Asynchronous
ITAS Gunnery Trainer	No	Procedural	N/A
ITAS Field Tactical Trainer	No	Procedural	N/A

TOW Field Tactical Trainer	No	No Procedural	
TOW Gunnery Trainer	No	Procedural	N/A
Module: TOW Missile Family			
Lesson Title	dL Transition	Training Activity	(A)synchronous
TOW Missile Family	Yes	Conceptual	Asynchronous
TOW Maintanance	Yes	Conceptual	Asynchronous
Module: TOW Weapons System			
Lesson Title	dL Transition	Training Activity	(A)synchronous
TOW Improved Target Acquisition System Gunner Skill	No	Procedural	N/A
TOW Improved Target Acquisition System Gunner Skill	No	Procedural	N/A
Antiarmor Platoon Weapons System	Blended/Partial	Procedural	Asynchronous
Antiarmor Platoon Weapons System	Blended/Partial	Procedural	Asynchronous
Basic Combat Training			
Module: Nuclear, Biological, and Chemical I	Defense		
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Nuclear, Biological, and Chemical Defense 2	Blended/Partial	Procedural	Asynchronous
Nuclear, Biological, and Chemical Defense 1	Blended/Partial	Procedural	Asynchronous
Module: Administrative/Support Time			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Administrative/Support Time	No	Administrative	N/A
Module: Basic Tactical Training			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Basic Tactical Training 4 (Move as a Buddy Team under Fire)	Blended/Partial	Procedural	Asynchronous

Basic Tactical Training 5 (Squad Tactical Training)	Blended/Partial	Procedural	Asynchronous
"Basic Tactical Training 2 (Employ Camouflage, Cover, and Concealment)"	Blended/Partial	Procedural	Asynchronous
Basic Tactical Training 1 (Combat Team Development Course)	No	Procedural	N/A
Basic Tactical Training 3 (Team Tactical Movements)	No	Procedural	N/A
Module: Drill and Ceremonies			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Drill and Ceremonies 6 (Platoon Drill)	No	Procedural	N/A
Drill and Ceremonies 2 (Individual Drill - Stationary Movements)	No	Procedural	N/A
Drill and Ceremonies 3 (Individual Drill - Marching)	No	Procedural	N/A
Drill and Ceremonies 5 (Squad Drill)	No	Procedural	N/A
Drill and Ceremonies 7 (Company Drill)	No	Procedural	N/A
Drill and Ceremonies 4 (Individual Drill with Weapons)	No	Procedural	N/A
Module: Field Training Exercises			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Field Training Exercise 1	No	Procedural	N/A
Field Training Exercise 2	No	Procedural	N/A
Field Training Exercise 3	No	Procedural	N/A
Module: First Aid			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
First Aid 7 (Transport a Casualty)	Blended/Partial	Procedural	Asynchronous
First Aid 6 (Perform Cardiopulmonary Resuscitation - CPR)	Blended/Partial	Procedural	Asynchronous
First Aid 8 (Perform Field Sanitation and Preventive Medicine Fieldcraft)	Blended/Partial	Procedural	Asynchronous

First Aid 1 (Evaluate a Casualty for Life- Threatening Conditions)	Blended/Partial	Procedural	Asynchronous
First Aid 2 (Manage the Airway)	Blended/Partial	Procedural	Asynchronous
First Aid 3 (Control Bleeding and Treat Burns)	Blended/Partial	Procedural	Asynchronous
First Aid 4 (Splint a Suspected Fracture)	Blended/Partial	Procedural	Asynchronous
First Aid 5 (Perform Tactical Combat Casualty Care)	Blended/Partial	Procedural	Asynchronous
First Aid 9 (Administer Nerve Agent Antidote)	Blended/Partial	Procedural	Asynchronous
Module: Guard Duty			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Guard Duty 1 (Purpose, Type, and Composition)	No	Procedural	N/A
Guard Duty 2 (Introduction to Check Point Operations)	No	Procedural	N/A
Module: Land Navigation			
Module: Land Navigation Lesson Title	dL Transition	Training Activity	(A)synchronous
•	<b>dL Transition</b> Blended/Partial	Training Activity Procedural	(A)synchronous Asynchronous
Lesson Title  Land Navigation 5 (Night Dismounted Land			
Lesson Title  Land Navigation 5 (Night Dismounted Land Navigation)  Land Navigation 3 (Dismounted Land	Blended/Partial	Procedural	Asynchronous
Land Navigation 5 (Night Dismounted Land Navigation)  Land Navigation 3 (Dismounted Land Navigation)  "Land Navigation 2 (Pace Count, Compass, and	Blended/Partial Blended/Partial	Procedural Procedural	Asynchronous Asynchronous
Land Navigation 5 (Night Dismounted Land Navigation)  Land Navigation 3 (Dismounted Land Navigation)  "Land Navigation 2 (Pace Count, Compass, and Terrain Association)"	Blended/Partial  Blended/Partial	Procedural Procedural	Asynchronous Asynchronous
Land Navigation 5 (Night Dismounted Land Navigation)  Land Navigation 3 (Dismounted Land Navigation)  "Land Navigation 2 (Pace Count, Compass, and Terrain Association)"  Land Navigation 1 (Basic Map Reading)  Land Navigation 4 (Operate the Precision Lightweight Global	Blended/Partial  Blended/Partial  Blended/Partial	Procedural Procedural Procedural	Asynchronous Asynchronous Asynchronous
Land Navigation 5 (Night Dismounted Land Navigation)  Land Navigation 3 (Dismounted Land Navigation)  "Land Navigation 2 (Pace Count, Compass, and Terrain Association)"  Land Navigation 1 (Basic Map Reading)  Land Navigation 4 (Operate the Precision Lightweight Global Positioning System (PLGR))	Blended/Partial  Blended/Partial  Blended/Partial	Procedural Procedural Procedural	Asynchronous Asynchronous Asynchronous
Land Navigation 5 (Night Dismounted Land Navigation)  Land Navigation 3 (Dismounted Land Navigation)  "Land Navigation 2 (Pace Count, Compass, and Terrain Association)"  Land Navigation 1 (Basic Map Reading)  Land Navigation 4 (Operate the Precision Lightweight Global Positioning System (PLGR))  Module: Landmine Defense	Blended/Partial  Blended/Partial  Blended/Partial  Blended/Partial  Blended/Partial	Procedural Procedural Procedural Procedural Procedural	Asynchronous Asynchronous Asynchronous Asynchronous

Module:	Military Communications			
Lesson Title	e	dL Transition	<b>Training Activity</b>	(A)synchronous
Basic Milita	ry Communications	Blended/Partial	Procedural	Asynchronous
Module:	Move Under Direct Fire			
Lesson Title	e	dL Transition	Training Activity	(A)synchronous
	r Direct Fire 3 (Night Infiltration urse)	No	Procedural	N/A
Move Under Fire	r Direct Fire 2 (Nighttime Defensive e)	No	Procedural	N/A
Move Under	r Direct Fire 1 (Daytime Defensive Fire)	) No	Procedural	N/A
Module:	Physical/Mental Health			
Lesson Title	e	dL Transition	Training Activity	(A)synchronous
Personal He	alth and Feminine Hygiene	Yes	Conceptual	Asynchronous
	giene and Sexually Transmitted seases	Yes	Conceptual	Asynchronous
Physical Rea	adiness Training and Testing	No	Administrative	N/A
Conditioning	g Obstacle Course	No	Procedural	N/A
Confidence	Obstacle Course	No	Procedural	N/A
Physical Rea	adiness Training and Testing	No	Procedural	N/A
Tactical Foo	ot Marches	No	Procedural	N/A
Confidence	Tower	No	Procedural	N/A
Module:	Rifle Bayonet Training			
Lesson Title	e	dL Transition	Training Activity	(A)synchronous
•	et Training 3 (Basic Defensive evements)	No	Procedural	N/A
Rifle Bayon	et Training 1 (Basic Movements)	No	Procedural	N/A

Rifle Bayonet Training 2 (Basic Attack Movements)	No	Procedural	N/A	
Rifle Bayonet Training 5 (Bayonet Assault Course)	No	Procedural	N/A	
Rifle Bayonet Training 4 (Individual Bouts)	No	Procedural	N/A	
Module: Rifle Marksmanship				
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous	
BRM 6 (Downrange Feedback)	No	Procedural	N/A	
ARM 3 (Engage Targets Night Aided - ANPAC-40	C) No	Procedural	N/A	
BRM 1 (Basic Rifle Marksmanship)	No	Procedural	N/A	
BRM 2 (Marksmanship Fundamentals I)	No	Procedural	N/A	
BRM 3 (Marksmanship Fundamentals II)	No	Procedural	N/A	
BRM 4 (Grouping Procedures)	No	Procedural	N/A	
BRM 5 (Zero an M16-Series Rifle)	No	Procedural	N/A	
BRM 7 (Field Fire I)	No	Procedural	N/A	
BRM 9 (Practice Record Fire I)	No	Procedural	N/A	
BRM 10 (Practice Record Fire II)	No	Procedural	N/A	
BRM 11 (Record Fire)	No	Procedural	N/A	
ARM 1 (Quick Fire)	No	Procedural	N/A	
BRM 8 (Field Fire II)	No	Procedural	N/A	
ARM 2 (Engage Targets with CCO)	No	Procedural	N/A	
Module: Situational Training Exercises				
Lesson Title	dL Transition	Training Activity	(A)synchronous	
Situational Training Exercise (STX) 3 - Conduct Convoy Re-Supply	Blended/Partial	Procedural	Asynchronous	
Situational Training Exercise (STX) 6 - Secure an Objective: Enter and Clear a Building	Blended/Partial	Procedural	Asynchronous	

Situational Training Exercise (STX) 4 - Conduct Movement to Contact	Blended/Partial	Procedural	Asynchronous
Situational Training Exercise (STX) 2 - Occupy an Assembly Area	Blended/Partial	Procedural	Asynchronous
Situational Training Exercise (STX) 1 - Establish/Operate a Checkpoint	Blended/Partial	Procedural	Asynchronous
Situational Training Exercise (STX) 5 - Conduct a Security Patrol	Blended/Partial	Procedural	Asynchronous
Module: Soldierization			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Inspections	No	Administrative	N/A
Warrior Ethos	Yes	Conceptual	Asynchronous
Threats in Today's Operational Environment	Yes	Conceptual	Asynchronous
Military Courtesies and Customs	Yes	Conceptual	Asynchronous
Managing Personal Finances and Affairs	Yes	Conceptual	Asynchronous
Army Heritage and Traditions	Yes	Conceptual	Asynchronous
Values Training	Yes	Conceptual	Asynchronous
Appropriate Behavior	Yes	Conceptual	Asynchronous
Army Organization	Yes	Conceptual	Asynchronous
Army's Sexual Assault Prevention and Response Training	Yes	Conceptual	Asynchronous
Law of Land Warfare / Standing Rules of Engagement (ROF) Principles	Yes	Conceptual	Asynchronous
Identification and Wear of Military Uniform	Yes	Conceptual	Asynchronous
Comply with Provisions of UCMJ	Yes	Conceptual	Asynchronous
Equal Opportunity and Sexual Harassment Policies and Programs (EO/POSH)	Yes	Conceptual	Asynchronous
Reception and Integration Day Procedures	No	Administrative	N/A
Maintain Spiritual, Emotional, and Mental	Yes	Conceptual	Asynchronous

Fitness

Module: Tactics			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Convoy Operations	Blended/Partial	Procedural	Asynchronous
Modern Army Combatives	No	Social	N/A
Urban Operations	No	Procedural	N/A
Call for Indirect Fire	Blended/Partial	Procedural	Asynchronous
Interact with News Media	Yes	Conceptual	Asynchronous
Troop Leading Procedures	Yes	Conceptual	Asynchronous
Convoy Live Fire Exercise	No	Procedural	N/A
Process Enemy Prisoner of War (EPW) / Civilian Internee (CI) at a Collecting Point or Holding	Blended/Partial	Procedural	Asynchronous
Module: U. S. Weapons Training			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
U.S. Weapons Training (M203 Grenade Launcher)	Blended/Partial	Procedural	Asynchronous
U.S. Weapons Training (Hand Grenades)	Blended/Partial	Procedural	Asynchronous
U.S. Weapons Training (M240B Machine Gun)	Blended/Partial	Procedural	Asynchronous
U.S. Weapons Training (M249 Machine Gun - SAW)	Blended/Partial	Procedural	Asynchronous
U.S. Weapons Training (M136 AT-4)	Blended/Partial	Procedural	Asynchronous
U.S. Weapons Training (MK19 Machine Gun)	Blended/Partial	Procedural	Asynchronous

## **Basic Noncommissioned Officer Course (Indirect Fire Infantryman)**

Module: CMF 11 Common

Lesson Title dL Transition Training Activity (A)synchronous

Land Navigation Pre-Test (Day/Night) No Procedural N/A

Force XXI Battle Command Brigade and Below (FBCB2)	Blended/Partial	Procedural	Asynchronous
Vehicle Maintenance	Yes	Conceptual	Asynchronous
Futures	Blended/Partial	Social	Synchronous
Forward Observer Procedures	Blended/Partial	Conceptual	Asynchronous
Module: CMF 11C Specific			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
FDC Procedures with Mortar Fire Control System M95	Blended/Partial	Conceptual	Asynchronous
Tactical Employment of Mortars	Yes	Conceptual	Asynchronous
Mechanical Training With Mortars	Blended/Partial	Procedural	Asynchronous
Advanced Fire Support Planning	Blended/Partial	Conceptual	Asynchronous
Fire Direction Center Procedures - M16 Plotting Board (basic)	Blended/Partial	Conceptual	Asynchronous
Fire Direction Center Procedures M16 Plotting Board Advanced	Blended/Partial	Conceptual	Asynchronous
Live Fire Exercise (LFX)	No	Procedural	N/A
Mortar Fire Control M95 Examination	No	Administrative	N/A
Tactical Employment of Mortars Examination	No	Administrative	N/A
FDC Procedures - M23 Mortar Ballistic Computer Examination	No	Administrative	N/A
Mechanical Training Examination	No	Administrative	N/A
Basic FDC Procedures - M16 Plotting Board Examination	No	Administrative	N/A
Advanced FDC Procedures - M16 Plotting Board Examination	No	Administrative	N/A
Fire Planning and Observed Fire Examination	No	Administrative	N/A
Land Navigation Examination Day/Night	No	Administrative	N/A
Forward Observation Procedures (IMLC)	Yes	Conceptual	Asynchronous

FDC Procedures With M23 Mortar Ballistic Computer

Blended/Partial

Procedural

Asynchronous

### **Basic Noncommissioned Officer Course (Infantryman)**

Module: CMF 11 Common

Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Vehicle Maintenance	Yes	Conceptual	Asynchronous
Futures	Blended/Partial	Social	Synchronous
Force XXI Battle Command Brigade and Below (FBCB2)	Blended/Partial	Procedural	Asynchronous
Land Navigation Pre-Test (Day/Night)	No	Procedural	N/A
Forward Observer Procedures	Blended/Partial	Conceptual	Asynchronous
Module: Examinations			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Land Navigation Examination Day/Night	No	Administrative	N/A
Small Arms Proficiency Examination	No	Administrative	N/A
Forward Observer Procedures Examination	No	Administrative	N/A
Module: MOS 11B Specific			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Employ the Javelin Weapon System	Blended/Partial	Procedural	Asynchronous
Situational Training Exercises	Blended/Partial	Social	Synchronous
Combat Orders	Yes	Conceptual	Asynchronous
Small Arms Proficiency Training (Develop a Training Program)	Yes	Conceptual	Asynchronous
Demolitions	Blended/Partial	Procedural	Asynchronous
Platoon Tactical Operations (CCTT)	No	Procedural	N/A
Combatives Testing	No	Administrative	N/A

Warrior Battle Drills	No	Procedural	N/A
Engage Targets with an M4 or M4A1 Carbine	No	Procedural	N/A
Engage Targets with Heavy Machine Guns	No	Procedural	N/A
Basic Combatives Positional Techniques	No	Social	N/A
Basic Combat Finishing Techniques	No	Social	N/A
Basic Combatives Stand-up Fighting Techniques	No	Social	N/A
Basic Combatives Fight Strategy	No	Social	N/A
Basic Combatives Drills	No	Social	N/A
Warm-Up and Review with Basic Combatives Drills	No	Social	N/A
Advanced Ground Fighting Familiarization	No	Social	N/A
Engage Targets with Machine Guns	No	Procedural	N/A

### Basic Officer Leader Course Phase II

Module:	<b>COMBATIVES</b>

Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Tactical Foot March (8.1km)	No	Procedural	N/A
Employ Basic Combatives	No	Procedural	N/A
BRM 2 (Marksmanship Fundamentals I)	Blended/Partial	Procedural	Asynchronous
Participate in a Media Interview	Blended/Partial	Social	Asynchronous
Taking Charge of a Platoon	Blended/Partial	Social	Synchronous
AIMSS Module 5 (AN/PEQ-2A)	No	Procedural	N/A
AIMSS Module 3 (AN/PVS)	No	Procedural	N/A
AIMSS Module 2 (CCO)	No	Procedural	N/A
BRM 1 (Basic Rifle Marksmanship)	Blended/Partial	Procedural	Asynchronous

AIMSS Module 1 (Borelight)	No	Procedural	N/A
Module: CONVOY OPERATIONS			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Precision Lightweight GPS Receiver (PLGR)	Blended/Partial	Procedural	Asynchronous
Defense Advanced GPS Receiver (DAGR) Trainin	g Blended/Partial	Procedural	Asynchronous
Convoy Operations	Blended/Partial	Procedural	Asynchronous
Convoy Operations	No	Administrative	N/A
"Small Unit Tactics, Techniques, and Procedures"	Yes	Conceptual	Asynchronous
Convoy Live Fire	No	Procedural	N/A
React to a Possible Improvised Explosive Device (IED)	Blended/Partial	Procedural	Asynchronous
FOB Security	Blended/Partial	Procedural	Asynchronous
Night / Day Combined Land Navigation	No	Procedural	N/A
Module: FOB MISSION OPERATRIONS			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Tactical Foot March (16 km) (Executed in 071-7189 FOB Mission Ops)	No	Procedural	N/A
FOB Mission Ops / Culmination	No	Administrative	N/A
EPW and Detainee Handling (Taught in 071-7293 FOB Security)	Blended/Partial	Procedural	Asynchronous
Search a Vehicle (Taught in 071-7293 FOB Security)	Blended/Partial	Procedural	Asynchronous
Module: NON-ACADEMIC SUBJECTS (IN	OUT PROCESSIN	G)	
Lesson Title	dL Transition	Training Activity	(A)synchronous
CIF Turn In	No	Administrative	N/A
Informal Reception with Mentors	No	Social	N/A
Army's Sexual Assault Prevention and Response Training (New Leader )	Yes	Conceptual	Asynchronous

Equal Opportunity and Sexual Harassment Policies and Programs	Yes	Conceptual	Asynchronous
Army's Sexual Assault Prevention and Response Training (New Leader )	No	Administrative	N/A
Company Supply Turn In	No	Administrative	N/A
Graduation	No	Administrative	N/A
Soldier Fitness	No	Procedural	N/A
First Sergeant's Briefing	No	Administrative	N/A
BOLC II Counseling	No	Social	N/A
Company Outprocessing	No	Administrative	N/A
Soldier Fitness	No	Administrative	N/A
Company Commander Orientation	No	Administrative	N/A
AG/Finance/POV/ID Card	No	Administrative	N/A
Battalion/Brigade Commander's Orientation	No	Administrative	N/A
Immune/ Dental/Optometry	No	Administrative	N/A
Command Group Welcome	No	Administrative	N/A
Company Supply Equipment Issue	No	Administrative	N/A
CIF Equipment Issue	No	Administrative	N/A
Dental/ Part I & II Phys Exam	No	Administrative	N/A
Module: QUALIFICATION			
Lesson Title	dL Transition	Training Activity	(A)synchronous
BRM 4 (Grouping Procedures)	Blended/Partial	Procedural	Asynchronous
BRM 5 (Zero an M4 Rifle)	Blended/Partial	Procedural	Asynchronous
BRM 11 (Record Fire)	No	Procedural	N/A
BRM 10 (Practice Record Fire II)	No	Procedural	N/A

BRM 8 (Field Fire II)	No	Procedural	N/A
Module: URBAN ENVIRONMENT Lesson Title	dL Transition	Training Activity	(A)synchronous
Introduction to U.S. Weapons Training (MK19 Machine Gun)	Blended/Partial	Procedural	Asynchronous
Introduction to U.S. Weapons Training (M249 Machine Gun - SAW)	Blended/Partial	Procedural	Asynchronous
IED Actions and Reactions in Mounted and Dismounted Operations	Blended/Partial	Procedural	Asynchronous
Introduction to U.S. Weapons Training (M203 Grenade Launcher)	Blended/Partial	Procedural	Asynchronous
Introduction to U.S. Weapons Training (.50 Caliber M2)	Blended/Partial	Procedural	Asynchronous
Advanced Rifle Marksmanship	Blended/Partial	Procedural	Asynchronous
Urban Operations	No	Procedural	N/A
QRF Reaction Drill	No	Procedural	N/A
Introduction to U.S. Weapons Training (M240B Machine Gun)	Blended/Partial	Procedural	Asynchronous

### **Basic Officer Leaders (Direct Commissioned)**

Module: COMMUNICATION			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Basic Military Communications	Blended/Partial	Procedural	Asynchronous
Module: FIGHTING			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Call for Indirect Fire	Yes	Conceptual	Asynchronous
Principles of the Defense	Yes	Conceptual	Asynchronous
"Basic Tactical Training 2 (Employ Camouflage, Cover, and Concealment)"	Blended/Partial	Procedural	Asynchronous
Basic Tactical Training 3 (Team Tactical Movements)	Blended/Partial	Procedural	Asynchronous

Principles of Offense	Yes	Conceptual	Asynchronous
Basic Tactical Training 4 (Move as a Buddy Team under Fire)	No	Procedural	N/A
Module: FIRST AID/PREVENTING MEAS	URES		
Lesson Title	dL Transition	Training Activity	(A)synchronous
First Aid 5 (Transport a Casualty)	Blended/Partial	Procedural	Asynchronous
First Aid 3 (Control Bleeding and Treat Burns)	Blended/Partial	Procedural	Asynchronous
First Aid 2 (Manage the Airway)	Blended/Partial	Procedural	Asynchronous
First Aid 4 (Splint a Suspected Fracture)	Blended/Partial	Procedural	Asynchronous
First Aid 6 (Perform Tactical Combat Casualty Care)	Blended/Partial	Procedural	Asynchronous
First Aid 7 (Administer Nerve Agent Antidote)	Blended/Partial	Procedural	Asynchronous
First Aid 8 (Perform Cardiopulmonary Resuscitation - CPR)	Blended/Partial	Procedural	Asynchronous
First Aid 9 (Apply Field Sanitation and Preventive Medicine Fieldcraft Measures)	Blended/Partial	Procedural	Asynchronous
First Aid 1 (Evaluate a Casualty for Life- Threatening Conditions)	Blended/Partial	Procedural	Asynchronous
Module: LEADERSHIP DEVELOPMENT			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Leaders Reaction Course	Blended/Partial	Procedural	Asynchronous
Night Infiltration Course	No	Procedural	N/A
Confidence Course	No	Procedural	N/A
Module: MILITARY OPERATIONS AND T	ACTICS		
Lesson Title	dL Transition	Training Activity	(A)synchronous
Patrol Operations	Blended/Partial	Procedural	Asynchronous
Introduction to Army Operations and Principals of War	Yes	Conceptual	Asynchronous
Introduction to Combat Orders	Yes	Conceptual	Asynchronous

Field Leadership Exercise / Squad STX	No	Procedural	N/A
Module: NAVIGATION/MOVING			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Land Navigation 1 (Basic Map Reading)	Blended/Partial	Conceptual	Asynchronous
Day / Night Land Navigation	Blended/Partial	Procedural	Asynchronous
"Land Navigation 2 (Pace Count, Compass, and Terrain Association)"	Blended/Partial	Procedural	Asynchronous
Land Navigation 1 (Basic Map Reading) Exam	No	Administrative	N/A
Module: OTHER			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Company Commander's Orientation	No	Administrative	N/A
Platoon Outprocessing	No	Administrative	N/A
In-processing	No	Administrative	N/A
Module: SOLDIER FITNESS/HEALTH			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Tactical Foot March (9.7km Shuttle March)	No	Procedural	N/A
Tactical Foot March (6.5 km Shuttle March)	No	Procedural	N/A
Soldier Fitness	Yes	Conceptual	Asynchronous
Tactical Foot March (3.2 km Shuttle March)	No	Procedural	N/A
Module: WEAPONS/SHOOTING TASKS			
Lesson Title	dL Transition	Training Activity	(A)synchronous
BRM 8 (Field Fire II)	No	Procedural	N/A
BRM 7 (Field Fire I)	No	Procedural	N/A
BRM 4 (Grouping Procedures)	Blended/Partial	Procedural	Asynchronous
BRM 3 (Marksmanship Fundamentals II)	Blended/Partial	Procedural	Asynchronous

BRM 2 (Marksmanship Fundamentals I)	Blended/Partial	Procedural	Asynchronous
BRM 1 (Basic Rifle Marksmanship)	Blended/Partial	Procedural	Asynchronous
BRM 5 (Zero an M16-Series Rifle)	Blended/Partial	Procedural	Asynchronous

### **BFV Master Gunner Course (M2A3)**

Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
CIF ISSUE	No	Administrative	N/A
CIF TURN-IN	No	Administrative	N/A
INPROCESSING/INTRODUCTION	No	Administrative	N/A
OUTPROCESSING	No	Administrative	N/A
END OF COURSE CRITIQUE	Blended/Partial	Social	Synchronous
Module: BATS Instructor/Operator			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
BATS I/O CONCLUSION AND CRITIQUE	No	Administrative	N/A
BATS I/O Exam	No	Administrative	N/A
BATS Subsystems Exam	No	Administrative	N/A
BATS Maintenance Exam	No	Administrative	N/A
BATS INSTRUCTOR/OPERATOR COURSE	No	Administrative	N/A
BATS Operation	No	Procedural	N/A
BATS I/O Duties Exam	No	Administrative	N/A
BATS Sub-systems	No	Procedural	N/A
Instructor/Operator Duties	Blended/Partial	Procedural	Asynchronous

BATS Operator Maintenance	No	Procedural	N/A
BATS Initial Operations Exam	No	Administrative	N/A
Module: BATS Senior Instructor/Operator			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
BATS SIO Duties Exam	No	Administrative	N/A
2ND Echelon Maintenance Exam	No	Administrative	N/A
BATS SIO Conclusion Exam	No	Administrative	N/A
BATS SIO OBJECTIVES AND COURSE CONDUCT	No	Administrative	N/A
BATS SIO REVIEW AND CRITIQUE	Blended/Partial	Social	Synchronous
BATS SIO 2ND Echelon Maintenance	No	Procedural	N/A
BATS SIO Duties	No	Procedural	N/A
Module: Commanders Independent Viewer (CIV)	)		
Module: Commanders Independent Viewer (CIV) Lesson Title	dL Transition	Training Activity	(A)synchronous
		Training Activity Procedural	(A)synchronous Asynchronous
Lesson Title	dL Transition		-
Lesson Title  Commander's Independant Viewer (CIV)	<b>dL Transition</b> Blended/Partial	Procedural	Asynchronous
Lesson Title  Commander's Independant Viewer (CIV)  Commanders Independant Viewer Exam	<b>dL Transition</b> Blended/Partial	Procedural	Asynchronous
Lesson Title  Commander's Independant Viewer (CIV)  Commanders Independant Viewer Exam  Module: Commanders Tactical Display (CTD)	dL Transition  Blended/Partial  No	Procedural  Administrative	Asynchronous N/A
Lesson Title  Commander's Independant Viewer (CIV)  Commanders Independant Viewer Exam  Module: Commanders Tactical Display (CTD)  Lesson Title	dL Transition  Blended/Partial  No  dL Transition	Procedural  Administrative  Training Activity	Asynchronous  N/A  (A)synchronous
Lesson Title  Commander's Independant Viewer (CIV)  Commanders Independant Viewer Exam  Module: Commanders Tactical Display (CTD)  Lesson Title  Commanders Tactical Display (CTD)	dL Transition  Blended/Partial  No  dL Transition  Blended/Partial	Procedural  Administrative  Training Activity  Procedural	Asynchronous  N/A  (A)synchronous  Asynchronous
Lesson Title  Commander's Independant Viewer (CIV)  Commanders Independant Viewer Exam  Module: Commanders Tactical Display (CTD)  Lesson Title  Commanders Tactical Display (CTD)  Commanders Tactical Display Exam	dL Transition  Blended/Partial  No  dL Transition  Blended/Partial	Procedural  Administrative  Training Activity  Procedural	Asynchronous  N/A  (A)synchronous  Asynchronous
Lesson Title  Commander's Independant Viewer (CIV)  Commanders Independant Viewer Exam  Module: Commanders Tactical Display (CTD)  Lesson Title  Commanders Tactical Display (CTD)  Commanders Tactical Display Exam  Module: Familiarization	dL Transition  Blended/Partial  No  dL Transition  Blended/Partial  No	Procedural  Administrative  Training Activity  Procedural  Administrative	Asynchronous  N/A  (A)synchronous  Asynchronous  N/A

Module: FBCB2 Lesson Title	dL Transition	Training Activity	(A)synchronous
Lesson Tide			
FBCB2	Blended/Partial	Procedural	Asynchronous
FBCB2 Connectivity	Blended/Partial	Procedural	Asynchronous
FBCB2 Exam	No	Administrative	N/A
Module: Fire Control			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Fire Control	No	Procedural	N/A
Fire Control Exam	No	Administrative	N/A
Module: IBAS			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Improved Bradley Acquisition Sybsystem	Blended/Partial	Procedural	Asynchronous
IBAS Exam	No	Administrative	N/A
Module: M2A3			
Lesson Title	dL Transition	Training Activity	(A)synchronous
BIVOUAC	No	Procedural	N/A
M2A3 Gunnery	No	Procedural	N/A
Gunnery Exam	No	Administrative	N/A
Set-up an M2A3 range training facility	No	Procedural	N/A
Module: M2A3 Training Devices			
Lesson Title	dL Transition	Training Activity	(A)synchronous
A3 Precision Gunnery System (PGS)	Blended/Partial	Procedural	Asynchronous
A3 PGS EXAM	No	Administrative	N/A

TEAC AAR System	No	Procedural	N/A
Module: Sustainment and Diagnostics Lesson Title	dL Transition	Training Activity	(A)synchronous
Sustainment and Diagnostics (PMDS) Hands-on Exam	No	Administrative	N/A
Sustainments and Diagnostics using VDMS	Blended/Partial	Procedural	Asynchronous
Sustainment and Diagnostics (VDMS) Hands-on Exam	No	Administrative	N/A
Sustainment & Diagnostics with PMDS	Blended/Partial	Procedural	Asynchronous
Sustainment and Diagnostics (PMDS & VDMS) Written Test	No	Administrative	N/A

#### **BFV System Master Gunner Course**

Module: Advanced Gunnery Training			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Advanced Gunnery	Yes	Conceptual	Asynchronous
Platoon Gunnery	Yes	Conceptual	Asynchronous
Module: Crew Gunnery Training			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Acquisition Process/ Engagement Decision	Yes	Conceptual	Asynchronous
Engagement Execution	Yes	Conceptual	Asynchronous
Preliminary Gunnery Training	Yes	Conceptual	Asynchronous
Equipment and Ammunition Maintenance & Turn-in	No	Administrative	N/A
Crew Gunnery	Yes	Conceptual	Asynchronous
Fire Commands	Blended/Partial	Conceptual	Asynchronous
Gunnery Event Summary	No	Procedural	N/A

Bivouac	No	Procedural	N/A
Range/Target Set-up	No	Administrative	N/A
Develop Firing/ Non-Firing Data for Scenario Development	Yes	Conceptual	Asynchronous
Crew Gunnery (Live-Fire)	No	Procedural	N/A
Module: Introduction to the Master Gunner Cou	rse		
Lesson Title	dL Transition	Training Activity	(A)synchronous
Introduction to the Master Gunner Course	No	Administrative	N/A
Module: Master Gunner Unique			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Ballistic Firing Table	Yes	Conceptual	Asynchronous
Surface Area Danger Diagram	Yes	Conceptual	Asynchronous
Establish and Operate a Range Training Facility	Blended/Partial	Procedural	Asynchronous
Training Management Process and Development	Yes	Conceptual	Asynchronous
Short Range Training Plan Development	Yes	Conceptual	Asynchronous
Ammunition Forecasting	Yes	Conceptual	Asynchronous
Safe Targets	Yes	Conceptual	Asynchronous
Range Overlay	Blended/Partial	Conceptual	Asynchronous
Ammunition Capabilities	Yes	Conceptual	Asynchronous
Module: NonAcademic Subjects			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Student Weigh-in	No	Administrative	N/A
CIF Issue	No	Administrative	N/A
Physical Conditioning	No	Procedural	N/A

Graduation	No	Administrative	N/A
Course Critique	No	Administrative	N/A
Army Physical Fitness Test	No	Administrative	N/A
MILPO Inprocessing	No	Administrative	N/A
CIF Turn-in	No	Administrative	N/A
MILPO Outprocessing	No	Administrative	N/A
MILPO Pre-outprocessing Brief	No	Administrative	N/A
Module: Precision Gunnery System Certification			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Precision Gunnery System Certification	No	Administrative	N/A
Module: Student Evaluation			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Lesson Tue	ul Hansidon	Training Activity	(A)sylicili ollous
Maintenance Exam I	No No	Administrative	N/A
Maintenance Exam I	No	Administrative	N/A
Maintenance Exam I Gunnery Exam I	No No	Administrative  Administrative	N/A N/A
Maintenance Exam I  Gunnery Exam I  Maintenance Exam II	No No No	Administrative  Administrative	N/A N/A
Maintenance Exam I  Gunnery Exam I  Maintenance Exam II  Gunnery Exam III	No No No	Administrative  Administrative  Administrative	N/A N/A N/A
Maintenance Exam I  Gunnery Exam I  Maintenance Exam II  Gunnery Exam III  Short-Range Training Plan Exam	No No No	Administrative  Administrative  Administrative	N/A N/A N/A
Maintenance Exam I  Gunnery Exam I  Maintenance Exam II  Gunnery Exam III  Short-Range Training Plan Exam  Module: Training Devices	No No No No	Administrative  Administrative  Administrative  Administrative  Administrative	N/A N/A N/A N/A N/A
Maintenance Exam I  Gunnery Exam I  Maintenance Exam II  Gunnery Exam III  Short-Range Training Plan Exam  Module: Training Devices Lesson Title	No No No No No dL Transition	Administrative Administrative Administrative Administrative Administrative Training Activity	N/A N/A N/A N/A N/A (A)synchronous
Maintenance Exam I  Gunnery Exam I  Maintenance Exam II  Gunnery Exam III  Short-Range Training Plan Exam  Module: Training Devices  Lesson Title  BFV Training Devices	No No No No No dL Transition	Administrative Administrative Administrative Administrative Administrative Training Activity	N/A N/A N/A N/A N/A (A)synchronous
Maintenance Exam I  Gunnery Exam I  Maintenance Exam II  Gunnery Exam III  Short-Range Training Plan Exam  Module: Training Devices Lesson Title  BFV Training Devices  Module: Turret Operations	No No No No No No No	Administrative Administrative Administrative Administrative Administrative Training Activity Procedural	N/A N/A N/A N/A N/A N/A N/A N/A

Module: UCOFT Senior Instructor/Operator Course			
Lesson Title	dL Transition	Training Activity	(A)synchronous
UCOFT Senior Instructor/Operator Course	No	Administrative	N/A
Module: Weapon System Training			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Organizational Maintenance of 25mm Automatic gun	Blended/Partial	Procedural	Asynchronous
Organizational Maintenance of the M240C Coax Machinegun	Blended/Partial	Procedural	Asynchronous
25mm Gun Malfunctions	Blended/Partial	Procedural	Asynchronous
<u>Bradle</u>	y Transition Cours	<u>se</u>	
Module: Administrative			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Administrative	No	Administrative	N/A
Module: Basic Gunnery			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Crew Device Gunnery	No	Procedural	N/A
Range Operations Class	No	Procedural	N/A
Module: Hull Operations and Maintenance Lesson Title	dL Transition	Training Activity	(A)synchronous
Hull Operations	No	Procedural	N/A
Module: Intermediate Gunnery Lesson Title	dL Transition	Training Activity	(A)synchronous
"BFV Live Fire Gunnery - BT VI, Base Line"	No	Procedural	N/A

No

No

Procedural

Procedural

N/A

N/A

Prefire Checks/Zero Weapons Systems

Tow Launcher System

Module: Preliminary Gunnery Lesson Title	dL Transition	Training Activity	(A)synchronous
React to Fire Commands	Yes	Conceptual	Asynchronous
Initate Preliminary Target Engagement	Blended/Partial	Conceptual	Asynchronous
Combat Vehicle Identification	Yes	Conceptual	Asynchronous
AMMO Capabilities	Yes	Conceptual	Asynchronous
Prepare a Bradley Range Card Exam	No	Administrative	N/A
Precision Gunnery System	No	Procedural	N/A
CONDUCT OF FIRE TRAINER	No	Procedural	N/A
Thrusight Video	No	Procedural	N/A
Module: Safety Considerations Lesson Title	dL Transition	Training Activity	(A)synchronous
Hand and Arm Signals	Yes	Procedural	Asynchronous
Safety Considerations for the BFV	Blended/Partial	Procedural	Asynchronous
Module: Turret Operations and Maintenance Lesson Title	e dL Transition	Training Activity	(A)synchronous
Conduct Turret Operations	No	Procedural	N/A
Module: Vehicle Introduction Lesson Title	dL Transition	Training Activity	(A)synchronous
Introduction to the BFV Transition Course	No	Administrative	N/A
Introduce the Bradley Fighting Vehicle	Yes	Conceptual	Asynchronous
Module: Weapon Systems Training			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Boresight and Zero Turret Weapon Systems	No	Procedural	N/A
Operate Weapons Systems on the BFV	No	Procedural	N/A

## CENTCOM Theater Specific Individual Requirement Training (TSIRT)

Module: Administrative			
Lesson Title	dL Transition	Training Activity	(A)synchronous
ISOPREP	Yes	Conceptual	Asynchronous
Administrative/In-processing	No	Administrative	N/A
Module: First-Aid Training			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Perform First Aid for an Open Chest Wound	Blended/Partial	Procedural	Asynchronous
Perform First Aid for an Open Abdominal Wound	Blended/Partial	Procedural	Asynchronous
Perform First Aid for an Open Abdominal Wound	Yes	Conceptual	Asynchronous
Perform First Aid for an Open Chest Wound	Yes	Conceptual	Asynchronous
Perform First Aid to Prevent or Control Shock	Yes	Conceptual	Asynchronous
Evaluate a Casualty (Tactical Combat Casualty Care)	Yes	Conceptual	Asynchronous
Perform First Aid for a Bleeding and/or Severed Extremity	Yes	Conceptual	Asynchronous
Perform First Aid for an Open Head Wound	Yes	Conceptual	Asynchronous
Perform First Aid to Prevent or Control Shock	Blended/Partial	Procedural	Asynchronous
Request Medical Evacuation	Blended/Partial	Conceptual	Asynchronous
Evaluate a Casualty (Tactical Combat Casualty Care)	Yes	Conceptual	Asynchronous
Perform First Aid for an Open Head Wound	Blended/Partial	Procedural	Asynchronous
Perform First Aid for a Bleeding and/or Severed Extremity	Blended/Partial	Procedural	Asynchronous
Transport a Casualty	Blended/Partial	Procedural	Asynchronous
Module: IED Training			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Identify Improvised Explosive Device (IED)	Blended/Partial	Procedural	Asynchronous

# (UNCLASSIFIED / FOR OFFICIAL USE ONLY)

React to a Possible Improvised Explosive Device (IED) (UNCLASSIFIED / FOR OFFICIA	Blended/Partial AL USE	Procedural	Asynchronous
React to a Possible Improvised Explosive Device (IED) (UNCLASSIFIED / FOR OFFICIA	No AL USE	Administrative	N/A
Module: Introduction to Language Familiar	ity		
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Introduction to Language Familiarity in Iraqi Arabic	Yes	Conceptual	Asynchronous
Introduction to Language Familiarity in Afghan Persian (Dari) & Pashtu	Yes	Conceptual	Asynchronous
Module: Marksmanship Training			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Qualify with an M16-Series Rifle	No	Administrative	N/A
Qualify with an M16-Series Rifle	No	Procedural	N/A
Qualify with an M9 Pistol	No	Procedural	N/A
Perform Clearing Procedures for an M16-Series Rifle	Blended/Partial	Procedural	Asynchronous
Maintain an M16-Series Rifle	Blended/Partial	Procedural	Asynchronous
Perform Clearing Procedures for an M9 Pistol	Blended/Partial	Procedural	Asynchronous
Maintain an M9 Pistol	Blended/Partial	Procedural	Asynchronous
Qualify with an M9 Pistol	No	Administrative	N/A
Short Range Marksmanship	Blended/Partial	Procedural	Asynchronous
Perform Clearing Procedures for an M16-Series Rifle	Blended/Partial	Procedural	Asynchronous
Perform Clearing Procedures for an M9 Pistol	Blended/Partial	Procedural	Asynchronous
Module: Pre-certification Training			
Lesson Title	dL Transition	Training Activity	(A)synchronous
SAEDA	Yes	Conceptual	Asynchronous
Cultural Awareness	Yes	Conceptual	Asynchronous

Anti-Terrorism	Yes	Conceptual	Asynchronous
Force Protection Level 1	Yes	Conceptual	Asynchronous
Trafficking in Persons	Yes	Conceptual	Asynchronous
Equal Opportunity and Sexual Harassment Policies and Programs	Yes	Conceptual	Asynchronous
Suicide Prevention	Yes	Conceptual	Asynchronous
Apply the Rules for Use of Force	Yes	Conceptual	Asynchronous
Headquarters Department of the Army Fraternization Policy	Yes	Conceptual	Asynchronous
Hot/Cold Weather Injury Prevention	Yes	Conceptual	Asynchronous
Army Values Training	Yes	Conceptual	Asynchronous
Report Intelligence Information	Yes	Conceptual	Asynchronous
U.S. Army General Orders	Yes	Conceptual	Asynchronous
Uniform Code of Military Justice (UCMJ)	Yes	Conceptual	Asynchronous
SERE 100 Course	Yes	Conceptual	Asynchronous
Personnel Recovery Training	Yes	Conceptual	Asynchronous
Personnel Recovery Video Training	Yes	Conceptual	Asynchronous
Code of Conduct Training	Yes	Conceptual	Asynchronous
Combat Stress	Yes	Conceptual	Asynchronous
Module: ROE/UOF/SAPR Training			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Maintain the Army's Sexual Assault Prevention and Response Program	Yes	Conceptual	Asynchronous
Rules of Engagement/Escalation of Force	Yes	Conceptual	Asynchronous
Law of War	Yes	Conceptual	Asynchronous

Module:	<b>Tactics</b>	Training

Lesson Title	dL Transition	Training Activity	(A)synchronous
Move Under Direct Fire	No	Procedural	N/A
"Move Over, Through, or Around Obstacles (Except Minefields)"	Blended/Partial	Procedural	Asynchronous
React to Indirect Fire While Dismounted	Blended/Partial	Procedural	Asynchronous

### **Combat Lifesaver Course**

Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Evacuate a Casualty Using a SKED or Improvised Litter	No	Administrative	N/A
Evacuate a Casualty Using a SKED or Improvised Litter	Blended/Partial	Procedural	Asynchronous
Initiate a Field Medical Card	Yes	Conceptual	Asynchronous
Request Medical Evacuation	No	Administrative	N/A
Initiate a Field Medical Card	No	Administrative	N/A
Request Medical Evacuation	Yes	Conceptual	Asynchronous
Module: Evaluate			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Evaluate a Casualty	Blended/Partial	Conceptual	Asynchronous
Module: Examinations - Written Final & Red	certification		
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Combat Lifesaver Recertification	No	Administrative	N/A
Combat Lifesaver Final Written Exam	No	Administrative	N/A
Combat Lifesaver Recertification	No	Administrative	N/A

Module: Treat			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Open and Manage a Casualty's Airway	Blended/Partial	Procedural	Asynchronous
Treat a Penetrated Chest Trauma and Decompress a Tension Pneumothorax	Blended/Partial	Procedural	Asynchronous
Open and Manage a Casualty's Airway	No	Administrative	N/A
Initiate a Saline Lock and Intravenous Infusion	Blended/Partial	Procedural	Asynchronous
Treat a Penetrated Chest Trauma and Decompress a Tension Pneumothorax	Blended/Partial	Procedural	Asynchronous
Control Bleeding	No	Administrative	N/A
Initiate a Saline Lock and Intravenous Infusion	No	Administrative	N/A
Control Bleeding	Blended/Partial	Procedural	Asynchronous

## **Combatives Level III Trainers Course**

Module: Combatives Level III Training Tech	nniques		
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Perform Combatives Level II Techniques Test	No	Social	N/A
Perform Weapons Transition Techniques	No	Social	N/A
Combatives Level III Pedagogy Examination	No	Administrative	N/A
Perform Combatives Level III Techniques Test	No	Social	N/A
Stick Fighting	No	Social	N/A
Perform Stand Up Grappling Techniques	No	Social	N/A
Perform Kickboxing Techniques	No	Social	N/A
Perform Boxing Techniques	No	Social	N/A
Perform Combatives Level I Techniques Test	No	Social	N/A

Perform Duties of a Referee during a Combatives Match Test	No	Social	N/A
Module: Non Academic Subjects Lesson Title	dL Transition	Training Activity	(A)synchronous
Perform Combatives Level III Techniques Test	No	Administrative	N/A

Combatives Level III Pedagogy Examination Administrative N/A No Combatives Level III Training Techniques Administrative N/A No Non-Academic Subjects for Combatives Course Administrative N/A No Perform Duties of a Referee during a Combatives Administrative N/A No Match Test

Perform Combatives Level I Techniques Test No Administrative N/A

Perform Combatives Level II Techniques Test

#### **Combatives Level IV Trainers Course**

No

Administrative

N/A

Module: Combatives Level IV Teaching Tech	hniques		
Lesson Title	dL Transition	Training Activity	(A)synchronous
Technique Review	No	Procedural	N/A
Modern Army Combatives Pedagogy	Blended/Partial	Procedural	Asynchronous
Modern Army Combatives Pedagogy Examination	No	Administrative	N/A
Fundamentals and Techniques of Teaching	Blended/Partial	Procedural	Asynchronous
Modern Army Combatives Pedagogy Examination	No	Administrative	N/A
Technique Review	No	Procedural	N/A
Module: Non Academic Subjects Lesson Title	dL Transition	Training Activity	(A)synchronous
Non-Academic Subjects for Combatives Course	No	Administrative	N/A

### **Indirect Fire Infantryman**

Module: Administrative/Support Time			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Non-Academic Time	No	Administrative	N/A
Module: Common Infantry Training			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Landmine Defense 2 (UXO / IED)	Yes	Conceptual	Asynchronous
Basic Map Reading / Land Navigation	Blended/Partial	Procedural	Asynchronous
Basic Military Communications	Blended/Partial	Procedural	Asynchronous
Module: Live Fire			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Mortar Live Fire	No	Procedural	N/A
Module: Tactical Training			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Detainee Operations	Blended/Partial	Procedural	Asynchronous
Convoy Operations	Blended/Partial	Procedural	Asynchronous
Check Point Operations	Blended/Partial	Procedural	Asynchronous
Module: Weapons			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Weapons Training M249 Machine Gun	Blended/Partial	Procedural	Asynchronous
Weapons Training M240B Machine Gun	Blended/Partial	Procedural	Asynchronous
60-mm Mortar	Blended/Partial	Procedural	Asynchronous
81-mm Mortar	No	Administrative	N/A
81-mm Mortar	No	Administrative	N/A

Advanced Infantry Marksmanship Strategies and	Blended/Partial	Procedural	Asynchronous
Standards (AIMSS)			
120-mm Carrier Mounted Mortar	Blended/Partial	Procedural	Asynchronous

## **Infantry Basic Officer Leader Course / BOLC Phase III**

Module: Administrative			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Guest Speaker	Blended/Partial	Social	Synchronous
Unit In-Processing	No	Administrative	N/A
Unit Out-processing	No	Administrative	N/A
Module: Doctrinal Competence			
Lesson Title	dL Transition	Training Activity	(A)synchronous
BOLC III Comprehensive Examination	No	Administrative	N/A
Basic Knowledge Examination (Take Home)	No	Administrative	N/A
Basic Knowledge Examination (Take Home)	No	Administrative	N/A
Fundamentals of Fire Planning	Yes	Conceptual	Asynchronous
Fundamentals of Army Operations	Yes	Conceptual	Asynchronous
Combined Arms Tactics & Doctrine	Yes	Conceptual	Asynchronous
BOLC III Comprehensive Examination	No	Administrative	N/A
Module: Leadership & Culture			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Informal Reception	No	Administrative	N/A
Conduct a formal Army graduation ceremony	No	Procedural	N/A
AC Leadership Discussion	Blended/Partial	Social	Synchronous
Formal Reception	No	Administrative	N/A

Leadership Assessment	No	Social	N/A
Platoon Trainers Counseling	No	Social	N/A
Counseling Practical Exercise	Blended/Partial	Social	Synchronous
Dining - In	No	Administrative	N/A
Blue Cord Ceremony & Formal Reception	No	Administrative	N/A
Module: Physical Training			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Combat Water Survival Test	No	Administrative	N/A
Combatives	No	Procedural	N/A
Combat Water Survival Test	No	Administrative	N/A
Army Physical Fitness Test	No	Administrative	N/A
Physical Fitness/ Nutrition	Yes	Conceptual	Asynchronous
Module: Tactical Operations			
Module: Tactical Operations Lesson Title	dL Transition	Training Activity	(A)synchronous
•	dL Transition Blended/Partial	Training Activity  Conceptual	(A)synchronous Asynchronous
Lesson Title			-
Lesson Title Platoon Live Fire Exercise Planning	Blended/Partial	Conceptual	Asynchronous
Lesson Title  Platoon Live Fire Exercise Planning  Basic Demolitions (Terry Range)	Blended/Partial	Conceptual  Procedural	Asynchronous N/A
Lesson Title  Platoon Live Fire Exercise Planning  Basic Demolitions (Terry Range)  Platoon Operations FTX	Blended/Partial No No	Conceptual Procedural Procedural	Asynchronous  N/A  N/A
Lesson Title  Platoon Live Fire Exercise Planning  Basic Demolitions (Terry Range)  Platoon Operations FTX  Squad LFX	Blended/Partial  No  No  No	Conceptual Procedural Procedural	Asynchronous  N/A  N/A  N/A
Lesson Title  Platoon Live Fire Exercise Planning  Basic Demolitions (Terry Range)  Platoon Operations FTX  Squad LFX  Team/Squad Operation in Urban Terrain	Blended/Partial  No  No  No  No	Conceptual Procedural Procedural Procedural	Asynchronous  N/A  N/A  N/A  N/A
Lesson Title  Platoon Live Fire Exercise Planning  Basic Demolitions (Terry Range)  Platoon Operations FTX  Squad LFX  Team/Squad Operation in Urban Terrain  Culmination FTX	Blended/Partial  No  No  No  No  No  No	Conceptual Procedural Procedural Procedural Procedural	Asynchronous  N/A  N/A  N/A  N/A  N/A
Lesson Title  Platoon Live Fire Exercise Planning  Basic Demolitions (Terry Range)  Platoon Operations FTX  Squad LFX  Team/Squad Operation in Urban Terrain  Culmination FTX  Squad Battle Drills FTX	Blended/Partial  No  No  No  No  No  No  No  No	Conceptual Procedural Procedural Procedural Procedural Procedural Procedural	Asynchronous  N/A  N/A  N/A  N/A  N/A  N/A  N/A

Unit Deployment Operations	No	Procedural	N/A
Unit Redeployment Operations	No	Procedural	N/A
Fire Team movement LFX	No	Procedural	N/A
Module: Technical Competence			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Unit Maintenance Operations	Blended/Partial	Procedural	Asynchronous
Call For Fire GUARDFIST II	Blended/Partial	Procedural	Asynchronous
Machine gunnery	Blended/Partial	Procedural	Asynchronous
Advance Rifle Marksmanship	No	Procedural	N/A
Training the Force	Yes	Conceptual	Asynchronous
SARO Fundamentals	Yes	Conceptual	Asynchronous
Advance Communications Equipment	Blended/Partial	Procedural	Asynchronous
Map Reading & Land Navigation Examination	No	Administrative	N/A
Map Reading & Land Navigation Examination	No	Administrative	N/A
Module: Troop Leading Procedures			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Terrain Association & Orientation	No	Procedural	N/A
Troop Leading Procedures	Yes	Conceptual	Asynchronous

## **Infantry Captain's Career Course**

Module: BATTALION/BRIGADE INTROL	OUCTION		
<b>Lesson Title</b>	dL Transition	Training Activity	(A)synchronous
Staff Organization and Functions	Yes	Conceptual	Asynchronous
Introduction To The Military Decision Making Process (MDMP)	Yes	Conceptual	Asynchronous

CLOSE COMBAT ATTACK	Yes	Conceptual	Asynchronous
Battalion Logistics	Yes	Conceptual	Asynchronous
Battalion Medical Evacuation Planning	Yes	Conceptual	Asynchronous
NBC Environment (Decon Operations)	Yes	Conceptual	Asynchronous
Light Battalion Fire Support Fundamentals	Yes	Conceptual	Asynchronous
Task Force Air Defense	Yes	Conceptual	Asynchronous
CLOSE AIR SUPPORT	Yes	Conceptual	Asynchronous
Guest Speaker	Blended/Partial	Social	Synchronous
Introduction to Staff Ride	Blended/Partial	Procedural	Asynchronous
Intelligence Preparation of the Battlefield	Blended/Partial	Conceptual	Asynchronous
Battalion C4 Operations	Yes	Conceptual	Asynchronous
Battalion Mobility / Countermobility / survivability Planning	Blended/Partial	Conceptual	Asynchronous
Battle Captain Operations	Blended/Partial	Conceptual	Asynchronous
Battalion / Brigade Organization	Blended/Partial	Conceptual	Asynchronous
Company Comprehensive / Battalion Entrance Exam	No	Administrative	N/A
Module: BATTLE FOCUSED TRAINING			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Plan a Situational Training Exercise	Yes	Conceptual	Asynchronous
Plan a Live Fire Exercise	Yes	Conceptual	Asynchronous
Battle Focused Training	Yes	Conceptual	Asynchronous
Environmental Awareness	Yes	Conceptual	Asynchronous
Training Management Quiz 1	No	Administrative	N/A
Risk Management	Yes	Conceptual	Asynchronous

Module: **CALFEX Lesson Title** dL Transition **Training Activity** (A)synchronous Observe Mechanized Team CALFEX No Procedural N/A Module: COMMON CORE **Lesson Title** dL Transition **Training Activity** (A)synchronous Conceptual **Army Evaluations** Yes Asynchronous Property Adjustment Yes Conceptual Asynchronous Use and Value of Military History Yes Conceptual Asynchronous Change Of Command Inventory Yes Conceptual Asynchronous Contemporary Operational Environment Yes Conceptual Asynchronous Property Accountability Yes Conceptual Asynchronous NBC Operations: Chemical Environment / Smoke Conceptual Yes Asynchronous Operations Administer military justice at company level Yes Conceptual Asynchronous Law of War / Rules of Engagement Yes Conceptual Asynchronous Yes **Equal Opportunity** Conceptual Asynchronous Sexual Misconduct Yes Conceptual Asynchronous Effective Study of Military History Yes Conceptual Asynchronous Combined Arms Warfare I Yes Conceptual Asynchronous Yes Conceptual Asynchronous Planning Conceptual **Information Processing** Yes Asynchronous **Summaries** Yes Conceptual Asynchronous Correctness Yes Conceptual Asynchronous Persuasive Writing Yes Conceptual Asynchronous

Yes

Conceptual

Asynchronous

**Army Operations** 

Combined Arms Warfare II	Yes	Conceptual	Asynchronous
Staff Ride	Blended/Partial	Procedural	Asynchronous
Clarity	Yes	Conceptual	Asynchronous
Style	Yes	Conceptual	Asynchronous
Module: COMMON CORE 2			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Identify potential trouble spots in the world today	Yes	Conceptual	Asynchronous
Specific Writing	Yes	Conceptual	Asynchronous
Editing	Yes	Conceptual	Asynchronous
Record APFT	No	Procedural	N/A
Module: COMPANY INTRODUCTION			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Mechanized Team Logistics	Yes	Conceptual	Asynchronous
SURFACE DANGER ZONES (SDZ) DISCUSSIC AND APPLICATION	ON Blended/Partial	Social	Synchronous
Infantry Branch Brief	Blended/Partial	Social	Synchronous
Company Organization (MECH / LT)	Yes	Conceptual	Asynchronous
Engineer Fundamentals	Yes	Conceptual	Asynchronous
Company Casualty Evacuation	Yes	Conceptual	Asynchronous
COE Offense	Yes	Conceptual	Asynchronous
Company C4	Yes	Conceptual	Asynchronous
Light Company M / C / S	Yes	Conceptual	Asynchronous
Mobility / Countermobility / Survivability in Urban Operations	ı Yes	Conceptual	Asynchronous
COE Defense	Yes	Conceptual	Asynchronous
M1/M2/STRYKER CAPABILITIES	Yes	Conceptual	Asynchronous

SNIPER CAPABILITIES AND EMPLOYMENT	Yes	Conceptual	Asynchronous
MACHINE GUN THEORY	Yes	Conceptual	Asynchronous
MORTAR SYSTEM CAPABILITIES AND EMPLOYMENT	Yes	Conceptual	Asynchronous
Fire Support Planning I	Yes	Conceptual	Asynchronous
Fire Support Fundamentals	Yes	Conceptual	Asynchronous
Module: COMPANY OPERATION ORDER Lesson Title	dL Transition	Training Activity	(A)synchronous
Company OPORD Final	Yes	Conceptual	Asynchronous
Company OPORD Final Briefs	Yes	Conceptual	Asynchronous
Module: COUNSELING			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Unit Counseling	Yes	Conceptual	Asynchronous
Final Counseling	No	Social	N/A
Final Counseling Counseling (Mid-course & Bn Intro)	No No	Social Social	N/A N/A
-	No		
Counseling (Mid-course & Bn Intro)	No		
Counseling (Mid-course & Bn Intro)  Module: COURSE COMPREHENSIVE EXAMPLE.	No <b>AM</b>	Social	N/A
Counseling (Mid-course & Bn Intro)  Module: COURSE COMPREHENSIVE EXAMPLESSON Title	No <b>4M dL Transition</b>	Social  Training Activity	N/A (A)synchronous
Counseling (Mid-course & Bn Intro)  Module: COURSE COMPREHENSIVE EXALLESSON Title  Company OPORD Briefbacks	No  AM  dL Transition  Blended/Partial	Social  Training Activity  Social	N/A  (A)synchronous  Synchronous
Counseling (Mid-course & Bn Intro)  Module: COURSE COMPREHENSIVE EXALLESSON Title  Company OPORD Briefbacks  Battalion Mission Analysis	No  AM  dL Transition  Blended/Partial  Yes	Social  Training Activity  Social  Conceptual	N/A  (A)synchronous  Synchronous  Asynchronous
Counseling (Mid-course & Bn Intro)  Module: COURSE COMPREHENSIVE EXALLESSON Title  Company OPORD Briefbacks  Battalion Mission Analysis  Course Comprehensive Exam	No  AM  dL Transition  Blended/Partial  Yes  No	Social  Training Activity  Social  Conceptual  Administrative	N/A  (A)synchronous  Synchronous  Asynchronous  N/A
Counseling (Mid-course & Bn Intro)  Module: COURSE COMPREHENSIVE EXALLESSON Title  Company OPORD Briefbacks  Battalion Mission Analysis  Course Comprehensive Exam  Second Company OPORD (Final)	No  AM  dL Transition  Blended/Partial  Yes  No  No	Social  Training Activity  Social  Conceptual  Administrative  Administrative	N/A  (A)synchronous  Synchronous  Asynchronous  N/A  N/A
Counseling (Mid-course & Bn Intro)  Module: COURSE COMPREHENSIVE EXALLESSON Title  Company OPORD Briefbacks  Battalion Mission Analysis  Course Comprehensive Exam  Second Company OPORD (Final)  Second Company OPORD (Final)	No  AM  dL Transition  Blended/Partial  Yes  No  No	Social  Training Activity  Social  Conceptual  Administrative  Administrative	N/A  (A)synchronous  Synchronous  Asynchronous  N/A  N/A  N/A

Module: DIGITAL TRAINING			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Perform Basic MCS Systems Operations	Blended/Partial	Conceptual	Asynchronous
Perform Overlay Management	Blended/Partial	Conceptual	Asynchronous
Conduct Planning Operations	Blended/Partial	Conceptual	Asynchronous
Operate a NET Meeting	Blended/Partial	Social	Synchronous
Perform Mapping Operations	Blended/Partial	Conceptual	Asynchronous
Develop a Unit Task Organization	Blended/Partial	Conceptual	Asynchronous
Process a Message using MCS	Blended/Partial	Conceptual	Asynchronous
Module: INDEPENDENT STUDY/PREPAR	RATION		
Lesson Title	dL Transition	Training Activity	(A)synchronous
Fundamentals Of The Defense	Yes	Conceptual	Asynchronous
Independent Study	Yes	Conceptual	Asynchronous
Module: IN-PROCESSING			
Lesson Title	dL Transition	Training Activity	(A)synchronous
OIP Brief	No	Administrative	N/A
Tactics Diagnostic Quiz & Results	No	Administrative	N/A
Diagnostic APFT	No	Procedural	N/A
Assistant Commandant Brief	No	Administrative	N/A
11th Regimental Commander Welcome	Blended/Partial	Social	Synchronous
First Battle	No	Social	N/A
RTB / BCT / ITB Brief	Blended/Partial	Conceptual	Asynchronous
Tactics Diagnostic Quiz & Results	No	Administrative	N/A
CATD/Tactics Welcome	No	Administrative	N/A

In-Processing	No	Administrative	N/A
Book Issue	No	Administrative	N/A
CIF Issue	No	Administrative	N/A
Introduction to Effective Writing	Yes	Conceptual	Asynchronous
Diagnostic Reading Test	Yes	Administrative	Asynchronous
Module: LEADERSHIP			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Company Command Seminar	Blended/Partial	Social	Synchronous
Taking Charge of a Unit	Yes	Conceptual	Asynchronous
Cohesion	Yes	Conceptual	Asynchronous
Ethical Decision Making	Yes	Conceptual	Asynchronous
Army Family Team Building	Yes	Conceptual	Asynchronous
Measures to Reduce Operational Stress	Yes	Conceptual	Asynchronous
Developing Subordinates	Yes	Conceptual	Asynchronous
Module: LIGHT BATTALION DEFENSE			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Light Battalion Defense Operations	Yes	Conceptual	Asynchronous
Light Battalion Defense Recon	Blended/Partial	Procedural	Asynchronous
Light Battalion MDMP Evaluation	Yes	Conceptual	Asynchronous
Light Battalion Defensive Planning	Yes	Conceptual	Asynchronous
Light Battalion MDMP Review / Discussion	Blended/Partial	Social	Synchronous
Module: LIGHT COMPANY OFFENSE			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Light Company Offense Tactics	Yes	Conceptual	Asynchronous
Light Company Offense TEWT	Blended/Partial	Conceptual	Asynchronous

Light Company Offense TLP Review / Discussion	Blended/Partial	Social	Synchronous
Light Company Offensive Order Evaluation	No	Administrative	N/A
Light Company Offensive Order Development	Yes	Conceptual	Asynchronous
Module: LIGHT COMPANY OFFENSE/UK	RBAN OPERATION	S	
Lesson Title	dL Transition	Training Activity	(A)synchronous
Light Company Urban Operations Quiz 2	No	Administrative	N/A
Light Company Team Urban Recon	Blended/Partial	Procedural	Asynchronous
Light Company Team Urban Operations Quiz 1	No	Administrative	N/A
Light Company Team Offensive Urban Order Development	Yes	Procedural	Asynchronous
Light Company Team Urban Tactical Decision Game	Yes	Conceptual	Asynchronous
Light Company Team Urban Operations Quiz 1	No	Administrative	N/A
Light Company Team Urban TLP Review / Discussion	Blended/Partial	Social	Synchronous
Fundamentals of Urban Offensive Tactics	Yes	Conceptual	Asynchronous
Light Company Team Urban Order Evaluation	Yes	Conceptual	Asynchronous
Module: MECHANIZED TASK FORCE DE	EFENSE		
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Mechanized Task Force Defensive MDMP Evaluation	Yes	Conceptual	Asynchronous
Mechanized Task Force Defensive Planning	Yes	Conceptual	Asynchronous
Mechanized Task Force Defensive MDMP Review / Discussion	Blended/Partial	Social	Synchronous
Mechanized Task Force Defense Operations	Yes	Conceptual	Asynchronous
Mechanized Task Force Defense Quiz 1	No	Administrative	N/A
Mechanized Task Force Defense Quiz 2	No	Administrative	N/A
Mechanized Task Force Defense Quiz 1	No	Administrative	N/A

## Module: MECHANIZED TASK FORCE OFFENSE

Lesson Title	dL Transition	Training Activity	(A)synchronous
Mechanized Task Force Offensive Planning	Yes	Conceptual	Asynchronous
Mechanized Task Force Offense MDMP Evaluation	Yes	Conceptual	Asynchronous
Mechanized Task Force Offense Quiz 1	No	Administrative	N/A
Mechanized Task Force Offensive MDMP Review / Discussion	Blended/Partial	Social	Synchronous
Mechanized Task Force Offense Operations	Yes	Conceptual	Asynchronous
Conduct Mechanized Task Force Offense (BBS)	Blended/Partial	Conceptual	Asynchronous
Mechanized Task Force Offense Quiz 2	No	Administrative	N/A
Module: MECHANIZED TEAM DEFENSE			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Conduct Company Training Meeting	Blended/Partial	Social	Synchronous
Brief a Short Range Training Plan	Blended/Partial	Social	Synchronous
Brief a Training Plan FRAGO	Blended/Partial	Social	Synchronous
Mechanized Team Defensive Order Development	Yes	Conceptual	Asynchronous
Brief a Live Fire Plan	Blended/Partial	Social	Synchronous
Mechanized Team Defense Tactics	Yes	Conceptual	Asynchronous
METL Review Training Assessment	No	Administrative	N/A
Mechanized Team Defensive Virtual Exercise (CCTT)	No	Procedural	N/A
Mech Gunnery	No	Procedural	N/A
Mechanized Team Defense Quiz 2	No	Administrative	N/A
Mechanized Team Defense Order Evaluation	Yes	Conceptual	Asynchronous
Mechanized Team Defense Quiz 1	No	Administrative	N/A

Mechanized Team Defense Quiz 1	No	Administrative	N/A
Mechanized Team Defense Reconnaissance	Yes	Conceptual	Asynchronous
Direct Fire Planning	Yes	Conceptual	Asynchronous
Engagement Area Development	Yes	Conceptual	Asynchronous
Mechanized Team Defense Quiz 2	No	Administrative	N/A
350-1 Management	Yes	Conceptual	Asynchronous
Training Resources	Yes	Conceptual	Asynchronous
Module: MECHANIZED TEAM OFFENSE	;		
Lesson Title	dL Transition	Training Activity	(A)synchronous
Mechanized Team Offensive Tactics	Blended/Partial	Conceptual	Asynchronous
Mechanized Team Offensive Order Development	Blended/Partial	Conceptual	Asynchronous
Mechanized Team Offensive TEWT	Blended/Partial	Conceptual	Asynchronous
Mechanized Team Offensive Order Evaluation	Blended/Partial	Conceptual	Asynchronous
Mechanized Team Offense Quiz 1	No	Administrative	N/A
Mechanized Team Offense Quiz 2	No	Administrative	N/A
Mechanized Team Offense Tactical Decision Game	Yes	Conceptual	Asynchronous
Mechanized Team Offensive TLP Review / Discussion	No	Administrative	N/A
Module: MID-COURSE ADMINISTRATIO	N		
Lesson Title	dL Transition	Training Activity	(A)synchronous
Stability and Reconstruction Operations	No	Social	N/A
Infrastructure of Insurgency	Yes	Conceptual	Asynchronous
Introduction to Insurgency	Yes	Conceptual	Asynchronous
Branch Brief	No	Social	N/A

## Module: ORGANIZATIONAL FOCUSED ELECTIVES

Lesson Title	dL Transition	Training Activity	(A)synchronous
CO Organizational Focused Lesson	Yes	Conceptual	Asynchronous
Module: OUT-PROCESSING			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Graduation Ceremony	No	Administrative	N/A
Graduation Rehearsal	No	Administrative	N/A
Graduation Preparation	No	Administrative	N/A
CIF Turn In	No	Administrative	N/A
Book Turn In	No	Administrative	N/A
Commanding General Brief	Blended/Partial	Social	Synchronous
Individual Out Processing	No	Administrative	N/A
Module: SBCT MOVEMENT TO CONTAC	T (MTC) / STABILI	TY OPS	
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
SBCT MTC/Stability OPS TEWT	Blended/Partial	Conceptual	Asynchronous
SBCT TACTICAL DECISION GAME	Yes	Conceptual	Asynchronous
SBCT Quiz 2	No	Administrative	N/A
SBCT MTC	Yes	Conceptual	Asynchronous
Stability Operations	Yes	Conceptual	Asynchronous
SBCT MTC/Stability / OPS ORDER EVALUATION	No	Administrative	N/A
A5 Quiz 1	No	Administrative	N/A
SBCT MTC/Stability Orders Development	Yes	Conceptual	Asynchronous
Module: STRYKER BRIGADE COMBAT T			
	EAM BATTALION	URBAN OPERATION	'S

Blended/Partial

SBCT Fires and Effects

Conceptual

Asynchronous

SBCT Battalion MDMP Evaluation	No	Administrative	N/A
SBCT Battalion Organization and Capabilities	Yes	Conceptual	Asynchronous
SBCT Battalion Urban Offense Considerations	Yes	Conceptual	Asynchronous
SBCT Battalion Urban Offense Planning	Yes	Conceptual	Asynchronous
SBCT Maneuver Support Planning	Blended/Partial	Conceptual	Asynchronous
SBCT Battalion Offense Quiz 1	No	Administrative	N/A
SBCT Reconnaissance Operations	Blended/Partial	Conceptual	Asynchronous
SBCT Battalion Offense Quiz 2	No	Administrative	N/A
SBCT Battalion Offense Quiz 1	No	Administrative	N/A
SBCT Logistics Planning	Yes	Conceptual	Asynchronous
SBCT Surveillance Operations	Yes	Conceptual	Asynchronous
SBCT C4ISR	Yes	Conceptual	Asynchronous
Module: TROOP LEADING PROCEDURE	S		
Module: TROOP LEADING PROCEDURE Lesson Title	S dL Transition	Training Activity	(A)synchronous
		Training Activity  Conceptual	(A)synchronous Asynchronous
Lesson Title	dL Transition		-
Lesson Title  COA Development Evaluation	<b>dL Transition</b> Blended/Partial	Conceptual	Asynchronous
Lesson Title  COA Development Evaluation  "Counseling (Initial, Co Intro, and Lesson A1)"	dL Transition  Blended/Partial  Blended/Partial	Conceptual Social	Asynchronous
Lesson Title  COA Development Evaluation  "Counseling (Initial, Co Intro, and Lesson A1)"  Company Tactics Entrance Exam	dL Transition  Blended/Partial  Blended/Partial  No	Conceptual  Social  Administrative	Asynchronous  Synchronous  N/A
Lesson Title  COA Development Evaluation  "Counseling (Initial, Co Intro, and Lesson A1)"  Company Tactics Entrance Exam  COA Analysis Application	dL Transition  Blended/Partial  Blended/Partial  No  Blended/Partial	Conceptual  Social  Administrative  Conceptual	Asynchronous  N/A  Asynchronous
Lesson Title  COA Development Evaluation  "Counseling (Initial, Co Intro, and Lesson A1)"  Company Tactics Entrance Exam  COA Analysis Application  Receipt of Mission Application	dL Transition  Blended/Partial  Blended/Partial  No  Blended/Partial  Blended/Partial	Conceptual  Social  Administrative  Conceptual  Conceptual	Asynchronous  N/A  Asynchronous  Asynchronous
Lesson Title  COA Development Evaluation  "Counseling (Initial, Co Intro, and Lesson A1)"  Company Tactics Entrance Exam  COA Analysis Application  Receipt of Mission Application  Receipt of Mission Evaluation	dL Transition  Blended/Partial  Blended/Partial  No  Blended/Partial  Blended/Partial  Blended/Partial	Conceptual  Social  Administrative  Conceptual  Conceptual  Conceptual	Asynchronous  N/A  Asynchronous  Asynchronous  Asynchronous
Lesson Title  COA Development Evaluation  "Counseling (Initial, Co Intro, and Lesson A1)"  Company Tactics Entrance Exam  COA Analysis Application  Receipt of Mission Application  Receipt of Mission Evaluation  Terrain Analysis Application	dL Transition  Blended/Partial  Blended/Partial  No  Blended/Partial  Blended/Partial  Blended/Partial  Blended/Partial	Conceptual  Social  Administrative  Conceptual  Conceptual  Conceptual  Conceptual	Asynchronous  N/A  Asynchronous  Asynchronous  Asynchronous  Asynchronous

Own Force Capabilities Evaluation	Blended/Partial	Conceptual	Asynchronous
COA Development Application	Blended/Partial	Conceptual	Asynchronous
Terrain Analysis Evaluation	Blended/Partial	Conceptual	Asynchronous
COA Analysis Evaluation	Blended/Partial	Conceptual	Asynchronous

## **Infantry Mortar Leader**

Module: Administrative time  Lesson Title	dL Transition	Training Activity	(A)synchronous
Out Processing	No	Administrative	N/A
Administrative time	No	Administrative	N/A
Introduction to Infantry Mortar Leader Course/Inprocessing	No	Administrative	N/A
Module: Examinations			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Mortar Fire Control M95 Examination	No	Administrative	N/A
Basic FDC Procedures - M16 Plotting Board Examination	No	Administrative	N/A
Fire Planning and Observed Fire Examination	No	Administrative	N/A
Mechanical Training Examination	No	Administrative	N/A
Tactical Employment of Mortars Examination	No	Administrative	N/A
Advanced FDC Procedures - M16 Plotting Board Examination	No	Administrative	N/A
FDC Procedures - M23 Mortar Ballistic Computer Examination	No	Administrative	N/A
Module: FDC Procedures - M16 Plotting Boo	ard		
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
FDC Procedures With M23 Mortar Ballistic Computer	Blended/Partial	Procedural	Asynchronous
Fire Direction Center Procedures M16 Plotting	Blended/Partial	Procedural	Asynchronous

#### **Board Advanced**

Lesson Title	dL Transition	Training Activity	(A)synchronous
Module: Live Fire Exercise (LFX)			
FDC Procedures with Mortar Fire Control System M95	Blended/Partial	Procedural	Asynchronous
Fire Direction Center Procedures - M16 Plotting Board Basic	Blended/Partial	Procedural	Asynchronous
FDC Procedures with the M32 LHMBC	Blended/Partial	Procedural	Asynchronous

Lesson Title	al Transition	Training Activity	(A)synchronous
Recovery (LFX)	No	Procedural	N/A
Live Fire Exercise - Fire Without a Fire Direction Center	No	Procedural	N/A
Live Fire Exercise (LFX)	No	Procedural	N/A

Module:	Mechanical Training		

Lesson Title	dL Transition	Training Activity	(A)synchronous
Mechanical Training With Mortars	No	Procedural	N/A

Module:	Mortar System Tactics	
T 70.41		

Lesson Title	dL Transition	Training Activity	(A)synchronous
Forward Observation Procedures	Blended/Partial	Procedural	Asynchronous
Fire Support Planning Development	Yes	Conceptual	Asynchronous
Tactical Employment of Mortars	Yes	Conceptual	Asynchronous

### **Infantry Pre-Command Course**

Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
CATD WELCOME	Blended/Partial	Social	Synchronous
OUTPROCESSING PROCEDURES	No	Administrative	N/A
COMMAND PHOTOGRAPHS	No	Social	N/A
CG'S PHILOSOPHY LUNCHEON	No	Social	N/A

IPCC SOCIAL	No	Social	N/A
ADMINISTRATIVE PROCESSING	No	Administrative	N/A
CATD LEADERSHIP LUNCHEON	No	Social	N/A
Module: CORE LESSONS Lesson Title	dL Transition	Training Activity	(A)synchronous
RESERVE COMPONENT UPDATE	Blended/Partial	Social	Synchronous
Role of the Operations SGM	Blended/Partial	Social	Synchronous
OIP BRIEF	Blended/Partial	Social	Synchronous
DCG LEADERSHIP DISCUSSION	Blended/Partial	Social	Synchronous
CG'S SEMINAR	Blended/Partial	Social	Synchronous
DOCTRINE UPDATE	Blended/Partial	Social	Synchronous
NCOES	Blended/Partial	Social	Synchronous
ENLISTED PERSONNEL MANAGEMENT DIRECTORATE	Blended/Partial	Social	Synchronous
OFFICER PERSONNEL MANAGEMENT DIRECTORATE	Blended/Partial	Social	Synchronous
URBAN/SASO OPERATIONS	Blended/Partial	Social	Synchronous
COMMANDER'S SEMINAR	Blended/Partial	Social	Synchronous
TSM-SOLDIER BRIEFING	Blended/Partial	Social	Synchronous
TSM-ANTITANK BRIEFING	Blended/Partial	Social	Synchronous
TSM-BRADLEY BRIEFING	Blended/Partial	Social	Synchronous
RTB BRIEFING	Blended/Partial	Social	Synchronous
IOBC UPDATE BRIEFING	Blended/Partial	Social	Synchronous
30TH AG TOUR	Blended/Partial	Social	Synchronous
OSUT PT	Blended/Partial	Social	Synchronous

COMMAND EXCHANGE WITH ICCC	Blended/Partial	Social	Synchronous
COMBATIVES	No	Social	N/A
MAINTENANCE	Blended/Partial	Social	Synchronous
BREAKFAST/ITB BRIEFING	No	Social	N/A
Module: HOTEX			(A)

Lesson Title dL Transition Training Activity (A)synchronous

HOTEX No Procedural N/A

## **Infantry Pre-Command Course - BFV**

Module: Bradley Fighting Vehicle			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Perform the cyclic functions of the M242 Automatic Gun	No	Procedural	N/A
Implement the BFV Gunnery Training Program	No	Procedural	N/A
Engage multiple targets from a moving or stationary BFV in the UCOFT	No	Procedural	N/A
Conduct a BFV maintenance inspection	No	Procedural	N/A
Implement a BFV maintenance program	No	Procedural	N/A
Identify and operate turret controls and indicators	No	Procedural	N/A
Zero the M242 and M240C on a BFV	No	Procedural	N/A
Engage targets with M242 and M240C using the Integrated Sight Unit (ISU) and Auxillary	No Sight	Procedural	N/A
Implement a UCOFT Training Strategy	Blended/Partial	Procedural	Asynchronous
Outline the role of the Master Gunner	Yes	Conceptual	Asynchronous
Outline the evaluation and standards for all Crew Gunnery Tables	Yes	Conceptual	Asynchronous
"Outline the planning, execution and evaluation criteria for Advanced Gunnery Tables for	Yes each	Conceptual	Asynchronous

Outline BFV characteristics and capabilities	Yes	Conceptual	Asynchronous
Outline new equipment and training standards	Yes	Conceptual	Asynchronous
Outline the operation of BFV training devices (PGS & TSV) and how they are utilized	Yes	Conceptual	Asynchronous
Conduct Bradley Gunnery Skills Testing (BGST)	No	Procedural	N/A
Conduct Bradley Gunnery Skills Testing (BGST)	No	Administrative	N/A
Module: Nonacademic Subjects			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Introduction to the Infantry Precommand BFV	No	Administrative	N/A
	<u>Infantryman</u>		
Module: Maintain Spiritual, Emotional, and	Mental Fitness		
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Maintain Spiritual, Emotional, and Mental Fitness	Yes	Conceptual	Asynchronous
Module: Administrative/Support Time OSUT	r		
Lesson Title	dL Transition	Training Activity	(A)synchronous
Administrative/Support Time OSUT	No	Administrative	N/A
Module: Advanced Infantry Marksmanship			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Advanced Infantry Marksmanship IV	No	Procedural	N/A
Advanced Infantry Marksmanship V	No	Procedural	N/A
Advanced Infantry Marksmanship III	No	Procedural	N/A
Advanced Infantry Marksmanship II	No	Procedural	N/A
Advanced Infantry Marksmanship I	No	Procedural	N/A

Module: Antiarmor Techniques			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
M136/AT4 Antiarmor Techniques	Blended/Partial	Procedural	Asynchronous
M136/AT4 Antiarmor Techniques	Blended/Partial	Procedural	Asynchronous
Module: Appropriate Behavior			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Appropriate Behavior	Yes	Conceptual	Asynchronous
Module: Army Family Team Building			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Army Family Team Building	Yes	Conceptual	Asynchronous
Module: Army Values			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Values Training (Honor)	Yes	Conceptual	Asynchronous
Values Training (Duty)	Yes	Conceptual	Asynchronous
Values Training (Selfless Service)	Yes	Conceptual	Asynchronous
Values Training (Plattoon Discussion)	Blended/Partial	Social	Synchronous
Values Training (Summary)	Yes	Conceptual	Asynchronous
Values Training (Refresher)	Yes	Conceptual	Asynchronous
Instill Values and Appreciation of Army Heritage and Traditions	Yes	Conceptual	Asynchronous
Values Training (Personal Courage)	Yes	Conceptual	Asynchronous
Army Values	Yes	Conceptual	Asynchronous
Values Training (Loyalty)	Yes	Conceptual	Asynchronous
Values Training (Integrity)	Yes	Conceptual	Asynchronous

Values Training (Respect)	Yes	Conceptual	Asynchronous
Module: Basic Military Communications Lesson Title	dL Transition	Training Activity	(A)synchronous
Basic Military Communications	Blended/Partial	Procedural	Asynchronous
Module: Basic Rifle Marksmanship			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Basic Rifle Marksmanship 5 (OSUT-Zero an M16A4 Rifle)	Blended/Partial	Procedural	Asynchronous
Basic Rifle Marksmanship 6 (OSUT-Downrange Feedback)	Blended/Partial	Procedural	Asynchronous
Basic Rifle Marksmanship 7 (OSUT-Field Fire I)	No	Procedural	N/A
Basic Rifle Marksmanship 8 (OSUT-Field Fire II)	No	Procedural	N/A
Basic Rifle Marksmanship 11 (OSUT-Record Fire)	Blended/Partial	Procedural	Asynchronous
Basic Rifle Marksmanship 9 (OSUT-Practice Record Fire I)	No	Procedural	N/A
Basic Rifle Marksmanship 3 (OSUT)	Blended/Partial	Procedural	Asynchronous
Basic Rifle Marksmanship 2 (OSUT)	Blended/Partial	Procedural	Asynchronous
Basic Rifle Marksmanship	Blended/Partial	Procedural	Asynchronous
Basic Rifle Marksmanship 1 (OSUT)	Blended/Partial	Procedural	Asynchronous
Basic Rifle Marksmanship 10 (OSUT-Practice Record Fire II)	Blended/Partial	Procedural	Asynchronous
Basic Rifle Marksmanship 4 (OSUT-Grouping Procedures)	Blended/Partial	Procedural	Asynchronous
Module: Battle March and Shoot			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Battle March and Shoot	No	Procedural	N/A

Module: Conditioning Obstacle Course			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Conditioning Obstacle Course	No	Procedural	N/A
Module: Confidence Obstacle Course			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Confidence Obstacle Course	No	Procedural	N/A
Module: Confidence Tower			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Confidence Tower	No	Procedural	N/A
Module: Drill and Ceremonies			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Drill and Ceremonies 8 (Platoon Evaluations)	No	Procedural	N/A
Drill and Ceremonies 4 (Individual Drill with Weapons)	No	Procedural	N/A
Drill and Ceremonies 2 (Individual Drill- Stationary Movements)	No	Procedural	N/A
Drill and Ceremonies 3 (Individual Drill- Marching)	No	Procedural	N/A
Drill and Ceremonies 1 (Drill Orientation)	Yes	Conceptual	Asynchronous
Drill and Ceremonies 5 (Squad Drill)	No	Procedural	N/A
Drill and Ceremonies 6 (Platoon Drill)	No	Procedural	N/A
Drill and Ceremonies 7 (Company Drill)	No	Procedural	N/A
Drill and Ceremonies 9 (Company Evaluation)	No	Procedural	N/A
Module: Environmental Awareness			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Environmental Awareness	Yes	Conceptual	Asynchronous

Module: Equal Opportunity and Sexual Harassment Policies and Programs **Lesson Title** dL Transition **Training Activity** (A)synchronous Equal Opportunity and Sexual Harassment Yes Conceptual Asynchronous Policies and Programs Module: Field Training Exercise **Lesson Title** dL Transition **Training Activity** (A)synchronous Field Training Exercise (7 Days) No Procedural N/A Module: First Aid Lesson Title dL Transition **Training Activity** (A)synchronous Blended/Partial First Aid 1 (Evaluate a Casualty) Procedural Asynchronous First Aid 5 (Splinting a Fracture) Blended/Partial Procedural Asynchronous First Aid 4 (Treatment of Burns) Blended/Partial Procedural Asynchronous First Aid 3 (Control Bleeding) Blended/Partial Procedural Asynchronous First Aid 2 (Restore Breathing) Blended/Partial Procedural Asynchronous First Aid 6 (Transporting a casualty) Blended/Partial Procedural Asynchronous Module: Foot Marches **Lesson Title** dL Transition **Training Activity** (A)synchronous Conduct 6 Mile Foot March No Procedural N/A Procedural Complete a 10 mile foot march. No N/A Conduct 2 Mile Foot March Procedural N/A No Conduct 4 Mile Foot March No Procedural N/A

No

No

Procedural

Procedural

N/A

N/A

Complete a 12 mile foot march.

Conduct 8 Mile Foot March

Module: Foreign Weapons Lesson Title	dL Transition	Training Activity	(A)synchronous
Foreign Weapons	Blended/Partial	Procedural	Asynchronous
Module: Guard Duty			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Guard Duty 2 (Sentry Duties)	No	Procedural	N/A
Guard Duty 1 (Purpose, Type & Composition)	No	Procedural	N/A
Module: Hand to Hand Combat			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Hand to Hand Combat Period 3	No	Social	N/A
Hand to Hand Combat Period 8	No	Social	N/A
Hand to Hand Combat Period 2	No	Social	N/A
Hand to Hand Combat Period 4	No	Social	N/A
Hand to Hand Combat Period 5	No	Social	N/A
Hand to Hand Combat Period 6	No	Social	N/A
Hand to Hand Combat Period 13	No	Social	N/A
Hand to Hand Combat Period 1	No	Social	N/A
Hand to Hand Combat Period 7	No	Social	N/A
Hand to Hand Combat Period 10	No	Social	N/A
Hand to Hand Combat Period 11	No	Social	N/A
Hand to Hand Combat Period 12	No	Social	N/A
Hand to Hand Combat Period 9	No	Social	N/A
Hand to Hand Combat Period 14	No	Social	N/A
Hand to Hand Combat Period 15	No	Social	N/A

Module: Identification and Wear of Military Uniforms				
<b>Lesson Title</b>	dL Transition	<b>Training Activity</b>	(A)synchronous	
Identification and Wear of Military Uniform	Yes	Conceptual	Asynchronous	
Module: Individual Tactical Training				
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous	
ITT #1 (Occupy an Assembly Area/Introduction to MILES)	o No	Procedural	N/A	
Night Infiltration Course	No	Procedural	N/A	
Hand Grenades	Blended/Partial	Procedural	Asynchronous	
ITT #2 (Foundation of a Tactically Proficient Soldier)	No	Procedural	N/A	
Individual Tactical Training	No	Procedural	N/A	
ITT #4 (Individual Movement Techniques LFX)	No	Procedural	N/A	
ITT #3 (Individual Movement Techniques BFX)	No	Procedural	N/A	
Module: Inspections				
Lesson Title	dL Transition	Training Activity	(A)synchronous	
Inspection (in-ranks)	No	Administrative	N/A	
Inspection (Introduction)	Yes	Conceptual	Asynchronous	
Inspection (PREP for in-quarters)	No	Administrative	N/A	
Inspection (in-quarters)	No	Administrative	N/A	
Inspection (PREP for in-ranks)	No	Administrative	N/A	
Inspection (in-quartes #2)	No	Administrative	N/A	
Inspection (PREP for in quarters #2)	No	Administrative	N/A	
Inspection (PRE-Combat)	No	Administrative	N/A	

Module: Introduction to the Bradley Fightin	g Vehicle		
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Land Navigation 2	No	Procedural	N/A
Land Navigation 3	No	Procedural	N/A
US Mines	Blended/Partial	Procedural	Asynchronous
Land Navigation 1 (Basic Map Reading)	Blended/Partial	Procedural	Asynchronous
Introduction to the Bradley Fighting Vehicle (OSUT)	Blended/Partial	Procedural	Asynchronous
Module: Law of Land Warfare			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Law of Land Warfare	Yes	Conceptual	Asynchronous
Module: M203 Grenade Launcher			
Lesson Title	dL Transition	Training Activity	(A)synchronous
M203 Grenade Launcher: Firing Techniques	Blended/Partial	Procedural	Asynchronous
Module: Machine Gun Training			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
M249 Machine Gun	Blended/Partial	Procedural	Asynchronous
M240B General Purpose Machine Gun	Blended/Partial	Procedural	Asynchronous
M249 Machine Gun	Blended/Partial	Procedural	Asynchronous
Module: Managing Personal Finances			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Managing Personal Finances	Yes	Conceptual	Asynchronous
Module: Military Courtesies and Customs			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Military Courtesies and Customs	Yes	Conceptual	Asynchronous

Module: Military Justice/Standards of Cond	uct		
Lesson Title	dL Transition	Training Activity	(A)synchronous
Military Justice (Uniform Code of Military Justice	) Yes	Conceptual	Asynchronous
Military Justice (Comply with Provisions of UCM	J) Yes	Conceptual	Asynchronous
Module: Movement Under Direct Fire (MUI	OF) with MILES		
Lesson Title	dL Transition	Training Activity	(A)synchronous
Movement Under Direct Fire (MUDF) with MILE	S No	Procedural	N/A
MUDF #1 (Introduction to Buddy Team Movements)	No	Procedural	N/A
MUDF #2 (Buddy Team Blank Fire)	No	Procedural	N/A
MUDF #3 (Introduction to Fire Team)	No	Procedural	N/A
MUDF #5 (Buddy Team Live Fire)	No	Procedural	N/A
MUDF #4 (Buddy Team Blank Fire)	No	Procedural	N/A
Module: NBC Defense			
Module: NBC Defense Lesson Title	dL Transition	Training Activity	(A)synchronous
v	<b>dL Transition</b> Blended/Partial	Training Activity  Conceptual	(A)synchronous Asynchronous
Lesson Title "Nuclear, Biological, and Chemical (NBC)			-
"Nuclear, Biological, and Chemical (NBC) Defense NB2"  "Nuclear, Biological, and Chemical (NBC) First	Blended/Partial	Conceptual	Asynchronous
"Nuclear, Biological, and Chemical (NBC) Defense NB2"  "Nuclear, Biological, and Chemical (NBC) First Aid for Nerve Agent"  "Nuclear, Biological, and Chemical (NBC)	Blended/Partial Blended/Partial	Conceptual  Procedural	Asynchronous
"Nuclear, Biological, and Chemical (NBC) Defense NB2"  "Nuclear, Biological, and Chemical (NBC) First Aid for Nerve Agent"  "Nuclear, Biological, and Chemical (NBC) Defense NB1"	Blended/Partial Blended/Partial	Conceptual  Procedural	Asynchronous
"Nuclear, Biological, and Chemical (NBC) Defense NB2"  "Nuclear, Biological, and Chemical (NBC) First Aid for Nerve Agent"  "Nuclear, Biological, and Chemical (NBC) Defense NB1"  Module: Personal Affairs	Blended/Partial Blended/Partial Blended/Partial	Conceptual Procedural Procedural	Asynchronous Asynchronous
"Nuclear, Biological, and Chemical (NBC) Defense NB2"  "Nuclear, Biological, and Chemical (NBC) First Aid for Nerve Agent"  "Nuclear, Biological, and Chemical (NBC) Defense NB1"  Module: Personal Affairs Lesson Title	Blended/Partial Blended/Partial Blended/Partial dL Transition	Conceptual Procedural Procedural Training Activity	Asynchronous Asynchronous (A)synchronous
"Nuclear, Biological, and Chemical (NBC) Defense NB2"  "Nuclear, Biological, and Chemical (NBC) First Aid for Nerve Agent"  "Nuclear, Biological, and Chemical (NBC) Defense NB1"  Module: Personal Affairs Lesson Title  Personal Affairs	Blended/Partial Blended/Partial Blended/Partial dL Transition	Conceptual Procedural Procedural Training Activity	Asynchronous Asynchronous (A)synchronous
"Nuclear, Biological, and Chemical (NBC) Defense NB2"  "Nuclear, Biological, and Chemical (NBC) First Aid for Nerve Agent"  "Nuclear, Biological, and Chemical (NBC) Defense NB1"  Module: Personal Affairs Lesson Title  Personal Affairs  Module: Phased Training Examinations	Blended/Partial Blended/Partial Blended/Partial  dL Transition Yes	Conceptual  Procedural  Procedural  Training Activity  Conceptual	Asynchronous Asynchronous  (A)synchronous Asynchronous

Phase II Testing (OSUT)	No	Administrative	N/A
Phase I Testing (OSUT)	No	Administrative	N/A
Eagle Skills Test (OSUT)	No	Administrative	N/A
Phase III Testing (OSUT)	No	Administrative	N/A
Phase I Testing (OSUT)	No	Administrative	N/A
Module: Physical Readiness Training			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Physical Training	No	Procedural	N/A
Module: Preventive Medicine			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Personal Hygiene and Sexually Transmitted Diseases (BCT Pilot)	Yes	Conceptual	Asynchronous
Module: Rifle Bayonet/Pugil Fighting			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Rifle Bayonet Training (Bayonet Assault Course-RB6)	No	Procedural	N/A
Rifle Bayonet Training (Basic Attack Movements-RB2)	No	Procedural	N/A
	No No	Procedural Procedural	N/A
RB2) Rifle Bayonet Training (Basic Defensive			
RB2) Rifle Bayonet Training (Basic Defensive Movements-(RB3)	No	Procedural	N/A
RB2) Rifle Bayonet Training (Basic Defensive Movements-(RB3) Rifle Bayonet Training (Individual Bouts-RB4) Rifle Bayonet Training (Bayonet Assault Course-	No No	Procedural Procedural	N/A
RB2)  Rifle Bayonet Training (Basic Defensive Movements-(RB3)  Rifle Bayonet Training (Individual Bouts-RB4)  Rifle Bayonet Training (Bayonet Assault Course-RB5)  Rifle Bayonet Training (Basic Movements-RB1)	No No No	Procedural Procedural	N/A N/A
RB2)  Rifle Bayonet Training (Basic Defensive Movements-(RB3)  Rifle Bayonet Training (Individual Bouts-RB4)  Rifle Bayonet Training (Bayonet Assault Course-RB5)  Rifle Bayonet Training (Basic Movements-RB1)	No No No	Procedural Procedural	N/A N/A
RB2) Rifle Bayonet Training (Basic Defensive Movements-(RB3) Rifle Bayonet Training (Individual Bouts-RB4) Rifle Bayonet Training (Bayonet Assault Course-RB5) Rifle Bayonet Training (Basic Movements-RB1)  Module: Serve as a Member of a Team	No No No	Procedural Procedural Procedural	N/A N/A N/A
RB2) Rifle Bayonet Training (Basic Defensive Movements-(RB3) Rifle Bayonet Training (Individual Bouts-RB4) Rifle Bayonet Training (Bayonet Assault Course-RB5) Rifle Bayonet Training (Basic Movements-RB1)  Module: Serve as a Member of a Team Lesson Title	No No No No dL Transition	Procedural Procedural Procedural Procedural Training Activity	N/A N/A N/A N/A (A)synchronous

Lesson Title	dL Transition	Training Activity	(A)synchronous
STT #1 (Introduction to Defensive Fighting Positions)	No	Social	N/A
STT #2 (React to Contact / Break Contact)	No	Social	N/A
STT #3 (Conduct a Squad Attack)	No	Social	N/A
Module: Threat in Todays Operational Env	ironment		
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Threats in Today's Operational Environment	Yes	Conceptual	Asynchronous
Module:	Urban Operations		
Lesson Title	dL Transition	Training Activity	(A)synchronous
Urban Operations	No	Procedural	N/A
Inf	antryman (MOSQ)		
Module: Administrative time	dI Transition	Training Activity	(A)synahranaus
Lesson Title	dL Transition	Training Activity	(A)synchronous
	dL Transition No	Training Activity  Administrative	(A)synchronous N/A
Lesson Title			
Lesson Title Non-Academic Time			
Lesson Title  Non-Academic Time  Module: CMF 11 Skills	No	Administrative	N/A
Lesson Title  Non-Academic Time  Module: CMF 11 Skills  Lesson Title	No dL Transition	Administrative  Training Activity	N/A (A)synchronous
Lesson Title  Non-Academic Time  Module: CMF 11 Skills  Lesson Title  Basic Military Communications	No  dL Transition  Blended/Partial	Administrative  Training Activity  Procedural	N/A  (A)synchronous  Asynchronous
Lesson Title  Non-Academic Time  Module: CMF 11 Skills  Lesson Title  Basic Military Communications  Landmine Defense 2 (UXO / IED)	No  dL Transition  Blended/Partial  Blended/Partial	Administrative  Training Activity  Procedural  Procedural	N/A  (A)synchronous  Asynchronous
Lesson Title  Non-Academic Time  Module: CMF 11 Skills  Lesson Title  Basic Military Communications  Landmine Defense 2 (UXO / IED)  Detainee Operations	No  dL Transition  Blended/Partial  Blended/Partial	Administrative  Training Activity  Procedural  Procedural  Procedural	N/A  (A)synchronous  Asynchronous  Asynchronous
Lesson Title  Non-Academic Time  Module: CMF 11 Skills Lesson Title  Basic Military Communications  Landmine Defense 2 (UXO / IED)  Detainee Operations  Landmine Defense 1 (M18A1 Claymore Mine)	No  dL Transition  Blended/Partial  Blended/Partial	Administrative  Training Activity  Procedural  Procedural  Procedural	N/A  (A)synchronous  Asynchronous  Asynchronous

Blended/Partial

Procedural

Asynchronous

Convoy Survivability

Check Point Operations	Blended/Partial	Procedural	Asynchronous
Urban Operations	Blended/Partial	Procedural	Asynchronous
Basic Map Reading / Land Navigation	Blended/Partial	Procedural	Asynchronous
Squad Tactical Training	No	Procedural	N/A
Module: Weapons Training			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Caliber .50 M2 Machine Gun Fundamental Skills	Blended/Partial	Procedural	Asynchronous
MK19 Machine Gun Fundamental Skills	Blended/Partial	Procedural	Asynchronous
Weapons Training M240B Machine Gun	Blended/Partial	Procedural	Asynchronous
Weapons Training M249 Machine Gun	Blended/Partial	Procedural	Asynchronous
M203 Grenade Launcher	Blended/Partial	Procedural	Asynchronous
ARM 3 Engage targets with CCO and AN/PAQ-4B/C or AN/PEQ-2A	No	Procedural	N/A
"ARM 2 NVD, AN/PAQ-4B/C or AN/PEQ-2A"	No	Procedural	N/A
"ARM 1 (EST 2000), Borelight & CCO"	No	Procedural	N/A
Antiarmor M136/AT4	No	Procedural	N/A
ARM 4 Reflexive Fire (Day and Night)	No	Procedural	N/A

# Infantryman BNCOC

Module: CMF11 Common			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Zero the AN/PEQ-2A	No	Procedural	N/A
Land Navigation Exam (Day/Night)	No	Procedural	N/A
Operate the Borelight	No	Procedural	N/A
Zero the AN/PAQ-4C	No	Procedural	N/A

FO Procedures	Blended/Partial	Procedural	Asynchronous
Zero the Close Combat Optic (M68)	No	Procedural	N/A
First Aid/First Responder	Blended/Partial	Procedural	Asynchronous
SQUAD VIRTUAL/CONSTRUCTIVE SIMULATIONS	Blended/Partial	Procedural	Asynchronous
Introduction to FBCB2	Blended/Partial	Procedural	Asynchronous
Futures	Blended/Partial	Social	Synchronous
Tactical Employment of the M240B Machine Gun, M249 Squad Automatic Weapon	Yes	Conceptual	Asynchronous
BNCOC Pre Course Exam	No	Administrative	N/A
Zero the PAS-13 TWS	No	Procedural	N/A
In-Processing	No	Administrative	N/A
Zero the MGO	No	Procedural	N/A
BNCOC Pre Course Exam	No	Administrative	N/A
Land Navigation Exam (Day/Night)	No	Administrative	N/A
Communicate Using the FBCB2	Blended/Partial	Procedural	Asynchronous
Out Processing	No	Administrative	N/A
Module: CMF11B Specific			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Field Expedient Communications	Blended/Partial	Procedural	Asynchronous
Demolitions	Blended/Partial	Procedural	Asynchronous
Combat Operations (FTX)	Blended/Partial	Procedural	Asynchronous
Javelin	Blended/Partial	Procedural	Asynchronous
Precision Lightweight Global Positioning System (PLGR)	No	Administrative	N/A
Squad Battle Drills	No	Procedural	N/A

CMF 11B End of Course Examination	No	Administrative	N/A
Javelin Exam	No	Administrative	N/A
CMF 11B End of Course Examination	No	Administrative	N/A
Precision Lightweight Global Positioning System (PLGR)	Blended/Partial	Procedural	Asynchronous

## **International Officer Preparatory Course**

Module: ADMINISTRATIVE

Lesson Title	dL Transition	Training Activity	(A)synchronous
INPROCESSING	No	Administrative	N/A
TOUR OF COLUMBUS	No	Procedural	N/A
INFANTRY LEARNING CENTER BRIEFING	No	Administrative	N/A
FINANCE BRIEFING	No	Administrative	N/A
MILITARY PHOTOGRAPH	No	Administrative	N/A
BOOK ISSUE	No	Administrative	N/A
CLOTHING ISSUE	No	Administrative	N/A
INDEPENDENT STUDY	No	Conceptual	N/A
OBSERVE COULMBUS CITY COUNCIL MEETI	NG No	Social	N/A
TOUR OF INFANTRY HALL	No	Procedural	N/A
CHAMBER OF COMMERCE LUNCHEON	No	Social	N/A
MAYOR OF COLUMBUS - WELCOME	No	Social	N/A
TOUR OF FORT BENNING	No	Procedural	N/A
CIF ISSUE	No	Administrative	N/A

Module: MODULE A CORE SUBJECTS			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
COURSE INTRODUCTION	Yes	Conceptual	Asynchronous
EFFECTIVE SPEAKING AND RESEARCH	Yes	Conceptual	Asynchronous
AMERICAN GOVERNMENT/HISTORY	Yes	Conceptual	Asynchronous
INTRODUCTION TO MILITARY JUSTICE	Yes	Conceptual	Asynchronous
LOCAL HEALTH HAZARDS	Yes	Conceptual	Asynchronous
"COMPANY, BATTALION, AND BRIGADE ORGANIZATION"	Yes	Conceptual	Asynchronous
COUNTRY BRIEFS	Blended/Partial	Social	Synchronous
AMERICAN GOVERNMENT/HISTORY  INTRODUCTION TO MILITARY JUSTICE  LOCAL HEALTH HAZARDS  "COMPANY, BATTALION, AND BRIGADE ORGANIZATION"	Yes Yes Yes Yes	Conceptual  Conceptual  Conceptual  Conceptual	Asynchronou Asynchronou Asynchronou

## **Javelin Gunner Course**

Module: Preparing, Restoring, and Carrying the Javelin (Module 3)			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Preparing, Restoring, and Carrying the Javelin (Module 3)	Blended/Partial	Procedural	Asynchronous
Module: Infrared Images & Target Acquisition	on (Module 4)		
Lesson Title	dL Transition	Training Activity	(A)synchronous
Infrared Images & Target Acquisition (Module 4)	Blended/Partial	Procedural	Asynchronous
Module: Introduction to the Javelin Gunner's	s Course (Module 1)		
Lesson Title	dL Transition	Training Activity	(A)synchronous
Introduction to the Javelin Gunner's Course (Module 1)	Blended/Partial	Conceptual	Asynchronous
Module: Introduction to the Javelin Weapon	System (Module 2)		
Lesson Title	dL Transition	Training Activity	(A)synchronous
Introduction to the Javelin Weapon System (Module 2)	Blended/Partial	Procedural	Asynchronous

Module: Javelin Field Tactical Trainer (Mod	lule 7)		
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Javelin Field Tactical Trainer (Module 7)	No	Procedural	N/A
Javelin Field Tactical Trainer (Module 7)	No	Procedural	N/A
Module: Maintain a Javelin (Module 8)			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Maintain a Javelin (Module 8)	Blended/Partial	Procedural	Asynchronous
Module: Non-Academic Subjects for the Javelin	Gunner Course		
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Non-Academic Subjects for the Javelin Gunner Course	No	Administrative	N/A
Module: Target Engageability (Module 5)			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Target Engageability (Module 5)	Blended/Partial	Procedural	Asynchronous
Target Engageability (Module 5)	Blended/Partial	Procedural	Asynchronous
Module: Target Engagement & Malfunctions	s (Module 6)		
Lesson Title	dL Transition	Training Activity	(A)synchronous
Target Engagement & Malfunctions (Module 6)	Blended/Partial	Procedural	Asynchronous
Target Engagement & Malfunctions (Module 6)	Blended/Partial	Procedural	Asynchronous

#### Javelin Train-the-Trainer Course

Module: Javelin Gunner Training Course			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Target Engageability (Module 5)	Blended/Partial	Procedural	Asynchronous
Javelin Field Tactical Trainer (Module 7)	No	Procedural	N/A
Target Engagement & Malfunctions (Module 6)	Blended/Partial	Procedural	Asynchronous

Target Engagement & Malfunctions (Module 6)	Blended/Partial	Procedural	Asynchronous
Introduction to the Javelin Gunner's Course (Module 1)	Blended/Partial	Conceptual	Asynchronous
Infrared Images & Target Acquisition (Module 4)	Blended/Partial	Procedural	Asynchronous
Preparing, Restoring, and Carrying the Javelin (Module 3)	Blended/Partial	Procedural	Asynchronous
Introduction to the Javelin Weapon System (Module 2)	Blended/Partial	Procedural	Asynchronous
Javelin Field Tactical Trainer (Module 7)	No	Procedural	N/A
Maintain a Javelin (Module 8)	Blended/Partial	Procedural	Asynchronous
Module: Non-Academic Subjects			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Non-Academic Subjects for the Javelin Train The Trainer Course	No	Administrative	N/A
Module: Training Devices Use and Operation	n Course (Train Th	ne Trainer)	
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Javelin Train the Trainer - Introduction to the Javelin Weapons System (Module 2)	Yes	Conceptual	Asynchronous
Javelin Train-The Trainer Field Tactical Trainer (Module 4)	No	Procedural	N/A
Javelin Train the Trainer - Basic Skills Trainer (Module 3)	No	Procedural	N/A
	<u>Jumpmaster</u>		
Module: Jumpmaster Techniques Exam			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Jumpmaster Techniques Examination	No	Administrative	N/A
Jumpmaster Techniques Examination	No	Administrative	N/A
Module: Jumpmaster Training			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Duties and Responsibilities of the DZSO and the DZSTL	Yes	Conceptual	Asynchronous

Personnel Parachutes for MC-6 PERSONNEL PARACHUTE SYSTEM	No	Procedural	N/A
Safety Duties	No	Procedural	N/A
Orientation and Administration	No	Administrative	N/A
Air Force Aircraft Orientation	Yes	Conceptual	Asynchronous
Explain the airborne operation briefing	Yes	Conceptual	Asynchronous
"""A"" Series Containers"	Yes	Conceptual	Asynchronous
Pre-Jump Training Classroom Instruction	Yes	Conceptual	Asynchronous
Army Aircraft Orientation	Yes	Conceptual	Asynchronous
Jumpmaster Course Review	Yes	Conceptual	Asynchronous
Maintenance of Equipment	Blended/Partial	Procedural	Asynchronous
Practical Work In The Aircraft	No	Procedural	N/A
Duties and Responsibilities of the Jumpmaster and Safety	Blended/Partial	Procedural	Asynchronous
Jumpmaster Personnel Inspection	No	Procedural	N/A
Pre-jump for MC-6 PERSONNEL PARACHUTE SYSTEM	No	Procedural	N/A
Personnel Parachutes	No	Procedural	N/A
Jumpmaster Personnel Inspection for MC-6 PERSONNEL PARACHUTE SYSTEM	No	Procedural	N/A
Practical Work In The Aircraft	No	Procedural	N/A
Jumpmaster Personnel Inspection for MC-6 PERSONNEL PARACHUTE SYSTEM	No	Procedural	N/A
Pre-jump for MC-6 PERSONNEL PARACHUTE SYSTEM	No	Procedural	N/A
Personnel Parachutes for MC-6 PERSONNEL PARACHUTE SYSTEM	No	Procedural	N/A
Safety Duties	No	Procedural	N/A
Individual Equipment Containers	No	Procedural	N/A

Personnel Parachutes	No	Procedural	N/A
Jumpmaster Personnel Inspection	No	Procedural	N/A
Pre-Jump Training Field Exercise	No	Procedural	N/A
Deficiencies	No	Procedural	N/A
Individual Equipment Containers	No	Procedural	N/A

Module: Non Academic Subjects

Lesson Title dL Transition Training Activity (A)synchronous

Non-Academic Subjects for the Jump Master No Administrative N/A Course

#### **Land Warrior Leader Qualification Course**

Module: Leaders Phase Lesson Title	dL Transition	Training Activity	(A)synchronous
Lesson Title	ul ITalisition	Training Activity	(A)sylicili ollous
Operate the Mission Data Support Equipment	Blended/Partial	Procedural	Asynchronous
Perform Mission Planning	Yes	Conceptual	Asynchronous
"Training Aids, Devices, Simulators and Simulations (TADSS) Familiarization"	Yes	Conceptual	Asynchronous
Tactical and Logistical Considerations With Land Warrior	Yes	Conceptual	Asynchronous
Module: Operator Phase			
•			
Lesson Title	dL Transition	Training Activity	(A)synchronous
•	<b>dL Transition</b> Blended/Partial	Training Activity  Procedural	(A)synchronous Asynchronous
Lesson Title  Adjust Indirect Fire Using the Land Warrior			•
Lesson Title  Adjust Indirect Fire Using the Land Warrior System	Blended/Partial	Procedural	Asynchronous
Lesson Title  Adjust Indirect Fire Using the Land Warrior System  Maintain the Land Warrior System	Blended/Partial Blended/Partial	Procedural Procedural	Asynchronous Asynchronous
Lesson Title  Adjust Indirect Fire Using the Land Warrior System  Maintain the Land Warrior System  Operate the AN/PAS-13 Thermal Weapon Sight	Blended/Partial Blended/Partial	Procedural Procedural	Asynchronous  Asynchronous

#### MOPP

Operate the MBITR Radio Blended/Partial Procedural Asynchronous				
Navigate Dismounted Using the Land Warrior System (Day/Night)	Blended/Partial	Procedural	Asynchronous	
Configure the Land Warrior System	No	Procedural	N/A	
Conduct Preliminary Land Warrior Performance Evaluation	No	Procedural	N/A	
Boresight the Land Warrior Weapon Subsystem	No	Procedural	N/A	
Engage Targets With the Land Warrior Weapon Subsystem	No	Procedural	N/A	
Conduct Land Warrior Performance Evaluation	No	Procedural	N/A	
Conduct Preliminary Land Warrior Performance Evaluation	No	Procedural	N/A	
Conduct Land Warrior Performance Evaluation	No	Procedural	N/A	
Identify Land Warrior Capabilities and Components	Yes	Conceptual	Asynchronous	
Operate the Land Warrior System	Blended/Partial	Procedural	Asynchronous	
Operate the AN/PVS-14	Blended/Partial	Procedural	Asynchronous	

#### **Land Warrior Operator Course**

Module: Operator	Phase			
Lesson Title		dL Transition	Training Activity	(A)synchronous
Operate the AN/PAS-13	3 Thermal Weapon Sight	Blended/Partial	Procedural	Asynchronous
Operate the AN/PVS-14	1	Blended/Partial	Procedural	Asynchronous
Configure the Land War	rrior System	No	Procedural	N/A
Adjust Indirect Fire Usi System	ng the Land Warrior	Blended/Partial	Procedural	Asynchronous
Operate the Land Warri MOPP	or System in all Levels of	Blended/Partial	Procedural	Asynchronous
Navigate Dismounted U System (Day/N	· ·	Blended/Partial	Procedural	Asynchronous

Operate the Multi-Function Laser	Blended/Partial	Procedural	Asynchronous
Maintain the Land Warrior System	Blended/Partial	Procedural	Asynchronous
Operate the MBITR Radio	Blended/Partial	Procedural	Asynchronous
Boresight the Land Warrior Weapon Subsystem	No	Procedural	N/A
Perform Reduce Exposure Firing Techniques	Blended/Partial	Procedural	Asynchronous
Operate the Land Warrior System	Blended/Partial	Procedural	Asynchronous
Conduct Preliminary Land Warrior Performance Evaluation	No	Procedural	N/A
Engage Targets With the Land Warrior Weapon Subsystem	No	Procedural	N/A
Conduct Land Warrior Performance Evaluation	No	Procedural	N/A
Conduct Preliminary Land Warrior Performance Evaluation	No	Procedural	N/A
Conduct Land Warrior Performance Evaluation	No	Procedural	N/A
Identify Land Warrior Capabilities and Components	Yes	Conceptual	Asynchronous

## **Long-Range Marksmanship Course Mobile Training Team (MTT)**

Module: Examinations			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Long Range Marksman Written Examination (Part I)	No	Administrative	N/A
Target Detection and Selection Performance Test II	No	Administrative	N/A
Record Fire	No	Administrative	N/A
Long Range Marksman Written Examination (Part I)	No	Administrative	N/A
Range Estimation Performance Test I	No	Administrative	N/A
Range Estimation Performance Test II	No	Administrative	N/A
Target Detection and Selection Performance Test I	No	Administrative	N/A

Target Detection and Selection Performance Test II	No	Administrative	N/A
Long Range Marksman Written Examination (Part II)	No	Administrative	N/A
Long Range Marksman Written Examination (Part II)	No	Administrative	N/A
Range Estimation Performance Test I	No	Administrative	N/A
Range Estimation Performance Test II	No	Administrative	N/A
Target Detection and Selection Performance Test I	No	Administrative	N/A
Record Fire	No	Administrative	N/A
Module: Long Range Marksman Skills			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Angle Firing	Blended/Partial	Procedural	Asynchronous
Target Detection and Selection	Blended/Partial	Procedural	Asynchronous
Estimate Range	Blended/Partial	Procedural	Asynchronous
Maintain a Data Book	Yes	Procedural	Asynchronous
Engage Targets using Elevation and Windage Holdoff Techniques	No	Procedural	N/A
Perform Alternate Firing Positions	Blended/Partial	Procedural	Asynchronous
Module: M107 Weapon System Training			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Engage Targets with the M107 Weapon System (Period 3)	No	Procedural	N/A
Engage Targets with the M107 Weapon System (Period 2)	No	Procedural	N/A
Engage Targets with the M107 Weapon System (Period 1)	No	Procedural	N/A
Maintain M107 Weapon System	Blended/Partial	Procedural	Asynchronous

Module:	M24	Weapon	System	Training
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Lesson Title	dL Transition	Training Activity	(A)synchronous
Engage Targets with the M24 Weapon System (Known Distance - Period 2)	No	Procedural	N/A
M24 Weapon System Training	No	Administrative	N/A
Engage Targets with the M24 Weapon System (Known Distance)	No	Procedural	N/A
Engage Targets with the M24 Weapon System (Known Distance - Period 3)	No	Procedural	N/A
Apply the Fundamentals of Marksmanship	Blended/Partial	Procedural	Asynchronous
Maintain M-24 Weapon System	Blended/Partial	Procedural	Asynchronous
Plot the Ballistics of the M24 Weapon System	Yes	Conceptual	Asynchronous
Engage Targets with the M24 Weapon System (UnKnown Distance - Period 2)	No	Procedural	N/A
Engage Targets with the M24 Weapon System (UnKnown Distance - Period 3)	No	Procedural	N/A
Record Fire (Practice)	No	Procedural	N/A
Engage Moving Targets (Period 1)	No	Procedural	N/A
Engage Moving Targets (Period 2)	No	Procedural	N/A
Engage Moving Targets (Period 3)	No	Procedural	N/A
Zero an M24 Weapon System	No	Procedural	N/A
Engage Targets with the M24 Weapon System (Final Shot)	No	Procedural	N/A
Engage Targets with the M24 Weapon System (Night Fire)	No	Procedural	N/A
Engage Targets with the M24 Weapon System (UnKnown Distance - Period 2)	No	Procedural	N/A
Module: Non-Academic Subjects			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Non-Academic Subjects for LRMC	No	Administrative	N/A

#### **Maneuver ANCOC**

Module: Administrative			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Out-Processing	No	Administrative	N/A
CIF Turn-in	No	Administrative	N/A
Graduation	No	Administrative	N/A
Welcome Home Brief	No	Social	N/A
Module: Professional Developmental Couns	seling		
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Professional Developmental Counseling	Blended/Partial	Social	Synchronous
End of Course Survey	No	Administrative	N/A
Module: UO & SIMEX			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Combined Arms Exercise (SIMEX)	No	Procedural	N/A
Urban Operations (STX)	No	Procedural	N/A
Recovery (Urban Ops)	Blended/Partial	Procedural	Asynchronous
Maneuver ANC	OC (Indirect Fire In	<u>nfantryman)</u>	
Module: Administrative			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Physical Fitness Training	No	Procedural	N/A
Module: CMF 11C MOS Specific			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous

Yes

Yes

Conceptual

Conceptual

Asynchronous

Asynchronous

Advanced Fire Support Planning

Air Assault Operations

Tactical Employment of Mortars	Yes	Conceptual	Asynchronous	
CCTT Orientation	Yes	Conceptual	Asynchronous	
Module: CMF 11C MOS Specific Examinati	ons			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous	
CMF 11C-1 Examination and AAR (terrain board)	No	Administrative	N/A	
CMF 11C-2 Examination and AAR	No	Administrative	N/A	
Module: Professional Developmental Counseling				
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous	
Professional Developmental Counseling	Blended/Partial	Social	Synchronous	

#### Maneuver ANCOC (Infantryman)

Module: Administrative			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Physical Fitness Training	No	Procedural	N/A
Module: CMF 11B MOS Specific			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
CCTT Orientation	Blended/Partial	Conceptual	Asynchronous
Air Assault Operations	Yes	Conceptual	Asynchronous
Combined Infantry Tactics	Yes	Conceptual	Asynchronous
Urban Operations	Yes	Conceptual	Asynchronous
Module: CMF 11B MOS Specific Examination	ons		
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
CMF 11B-1 Examination and AAR (terrain board)	No	Administrative	N/A
CMF 11B-2 Examination and AAR	No	Administrative	N/A

Module: Professional Developmental Counseling

Lesson Title dL Transition Training Activity (A)synchronous

Professional Developmental Counseling Blended/Partial Social Synchronous

#### **MANEUVER CAPTAINS CAREER (DCST Validated P06-434)**

Module: (B0) FBCB2, MCS-L, BN Fundamentals

Lesson Title dL Transition Training Activity (A)synchronous

MCS-L and FBCB2 Training Yes Conceptual Asynchronous

Battalion Fundamentals Yes Conceptual Asynchronous

Module: (A7) Company Specialized Tactical Tasks and Execution

Lesson Title dL Transition Training Activity (A)synchronous

Specialized Company Tactics Yes Conceptual Asynchronous

Virtual Company Training Yes Conceptual Asynchronous

Module: (A7) Gauntlet

Lesson Title dL Transition Training Activity (A)synchronous

Company Gauntlet STX Yes Conceptual Asynchronous

Module: (A8) Taking Command

Lesson Title dL Transition Training Activity (A)synchronous

Final Written Performance Exam No Administrative N/A

Staff Ride Yes Conceptual Asynchronous

Training Management Yes Conceptual Asynchronous

Plan a Company Quarterly Training Brief (QTB)

Yes

Conceptual

Asynchronous

Unit Maintenance Operations Yes Conceptual Asynchronous

Unit Supply Operations Yes Conceptual Asynchronous

UCMJ Yes Conceptual Asynchronous

Unit Gunnery Program	Yes	Conceptual	Asynchronous
Final Counseling	Blended/Partial	Social	Synchronous
Final AAR	Blended/Partial	Social	Synchronous
Unit Counseling	Yes	Conceptual	Asynchronous
Taking Command	Blended/Partial	Conceptual	Asynchronous
Final Written Performance Exam	No	Administrative	N/A
Module: (B1) BN Defense and MDMP Lesson Title	dL Transition	Training Activity	(A)synchronous
Battalion Defense MDMP PE	Yes	Conceptual	Asynchronous
Module: (B2) Recon Squadron ISR and Sect	urity Operations		
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
RS Organization	Yes	Conceptual	Asynchronous
RS MDMP Practical Exercise	Yes	Conceptual	Asynchronous
ISR Fundamentals	Yes	Conceptual	Asynchronous
Security Fundamentals	Yes	Conceptual	Asynchronous
Module: (B3) Battalion Offense and CPX			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Combined Arms Rehearsal	Yes	Conceptual	Asynchronous
BN Offense MDMP PE	Yes	Conceptual	Asynchronous
Battle Captain	Yes	Conceptual	Asynchronous
TOC Operations	Yes	Conceptual	Asynchronous
BN Offense CPX	Blended/Partial	Social	Synchronous
Battalion Offensive Fundamentals	Yes	Conceptual	Asynchronous

Module: (B4) Battalion Urban Attack/Offens Lesson Title	e dL Transition	Training Activity	(A)synchronous
Lesson Title	ul Hansidon	Training Activity	(A)sylicin ollous
Information Operations	Yes	Conceptual	Asynchronous
Urban Fundamentals	Yes	Conceptual	Asynchronous
Targeting	Yes	Conceptual	Asynchronous
BN Urban Attack MDMP PE	Yes	Conceptual	Asynchronous
Module: (B5) BCT Full Spectrum Operation	s		
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Joint, Interagency, and Multinational Operations	Yes	Conceptual	Asynchronous
Full Spectrum Operations MDMP PE	Yes	Conceptual	Asynchronous
Command Seminar	Blended/Partial	Social	Synchronous
BCT Gauntlet CPX	No	Procedural	N/A
BCT Science	Yes	Conceptual	Asynchronous
Module: Administrative			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Introduction to Small Group Instruction	Blended/Partial	Social	Synchronous
CIF Issue	No	Administrative	N/A
MCCC Graduation	No	Administrative	N/A
Accountability and In-Processing	No	Administrative	N/A
Required Physical Training	No	Procedural	N/A
Text Issue	No	Administrative	N/A
SGI Introduction	No	Administrative	N/A
RECEIVE COMPUTER ISSUE	No	Administrative	N/A

No

Administrative

N/A

Army Physical Fitness Test (Record)

Computer Turn-In	No	Administrative	N/A
Dining Out	No	Administrative	N/A
Record Army Physical Fitness Training	No	Administrative	N/A
Graduation Rehearsal	No	Administrative	N/A
Text Turn-In	No	Administrative	N/A
CIF Turn-In	No	Administrative	N/A
MCCC Out-Processing Brief	No	Administrative	N/A
Module: Directed Training			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Sexual Assault Prevention and Response Training	Yes	Conceptual	Asynchronous
Personnel Recovery	Yes	Conceptual	Asynchronous
Cultural Awareness	Yes	Conceptual	Asynchronous

## **Maneuver Captains Career Course, Phase 2**

Module: BATTLE FORGE EXAM WEEK			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Battle Forge Oral Operations Order Exam	No	Administrative	N/A
Company OPORD Briefs	Blended/Partial	Social	Synchronous
Company Comprehensive Final Exam	No	Administrative	N/A
Battle Forge Operations Order Brief	Blended/Partial	Social	Synchronous
Module: COMMON CORE			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Summaries	Yes	Conceptual	Asynchronous
Equal Opportunity	Yes	Conceptual	Asynchronous

Measures to Reduce Operational Stress	Yes	Conceptual	Asynchronous
Army Evaluations	Yes	Conceptual	Asynchronous
Use and Value of Military History	Yes	Conceptual	Asynchronous
Persuasive Writing	Yes	Conceptual	Asynchronous
Clarity	Yes	Conceptual	Asynchronous
Correctness	Yes	Conceptual	Asynchronous
Information Processing	Yes	Conceptual	Asynchronous
Style	Yes	Conceptual	Asynchronous
Planning	Yes	Conceptual	Asynchronous
Combined Arms Warfare II	Yes	Conceptual	Asynchronous
Combined Arms Warfare I	Yes	Conceptual	Asynchronous
Effective Study of Military History	Yes	Conceptual	Asynchronous
Contemporary Operational Environment	Yes	Conceptual	Asynchronous
Law of War / Rules of Engagement	Yes	Conceptual	Asynchronous
Sexual Misconduct	Yes	Conceptual	Asynchronous
Staff Ride	No	Procedural	N/A
NBC Operations: Chemical Environment / Smoke Operations	Yes	Conceptual	Asynchronous
Module: COMPANY SCIENCE			
Lesson Title	dL Transition	Training Activity	(A)synchronous
COE Defense	Yes	Conceptual	Asynchronous
Counseling First Battle	Yes	Conceptual	Asynchronous
IBCT Organization	Yes	Conceptual	Asynchronous
Engineer Obstacle Planning	Yes	Conceptual	Asynchronous

Civil Considerations	Yes	Conceptual	Asynchronous
Mortar Employment	Yes	Conceptual	Asynchronous
MACHINE GUN THEORY	Yes	Conceptual	Asynchronous
Surface Danger Zones (SDZ) and Risk Estimate Distances	Yes	Conceptual	Asynchronous
Sniper Capabilities AND Employment	Yes	Conceptual	Asynchronous
Vehicle Capabilities	Yes	Conceptual	Asynchronous
Engineer- SOSRA	Yes	Conceptual	Asynchronous
Company Logistics	Yes	Conceptual	Asynchronous
Introduction to the Contemporary Operational Environment	Yes	Conceptual	Asynchronous
Fires Effects	Yes	Conceptual	Asynchronous
SBCT Organization	Yes	Conceptual	Asynchronous
Engineer - EMST Planning	Yes	Conceptual	Asynchronous
COE Offense	Yes	Conceptual	Asynchronous
Introduction to Troop Leading Procedures	Yes	Conceptual	Asynchronous
Fires Capablity	Yes	Conceptual	Asynchronous
Own Troops Analysis	Yes	Conceptual	Asynchronous
Enemy Analysis Application	Yes	Conceptual	Asynchronous
HBCT Organization	Yes	Conceptual	Asynchronous
1Q	Yes	Conceptual	Asynchronous
Modularity	Yes	Conceptual	Asynchronous
Analysis of Mission	Yes	Conceptual	Asynchronous
Signal - Company C4	Yes	Conceptual	Asynchronous
Fires - CAS	Yes	Conceptual	Asynchronous

CALD Quiz 1	No	Administrative	N/A
Company Tactics Entrance Exam	No	Administrative	N/A
Company Casualty Evacuation	Yes	Conceptual	Asynchronous
CALD Quiz 1	No	Administrative	N/A
Company Tactics Entrance Exam	No	Administrative	N/A
Fires Effects	No	Administrative	N/A
Module: COUNSELING			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Counseling (Mid-course & Bn Intro)	Blended/Partial	Social	Synchronous
Unit Counseling	Blended/Partial	Social	Synchronous
Final Counseling	Blended/Partial	Social	Synchronous
Module: COURSE COMPREHENSIVE EX	AM		
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Lesson Title  Battle Forge Operations Order Brief	dL Transition  Blended/Partial	Training Activity Social	(A)synchronous  Synchronous
			•
Battle Forge Operations Order Brief	Blended/Partial	Social	Synchronous
Battle Forge Operations Order Brief Second Company OPORD (Final)	Blended/Partial	Social  Administrative	Synchronous N/A
Battle Forge Operations Order Brief Second Company OPORD (Final) Battle Forge Operations Order Brief	Blended/Partial No No	Social  Administrative  Administrative	Synchronous  N/A  N/A
Battle Forge Operations Order Brief Second Company OPORD (Final) Battle Forge Operations Order Brief Battalion Mission Analysis	Blended/Partial  No  No  No	Social  Administrative  Administrative	Synchronous  N/A  N/A  N/A
Battle Forge Operations Order Brief Second Company OPORD (Final) Battle Forge Operations Order Brief Battalion Mission Analysis Company OPORD Briefbacks	Blended/Partial  No  No  No  No  No	Social  Administrative  Administrative  Administrative	Synchronous  N/A  N/A  N/A  N/A
Battle Forge Operations Order Brief Second Company OPORD (Final) Battle Forge Operations Order Brief Battalion Mission Analysis Company OPORD Briefbacks Battalion Mission Analysis	Blended/Partial  No  No  No  No  No  No	Social  Administrative  Administrative  Administrative  Administrative	Synchronous  N/A  N/A  N/A  N/A  N/A
Battle Forge Operations Order Brief Second Company OPORD (Final) Battle Forge Operations Order Brief Battalion Mission Analysis Company OPORD Briefbacks Battalion Mission Analysis Company OPORD Briefbacks	Blended/Partial  No  No  No  No  No  No  No  No	Social  Administrative  Administrative  Administrative  Administrative  Administrative	Synchronous  N/A  N/A  N/A  N/A  N/A  N/A
Battle Forge Operations Order Brief Second Company OPORD (Final) Battle Forge Operations Order Brief Battalion Mission Analysis Company OPORD Briefbacks Battalion Mission Analysis Company OPORD Briefbacks Second Company OPORD (Final)	Blended/Partial  No  No  No  No  No  No  No  No	Social  Administrative  Administrative  Administrative  Administrative  Administrative	Synchronous  N/A  N/A  N/A  N/A  N/A  N/A

A2 Quiz 1	No	Administrative	N/A
Counter-mobility	Yes	Conceptual	Asynchronous
Company Team Defense Procedures	Yes	Conceptual	Asynchronous
Weapons Positioning	Yes	Conceptual	Asynchronous
Modular Sapper Company	Yes	Conceptual	Asynchronous
Direct Fire Planning	Yes	Conceptual	Asynchronous
Historical Vignette 2	Yes	Conceptual	Asynchronous
CompanyTeam Defense	Yes	Conceptual	Asynchronous
HBCT Company Organization	Yes	Conceptual	Asynchronous
Engagement Area Development	Yes	Conceptual	Asynchronous
A2 Quiz 1	No	Administrative	N/A
Historical Vignette 1	Yes	Conceptual	Asynchronous
Tactical Decision Exercise 1	Yes	Conceptual	Asynchronous
Tactical Decision Exercise 2,3,4	Yes	Conceptual	Asynchronous
Simulation - CCTT EA Development and Execution	No	Procedural	N/A
Module: HBCT OFFENSE			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Simulation - CCTT Offense Planning and Execution	No	Procedural	N/A
A3 Quiz 2	No	Administrative	N/A
Historical Vignette 1	Yes	Conceptual	Asynchronous
A3 Quiz 1	No	Administrative	N/A
Attack Helicopter Operations	Yes	Conceptual	Asynchronous
Company Team Breach	Yes	Conceptual	Asynchronous

Tactical Decision Exercise 1	Yes	Conceptual	Asynchronous
Company Team Offense	Yes	Conceptual	Asynchronous
Combined Arms Urban Operations	Yes	Conceptual	Asynchronous
COE Defense	Yes	Conceptual	Asynchronous
Historical Vignette 2	Yes	Conceptual	Asynchronous
Module: IBCT OFFENSE AND DEFENSE			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Troop Leading Procedures	Yes	Conceptual	Asynchronous
Course of Action Selection	Yes	Conceptual	Asynchronous
Tactical Decision Exercise 2	Yes	Conceptual	Asynchronous
Tactical Decision Exercise 1	Yes	Conceptual	Asynchronous
Historical Vignette 2	Yes	Conceptual	Asynchronous
Engagement Area Development	Yes	Conceptual	Asynchronous
Direct Fire Planning	Yes	Conceptual	Asynchronous
Historical Vignette 1	Yes	Conceptual	Asynchronous
Breach	Yes	Conceptual	Asynchronous
Course of Action Development	Yes	Conceptual	Asynchronous
A1 Quiz 2	No	Administrative	N/A
A1 Quiz 2	No	Administrative	N/A
Company Defense	Yes	Conceptual	Asynchronous
A1 Quiz 1	No	Administrative	N/A
A1 Quiz 1	No	Administrative	N/A
Course of Action Analysis	Yes	Conceptual	Asynchronous

Company Offense	Yes	Conceptual	Asynchronous
TEWT - Bush Hill	Yes	Conceptual	Asynchronous
Develop Tentative Decisive Point	Yes	Conceptual	Asynchronous
Develop Commanders Intent	Yes	Conceptual	Asynchronous
Course of Action Comparison	Yes	Conceptual	Asynchronous
Echelonment of Fires	Yes	Conceptual	Asynchronous
Module: INDEPENDENT STUDY/PREPAR	RATION		
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Tactical Decision Exercise 1	Yes	Conceptual	Asynchronous
Fundamentals Of The Defense	Yes	Conceptual	Asynchronous
Module: IN-PROCESSING			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
CATD/Tactics Welcome	Blended/Partial	Social	Synchronous
Diagnostic Reading Test	Yes	Conceptual	Asynchronous
Assistant Commandant Brief	Blended/Partial	Social	Synchronous
OIP Brief	Blended/Partial	Social	Synchronous
11th Regimental Commander Welcome	Blended/Partial	Social	Synchronous
RTB / ITB Brief	Blended/Partial	Social	Synchronous
Tactics Diagnostic Examination & Results	No	Administrative	N/A
In-Processing	No	Administrative	N/A
Book Issue	No	Administrative	N/A
CIF Issue	No	Administrative	N/A
Diagnostic APFT	No	Administrative	N/A
	NO	Administrative	11/11

Tactics Diagnostic Examination & Results	No	Administrative	N/A
Module: LEADERSHIP Lesson Title	dL Transition	Training Activity	(A)synchronous
Company Command Seminar	Blended/Partial	Social	Synchronous
Ethical Decision Making	Yes	Conceptual	Asynchronous
Cohesion	Yes	Conceptual	Asynchronous
Taking Charge of a Unit	Yes	Conceptual	Asynchronous
Army Family Team Building	Yes	Conceptual	Asynchronous
Developing Subordinates	Yes	Conceptual	Asynchronous
Module: OUT-PROCESSING			
Lesson Title	dL Transition	Training Activity	(A)synchronous
CIF Turn In	No	Administrative	N/A
Graduation Preparation	No	Administrative	N/A
Graduation Ceremony	No	Administrative	N/A
Commanding General Brief	Blended/Partial	Social	Synchronous
Individual Out Processing	No	Administrative	N/A
Book Turn In	No	Administrative	N/A
Graduation Rehearsal	No	Administrative	N/A
Module: SBCT DEFENSE URBAN			
Lesson Title	dL Transition	Training Activity	(A)synchronous
A4 Quiz 1	No	Administrative	N/A
A4 Quiz 2	No	Administrative	N/A
Media	Yes	Conceptual	Asynchronous
Historical Vignette 1	Yes	Conceptual	Asynchronous

Ballistic Injuries	Yes	Conceptual	Asynchronous
Mobility/Counter Mobility/Survivability in Urban Environment	Yes	Conceptual	Asynchronous
Urban Operations	Yes	Conceptual	Asynchronous
SBCT Company Organization	Yes	Conceptual	Asynchronous
FOB Security	Yes	Conceptual	Asynchronous
Tactical Decision Exercise 2	Yes	Conceptual	Asynchronous
Tactical Decision Exercise 1	Yes	Conceptual	Asynchronous
Historical Vignette 2	Yes	Conceptual	Asynchronous
Module: SBCT URBAN SRO			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Tactical Decision Exercise 2	Yes	Conceptual	Asynchronous
Introduction to Insurgency	Yes	Conceptual	Asynchronous
Tactical Decision Exercise 1	Yes	Conceptual	Asynchronous
A5 Quiz 1	No	Administrative	N/A
Stability and Reconstruction Operations	Yes	Conceptual	Asynchronous
Infrastructure of Insurgency	Yes	Conceptual	Asynchronous
Civil Affairs Capabilities	Yes	Conceptual	Asynchronous
Psyops Capabilties	Yes	Conceptual	Asynchronous
Tactical Decision Exercise 1	Yes	Conceptual	Asynchronous
Historical Vignette 2	Yes	Conceptual	Asynchronous
Cordon and Search	Yes	Conceptual	Asynchronous
Resistance and Insurgency	Yes	Conceptual	Asynchronous
Terrorism and Insurgency	Yes	Conceptual	Asynchronous

#### **Mechanized Leader Course**

Module: Administrative Subjects			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
MLC Physical Conditioning	No	Administrative	N/A
End of Course Critque	No	Administrative	N/A
MLC Outprocessing	No	Administrative	N/A
Introduction to the Mechanized Leader Course	No	Administrative	N/A
MLC CIF Issue	No	Administrative	N/A
MLC Inprocessing	No	Administrative	N/A
MLC CIF Turn-in	No	Administrative	N/A
Module: Basic Gunnery			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
BFV Live-Fire Gunnery BT VI and BT VII	No	Procedural	N/A
Range Maintenance	No	Procedural	N/A
Module: Examinations			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Tactics Examinations	No	Administrative	N/A
Tactics Examinations	No	Administrative	N/A
Gunnery Exam	No	Administrative	N/A
Gunnery Exam	No	Administrative	N/A

Module:	Hull and Turret Maintenance			
Lesson Title		dL Transition	Training Activity	(A)synchronous
Turret Maint	enance Training	No	Procedural	N/A
Hull Mainter	nance Training	No	Procedural	N/A
Module:	Hull and Turret Operations			
<b>Lesson Title</b>		dL Transition	<b>Training Activity</b>	(A)synchronous
Conduct Tur	ret Operations	No	Procedural	N/A
Conduct Hul	1 Operations	No	Procedural	N/A
Module:	Preliminary Gunnery			
Lesson Title		dL Transition	Training Activity	(A)synchronous
Pre-Fire Che	cks	No	Procedural	N/A
Bradley Crev	w Proficiency Course	No	Procedural	N/A
Fire Comma	nds	Blended/Partial	Conceptual	Asynchronous
Module:	Safety Considerations			
Lesson Title		dL Transition	<b>Training Activity</b>	(A)synchronous
Safety Consi	derations for the BFV	Blended/Partial	Procedural	Asynchronous
Crew (Safety	y) Drills for the BFV	No	Procedural	N/A
Module:	Simulations			
Lesson Title		dL Transition	<b>Training Activity</b>	(A)synchronous
Conduct UC	OFT Training	No	Procedural	N/A
Conduct CC	ΓΤ Training	No	Procedural	N/A
Module:	Tactics			
<b>Lesson Title</b>	,	dL Transition	<b>Training Activity</b>	(A)synchronous
Tactical Dec	ision Exercises	Yes	Conceptual	Asynchronous
Mechanized	Team TLPs	Blended/Partial	Conceptual	Asynchronous

Mechanized Team Offensive Tactics	Yes	Conceptual	Asynchronous
Mechanized Team Defense Tactics	Yes	Conceptual	Asynchronous
Module: Vehicle Introduction Lesson Title	dL Transition	Training Activity	(A)synchronous
Introduction to the Bradley Fighting Vehicle	Yes	Conceptual	Asynchronous
Hand & Arm Signals	No	Administrative	N/A
Hand & Arm Signals	Blended/Partial	Conceptual	Asynchronous
Module: Weapons Systems Training Lesson Title	dL Transition	Training Activity	(A)synchronous
Conduct Bradley Gunnery Skills Testing (BGST)	No	Procedural	N/A
Operate Weapon Systems on the BFV	No	Procedural	N/A

#### Mechanized Leader's Course (M2A3)

Module:	Course Completion Examination			
<b>Lesson Title</b>		dL Transition	<b>Training Activity</b>	(A)synchronous
Course Comp	pletion Exam	No	Administrative	N/A
Module:	Device Gunnery			
<b>Lesson Title</b>		dL Transition	<b>Training Activity</b>	(A)synchronous
Conduct Brace	iley Table II	Blended/Partial	Procedural	Asynchronous
Module: Introduction to the M2A3 Mechanized Leaders Course				
<b>Lesson Title</b>		dL Transition	<b>Training Activity</b>	(A)synchronous
M2A3 Famili	iarization	Yes	Conceptual	Asynchronous
Introduction Cou	to the M2A3 Mechanized Leader rse	Yes	Conceptual	Asynchronous

Module: Live Fire Gunnery			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Crew Gunnery Bradley Table VII	Blended/Partial	Procedural	Asynchronous
Crew Gunnery	No	Procedural	N/A
Module: M2A3 Communications Systems			
Lesson Title	dL Transition	Training Activity	(A)synchronous
M2A3 Messages	Blended/Partial	Procedural	Asynchronous
M2A3 Communications	Blended/Partial	Procedural	Asynchronous
Module: Non Academic Subjects			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Physical Conditioning	No	Administrative	N/A
Module: Preliminary Gunnery			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Preliminary Gunnery Training On Range	No	Procedural	N/A
Module: Training Devices			
Lesson Title	dL Transition	Training Activity	(A)synchronous
FBCB2 Trainer	No	Procedural	N/A
Introduction to Bradley Advanced Training Systems (BATS)	Blended/Partial	Procedural	Asynchronous
Bradley Advanced Trainer (BATS)	No	Procedural	N/A
Module: Turret Operations			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Commanders Tactical Display	Blended/Partial	Procedural	Asynchronous
Improved Bradley Acquisition SubSystem	Blended/Partial	Procedural	Asynchronous
Commanders Independent Viewer	Blended/Partial	Procedural	Asynchronous
Sustainment and Diagnostics	Blended/Partial	Procedural	Asynchronous

#### Officer Candidate School/BOLC I

#### Module: ADMINISTRATIVE SUBJECTS **Lesson Title** dL Transition **Training Activity** (A)synchronous Preparation for Graduation No Administrative N/A First Sergeant Briefing Blended/Partial Social Synchronous CIF Turn-in No Administrative N/A **Outprocessing Procedures** No Administrative N/ASwearing In Ceremony No Administrative N/A Honor Code Orientation Yes Conceptual Asynchronous BARRACKS INSPECTION (CLEARING) No Administrative N/A Graduation No Administrative N/A Graduation Rehearsal Procedural N/A No Commanders Time Administrative No N/A The Effects of Tobacco Use Asynchronous Yes Conceptual CIF Issue No Administrative N/A Senior TAC Briefing Social N/ANo Personnel Processing & Precommission No Administrative N/A Orientation Company Commanders Orientation No Administrative N/ACIF Turn-in (Make-up) No Administrative N/A

No

No

Administrative

Administrative

N/A

N/A

Finance Inprocessing

**OCSOP** orientation

Battallion Commanders Welcome	No	Social	N/A
Standards for Barracks Inspection	No	Administrative	N/A
Senior Status Inspection	No	Administrative	N/A
Processing Officer ID Cards	No	Administrative	N/A
Module: ARMY DOCTRINE AND TACTIC	S		
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Call for Fire Exam	No	Administrative	N/A
Operations Exam	No	Administrative	N/A
The Army Training Management System Exam	No	Administrative	N/A
TACTICS CPX CRITIQUE	Yes	Conceptual	Asynchronous
Supervise Supply Activities Exam	No	Administrative	N/A
Elements of Military Intelligence Exam	No	Administrative	N/A
Operations Exam	No	Administrative	N/A
The Army Training Management System Exam	No	Administrative	N/A
Introduction to Combat Orders	Yes	Conceptual	Asynchronous
Bush Hill Terrain Walk	No	Procedural	N/A
The Platoon Operation Order	Yes	Conceptual	Asynchronous
Operational Terms and Graphics	Yes	Conceptual	Asynchronous
TACTICS & OPERATIONS EXAMINATIONS (Sand Table)	Yes	Conceptual	Asynchronous
INTRODUCTION TO ARMY OPERATIONS AN PRINCIPLES OF WAR	ND Yes	Conceptual	Asynchronous
Call for Fire	Blended/Partial	Conceptual	Asynchronous
Troop Leading Procedures	Yes	Conceptual	Asynchronous
Supervise Supply Activities	Yes	Conceptual	Asynchronous

Staff Organization	Yes	Conceptual	Asynchronous
Supervise Supply Activities Exam	No	Administrative	N/A
Elements of Military Intelligence	Yes	Conceptual	Asynchronous
US Army Organization	Yes	Conceptual	Asynchronous
TACTICS & OPERATIONS EXAMINATIONS (Sand Table)	No	Administrative	N/A
The Army Training Management System	Yes	Conceptual	Asynchronous
PRINCIPLES OF THE DEFENSE	Yes	Conceptual	Asynchronous
Call for Fire Exam	No	Administrative	N/A
Elements of Military Intelligence Exam	No	Administrative	N/A
Module: BASIC SOLDIER SKILLS AND FI	ELD CRAFT		
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Introduction to Drill and Individual Drill/ Drill and Ceremonies	Blended/Partial	Conceptual	Asynchronous
Communicate by Tactical Radio	Blended/Partial	Procedural	Asynchronous
Squad Orientation Stakes	No	Administrative	N/A
Intro to Drill and Individual Drill	Blended/Partial	Conceptual	Asynchronous
Squad Orientation Stakes	No	Procedural	N/A
Module: ETHICS AND LEADERSHIP			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Employ Military Justice Exam	No	Administrative	N/A
Professional Military Ethics I	Yes	Conceptual	Asynchronous
Leadership I,2, and 3 BE-KNOW-DO	Yes	Conceptual	Asynchronous
Leadership Examination	No	Administrative	N/A
Editing	Yes	Conceptual	Asynchronous

Leaders Reaction Course	Blended/Partial	Procedural	Asynchronous
End of Course Counseling	Blended/Partial	Social	Synchronous
Andersonville Ethics Case	Blended/Partial	Social	Synchronous
Senior Leader Seminar	Blended/Partial	Social	Synchronous
BOC Performance Counseling	Blended/Partial	Social	Synchronous
Conduct a Military Briefing	Blended/Partial	Social	Synchronous
Leaders Seminar	Blended/Partial	Social	Synchronous
TAC Leadership Assessment Counseling	Blended/Partial	Social	Synchronous
Effective Listening	Blended/Partial	Social	Synchronous
Reading Diagnostic	Yes	Conceptual	Asynchronous
Grammar	Yes	Conceptual	Asynchronous
Law of Land Warfare	Yes	Conceptual	Asynchronous
Planning and Supervision	Yes	Conceptual	Asynchronous
Soldier Team Development	Yes	Conceptual	Asynchronous
Personnel Management System	Yes	Conceptual	Asynchronous
Employ Military Justice	Yes	Conceptual	Asynchronous
Ethical Decision Making/Prof Mil E II	Yes	Conceptual	Asynchronous
Leadership Examination	No	Administrative	N/A
Briefings	Yes	Conceptual	Asynchronous
Clarity (in Writing)	Yes	Conceptual	Asynchronous
Conciseness (in Writing)	Yes	Conceptual	Asynchronous
Reading Effectiveness	Yes	Conceptual	Asynchronous
Employ Military Justice Exam	No	Administrative	N/A

#### Module: FIELD LEADERSHIP EXERCISES

Lesson Title	dL Transition	Training Activity	(A)synchronous
Conduct Pre Combat Checks	No	Procedural	N/A
Field Leadership Exercise II/III	No	Procedural	N/A
Field Leadership Exercise I - Land Navigation	No	Procedural	N/A
Land Navigation	Blended/Partial	Procedural	Asynchronous
Module: HERITAGE AND HISTORY Lesson Title	dL Transition	Training Activity	(A)synchronous
Senior Status Review	No	Administrative	N/A
Wear of the Officer Candidate Uniform	Blended/Partial	Conceptual	Asynchronous
Leaders Seminar	Blended/Partial	Social	Synchronous
AMERICA's Military Past (History)	Yes	Conceptual	Asynchronous
The Role of the NCO/Officer and Warrant Officer	Yes	Conceptual	Asynchronous
Senior Officer Candidate Review (SOCR)	No	Administrative	N/A
Intermediate Status Ceremony	No	Administrative	N/A
Class Opening	No	Administrative	N/A
Senior Status Review (Senior Social)	No	Administrative	N/A
Intermediate Status Inspection	No	Administrative	N/A
Senior Status Review (Branching Ceremonies)	No	Administrative	N/A
Battalion Commanders Social	No	Administrative	N/A
Graduation Formal	No	Social	N/A
Assistant Commandant Seminar	No	Social	N/A
AMERICA's Military Past (History) test	No	Administrative	N/A

Heritage of Officer Candidate School	No	Social	N/A	
Module: LAND NAVIGATION Lesson Title	dL Transition	Training Activity	(A)synchronous	
DEAD RECKONING TERRAIN WALK	No	Procedural	N/A	
Land Nav Retrain FLX 0	Blended/Partial	Procedural	Asynchronous	
Land Navigation Diagnostic	No	Administrative	N/A	
DEAD RECKONING PRACTICE	No	Procedural	N/A	
Land Navigation Exam	No	Administrative	N/A	
Land Navigation Exam Retrain	No	Administrative	N/A	
TERRAIN ASSOCIATION TERRAIN WALK PRACTICE	No	Procedural	N/A	
Applied Map Reading	Blended/Partial	Conceptual	Asynchronous	
Land Navigation Exam	No	Administrative	N/A	
Land Navigation Exam Retest	No	Administrative	N/A	
Applied Map Reading Diagnostic Exam	No	Administrative	N/A	
Land Navigation Diagnostic	No	Administrative	N/A	
Land Navigation Exam Retest	No	Administrative	N/A	
TERRAIN ASSOCIATION TERRAIN WALK	No	Procedural	N/A	
Applied Map Reading Diagnostic Exam	No	Administrative	N/A	
Land Navigation Exam Retrain	No	Administrative	N/A	
Module: SPECIAL TRAINING AND EVALUATION				
Lesson Title	dL Transition	Training Activity	(A)synchronous	
Peer Performance Rating Counseling	Blended/Partial	Social	Synchronous	
Army Physical Fitness Test (STUDENT)	No	Administrative	N/A	

7 Mile Foot March	No	Procedural	N/A
5 Mile Release Run	No	Procedural	N/A
12 Mile Foot March	No	Procedural	N/A
10-Mile Foot March	No	Procedural	N/A
Army Physical Fitness Test	No	Procedural	N/A
Conditioning Obstacle Courses	No	Procedural	N/A
Establish an Individual Fitness Program	Yes	Conceptual	Asynchronous
Army Physical Fitness Test	No	Administrative	N/A
Conduct 5-mile Foot March	No	Procedural	N/A
Machine Gun Theory	Yes	Conceptual	Asynchronous
Initial PLT Trainer Interview	Blended/Partial	Social	Synchronous
Principles of Offense	Yes	Conceptual	Asynchronous
Mid Cycle Picnic	No	Administrative	N/A
Conduct Physical Fitness Instructor Training	No	Procedural	N/A
Confidence Obstacle Course	No	Procedural	N/A
Physical Training	No	Procedural	N/A
"Peer Performance Rating #1, #2, #3"	Blended/Partial	Social	Synchronous
Combatives	No	Procedural	N/A
Combat Water Survival Test	No	Administrative	N/A

## **Pathfinder**

Moaute: Non Acaaemic Subjects			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Non-Academic Subjects for the Pathfinder Course	No	Administrative	N/A

#### Module: Pathfinder Training **Lesson Title** dL Transition **Training Activity** (A)synchronous Ground To Air Map Marking Blended/Partial Procedural Asynchronous Pathfinder Orientation Yes Conceptual Asynchronous Air Traffic Control Blended/Partial Procedural Asynchronous Ground To Air Map Marking Blended/Partial Procedural Asynchronous Slingload Operations Blended/Partial Procedural Asynchronous Helicopter Landing Zone Operations Blended/Partial Procedural Asynchronous Blended/Partial **Drop Zone Operations** Procedural Asynchronous **MEDEVAC Procedures** Yes Conceptual Asynchronous Pickup Zone and Landing Zone Planning Blended/Partial Procedural Asynchronous Recovery/ Review No Procedural N/A Administrative N/A Drop Zone Operations Examination No Field Training Exercise No Administrative N/A Field Training Exercise Procedural No N/A Air Traffic Control Administrative N/A No Slingload Operations Administrative N/A No Helicopter Landing Zone Operations No Administrative N/A Administrative Pickup Zone and Landing Zone Planning No N/A **MEDEVAC Procedures** No Administrative N/A Airborne Refresher Procedural N/A No Procedural Pre-Jump Training Field Exercise N/A No

# Ranger

Module: Benning Phase Lesson Title	dL Transition	Training Activity	(A)synchronous
Ranger Tasks Training	No	Administrative	N/A
Peer Evaluations	Blended/Partial	Social	Synchronous
Troop Leading Procedures III	Blended/Partial	Conceptual	Asynchronous
Troop Leading Procedures I	Blended/Partial	Conceptual	Asynchronous
Reconnaissance	Blended/Partial	Procedural	Asynchronous
Demolitions	Blended/Partial	Procedural	Asynchronous
Call For and Adjust Indirect Fire	Blended/Partial	Procedural	Asynchronous
Combat Water Survival Assessment	No	Administrative	N/A
Ranger Physical Fitness Test	No	Administrative	N/A
Student Led Reconnaissance/Ambush Patrol (Graded)	No	Administrative	N/A
Obstacle Course (Darby Queen)	No	Administrative	N/A
Footmarch	No	Administrative	N/A
Rangers in Action	No	Procedural	N/A
Modern Army Combatives Program (Periods I/II/II	I) No	Administrative	N/A
Day and Night Land Navigation	No	Administrative	N/A
Darby Mile and Malvesti Obstacle Course	No	Administrative	N/A
Combat Water Survival Assessment	No	Procedural	N/A
Troop Leading Procedures II	Blended/Partial	Conceptual	Asynchronous

No

N/A

Procedural

Ranger Physical Fitness Test

Student Led Reconnaissance/Ambush Patrol (Graded)	No	Procedural	N/A
Medical Considerations	No	Procedural	N/A
Day and Night Land Navigation	No	Procedural	N/A
Formations and Order of Movement	No	Procedural	N/A
Battle Drills	No	Procedural	N/A
Danger Areas	No	Procedural	N/A
Obstacle Course (Darby Queen)	No	Procedural	N/A
Modern Army Combatives Program (Periods I/II/II	I) No	Procedural	N/A
Student Led Reconnaissance/Ambush Patrol (Non-Graded)	No	Procedural	N/A
Patrol Base	No	Procedural	N/A
Ambush	No	Procedural	N/A
Airborne Operation (Anzio)	No	Procedural	N/A
Darby Mile and Malvesti Obstacle Course	No	Procedural	N/A
Footmarch	No	Procedural	N/A
Ranger Tasks Training	No	Procedural	N/A
Module: Florida Phase			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Peer Evaluations and End of Phase Critique (Florida)	No	Social	N/A
Extended Combat Operations (Day 12) Florida FTX	No	Procedural	N/A
Extended Combat Operations (Day 9) Florida FTX	No	Procedural	N/A
Extended Combat Operations (Day 7) Florida FTX	No	Procedural	N/A
Extended Combat Operations (Day 10) Florida FTX	No	Procedural	N/A

Extended Combat Operations (Day 11) Florida FTX	No	Procedural	N/A
Extended Combat Operations (Day 8) Florida FTX	No	Procedural	N/A
Extended Combat Operations (Day 13) Florida FTX	No	Procedural	N/A
Extended Combat Operations (Day 14) Florida FTX	No	Procedural	N/A
Extended Combat Operations (Day 15) Florida FTX	No	Procedural	N/A
Small Boat Operations (Florida)	No	Procedural	N/A
Combat Out Post (Florida)	No	Procedural	N/A
Florida Phase Student Counseling and AAR	No	Social	N/A
Ambush (Florida)	No	Procedural	N/A
Airborne Operations (Stiletto Florida)	No	Procedural	N/A
Medical Considerations (Florida)	No	Procedural	N/A
Prepare for Combat (Airborne Assault, Day 6), Florida	No	Procedural	N/A
Reptile Class (Florida)	No	Procedural	N/A
Air MEDEVAC (Florida)	No	Procedural	N/A
Patrol Base (Florida)	No	Procedural	N/A
Country Inbrief / Intel Brief(Florida)	No	Procedural	N/A
Stream Crossing Operations (Florida)	No	Procedural	N/A
Tie Down Individual Equipment (Florida)	No	Procedural	N/A
Movement to Contact (Florida)	No	Procedural	N/A
Airborne Preparation (Florida)	No	Procedural	N/A
Waterproofing Equipment (Florida)	No	Procedural	N/A
Raid (Florida)	No	Procedural	N/A

Conduct Urban Operations (Florida)	No	Procedural	N/A
Module: Mountain Phase Lesson Title	dL Transition	Training Activity	(A)synchronous
Cliff Rappels	Blended/Partial	Procedural	Asynchronous
Introduction to Military Mountaineering	Blended/Partial	Procedural	Asynchronous
Medical Considerations (Mountains)	Blended/Partial	Procedural	Asynchronous
Rope Management	Blended/Partial	Procedural	Asynchronous
Belays	Blended/Partial	Procedural	Asynchronous
Natural Anchors and Simple Fixed Rope	Blended/Partial	Procedural	Asynchronous
Fixed Rope Installation	Blended/Partial	Procedural	Asynchronous
Vertical Haul Line	Blended/Partial	Procedural	Asynchronous
Characteristics of Mountaineering Equipment	Blended/Partial	Procedural	Asynchronous
Suspension Traverse	Blended/Partial	Procedural	Asynchronous
Bridging	Blended/Partial	Procedural	Asynchronous
Balance Climb	Blended/Partial	Procedural	Asynchronous
Basic Rappelling	Blended/Partial	Procedural	Asynchronous
Overhang Rappels	Blended/Partial	Procedural	Asynchronous
Raid (Mountains)	No	Procedural	N/A
Lead Climbing	Blended/Partial	Procedural	Asynchronous
Ambush (Mountains)	No	Procedural	N/A
Patrol Base (Mountains)	No	Procedural	N/A
Knots	Blended/Partial	Procedural	Asynchronous
Hand and Footholds	Blended/Partial	Procedural	Asynchronous
Knot Test (Mountains)	No	Administrative	N/A

Prepare for Combat (Mountains)	No	Procedural	N/A
Skills Training (Mountains)	No	Procedural	N/A
Peer Evaluation (Mountains)	No	Social	N/A
Knot Test (Mountains)	No	Administrative	N/A
Peer Evaluation (Mountains)	No	Social	N/A
5th RTBn Intelligence Summary	No	Procedural	N/A
Platoon Cadre Led (Mountains)	No	Procedural	N/A
Platoon Mountain Mobility (Mountains)	No	Procedural	N/A
Truck Movement (Mountains)	No	Procedural	N/A
Air Assault Operations (Mountains)	No	Procedural	N/A
Fire Support (Mountains)	No	Procedural	N/A
Movement to Contact (Mountains)	No	Procedural	N/A
Yonah Mountain Walk (Footmarch)	No	Procedural	N/A
Belay Test (Mountains)	No	Administrative	N/A
Airborne Operation (Operation Stiletto Mountains)	No	Procedural	N/A
FTX (Mountains)	No	Procedural	N/A
Belay Test (Mountains)	No	Administrative	N/A
Module: Nonacademic Subjects			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Adminstrative Actions (RTB)	No	Administrative	N/A
Administrative Actions (Florida)	No	Administrative	N/A
Administrative Actions (Mountains)	No	Administrative	N/A
Administrative Actions	No	Administrative	N/A

# Raven B Small Unmanned Aircraft System Operator and Maintainer

Module: Administrative Lesson Title	dL Transition	Training Activity	(A)synchronous
		•	•
Administrative	No	Administrative	N/A
Module: Examination			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Written Examination II	No	Administrative	N/A
Written Examination I	No	Administrative	N/A
Written Examination I	No	Administrative	N/A
Written Examination II	No	Administrative	N/A
Module: SUAV Operator			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Prepare a Small Unmanned Aircraft System (SUAS) Mission Plan	Blended/Partial	Procedural	Asynchronous
Prepare a Small Unmanned Aircraft System (SUAS) Crew Mission Briefing	Blended/Partial	Procedural	Asynchronous
Operate an SUAS Aircraft	Blended/Partial	Procedural	Asynchronous
Operate FalconView	Blended/Partial	Procedural	Asynchronous
Operate the Small Unmanned Aircraft System (SUAS) Hand Controller	Blended/Partial	Procedural	Asynchronous
Operate a SUAS Flight Simulator	Blended/Partial	Procedural	Asynchronous
Perform Mobile Operations	No	Procedural	N/A
Perform Small Unmanned Aircraft System (SUAS) Night Operations	No	Procedural	N/A
Perform Advanced Inflight Operations	No	Procedural	N/A
Place SUAS into operation	No	Procedural	N/A

Perform Operator Level Maintenance on the SUAS	S No	Procedural	N/A
Perform Post Flight Procedures	No	Procedural	N/A
SUAS Flight Manual/Flight Log	Blended/Partial	Procedural	Asynchronous

### Reconnaissance Surveillance Leader Course

Module: Academic Training Subjects			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Survival	Blended/Partial	Procedural	Asynchronous
Vehicle, Equipment and Weapons Identification	Yes	Conceptual	Asynchronous
Advanced Land Navigation	Blended/Partial	Procedural	Asynchronous
Communications	Blended/Partial	Procedural	Asynchronous
Camouflage	Blended/Partial	Procedural	Asynchronous
Evasion and Recovery	Blended/Partial	Procedural	Asynchronous
Rotary and Fixed Wing Operations	Blended/Partial	Procedural	Asynchronous
Mounted Urban Reconnaissance	Blended/Partial	Procedural	Asynchronous
Urban Reconnaissance and Surveillance	Blended/Partial	Procedural	Asynchronous
Reconnaissance Operations Planning	Yes	Procedural	Asynchronous
Target Acquisition	Blended/Partial	Procedural	Asynchronous
Target Interdiction	Blended/Partial	Procedural	Asynchronous
Advanced Land Navigation	Blended/Partial	Procedural	Asynchronous
Communications	Blended/Partial	Conceptual	Asynchronous
Battle Drills and Patrolling Techniques	Blended/Partial	Procedural	Asynchronous
Situational Training Exercise	No	Procedural	N/A

Collection and Reporting	No	Procedural	N/A
Physical Training	No	Procedural	N/A
Vehicle Mobility	No	Procedural	N/A
Intelligence	Yes	Conceptual	Asynchronous
SUAS Orientation	No	Procedural	N/A
Vehicle, Equipment and Weapons Identification	Yes	Conceptual	Asynchronous
Field Training Exercise	No	Procedural	N/A
Army Physical Fitness Test	No	Administrative	N/A
Identify LRS and IBCT Reconnaissance Organizations	No	Administrative	N/A
Medical Considerations	No	Administrative	N/A
Army Physical Fitness Test	No	Administrative	N/A
Reconnaissance	Yes	Conceptual	Asynchronous
Airborne Operations	No	Procedural	N/A
Module: Administrative Subjects			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Administrative Actions	No	Administrative	N/A
	SBCT IPCC		
Module: Administrative			
Lesson Title	dL Transition	Training Activity	(A)synchronous
SBCT Infantry Pre-command Course Administrative Module	No	Administrative	N/A
Module: Digitization			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
SBCT Introduction to FBCB2	Blended/Partial	Procedural	Asynchronous

Module: Doctrine

Lesson Title dL Transition Training Activity (A)synchronous

SBCT Stryker Vehicle Orientation Yes Conceptual Asynchronous

Module: Lessons Learned/Operations

Lesson Title dL Transition Training Activity (A)synchronous

SBCT Deployed Video Teleconference Blended/Partial Social Synchronous

SBCT Pre-Command Course Command Post No Procedural N/A

Exercise

SBCT RSTA Commander Lessons Learned Yes Conceptual Asynchronous

Module: Organization

Lesson Title dL Transition Training Activity (A)synchronous

SBCT Urban Cell Based Intelligence Preparation Yes Conceptual Asynchronous

of the Battlefield

**SBCT Leaders Course** 

Module: Administrative

Lesson Title dL Transition Training Activity (A)synchronous

SBCT Leader's Course Administrative Module No Administrative N/A

Module: Digitization

Lesson Title dL Transition Training Activity (A)synchronous

SBCT Communicate Using the FBCB2 Blended/Partial Procedural Asynchronous

Module: Doctrine

Lesson Title dL Transition Training Activity (A)synchronous

SBCT Training Management Blended/Partial Procedural Asynchronous

Module: Lessons Learned/Operations			
Lesson Title	dL Transition	Training Activity	(A)synchronous
SBCT Stryker Leader Course Situational Training Exercise	No	Procedural	N/A
SBCT Stryker Vehicle Deployment	Blended/Partial	Procedural	Asynchronous
SBCT Maintenance Concept	Blended/Partial	Procedural	Asynchronous
Module: Organization			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
SBCT Stryker Training Devices	Blended/Partial	Procedural	Asynchronous
SBCT Stryker Vehicle Orientation	Blended/Partial	Procedural	Asynchronous
Module: Remote Weapon Station			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
SBCT Stryker Gunnery Overview	Blended/Partial	Procedural	Asynchronous
SBCT Remote Weapon Station Skills Test	No	Administrative	N/A
SBCT Stryker Remote Weapon Station Instructional Fire	No	Procedural	N/A
SBCT Remote Weapon Station Orientation	Blended/Partial	Procedural	Asynchronous

## **SBCT Master Trainer Course**

Module: Administrative				
Lesson Title	dL Transition	Training Activity	(A)synchronous	
Administrative	No	Administrative	N/A	
Module: Digitization				
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous	
SBCT Communicate Using the FBCB2	Blended/Partial	Procedural	Asynchronous	

Module: Doctrine			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
SBCT Short Range Training Plan	Yes	Conceptual	Asynchronous
Module: Operations/Employment			
Lesson Title	dL Transition	Training Activity	(A)synchronous
SBCT Training Management	Yes	Conceptual	Asynchronous
SBCT Stryker Training Devices	Blended/Partial	Procedural	Asynchronous
SBCT Mission, Organization, Equipment	Yes	Conceptual	Asynchronous
SBCT Stryker Safety Considerations	Yes	Conceptual	Asynchronous
SBCT Maintenance Concept	No	Procedural	N/A
SBCT Range Operations	No	Procedural	N/A
SBCT Stryker Vehicle Orientation	Blended/Partial	Procedural	Asynchronous
Module: Weapons			
Module: Weapons Lesson Title	dL Transition	Training Activity	(A)synchronous
		Training Activity Procedural	(A)synchronous Asynchronous
Lesson Title			•
Lesson Title  SBCT Advanced Infantry Marksmanship Refreshe	r Blended/Partial	Procedural	Asynchronous
Lesson Title  SBCT Advanced Infantry Marksmanship Refreshe  SBCT Introduction to AIMSS Devices	r Blended/Partial Blended/Partial	Procedural Procedural	Asynchronous
Lesson Title  SBCT Advanced Infantry Marksmanship Refreshe  SBCT Introduction to AIMSS Devices  SBCT Remote Weapon Station Orientation  SBCT Stryker Remote Weapon Station	Blended/Partial Blended/Partial Blended/Partial	Procedural Procedural	Asynchronous  Asynchronous
Lesson Title  SBCT Advanced Infantry Marksmanship Refreshe  SBCT Introduction to AIMSS Devices  SBCT Remote Weapon Station Orientation  SBCT Stryker Remote Weapon Station Instructional Fire	Blended/Partial Blended/Partial Blended/Partial Yes	Procedural Procedural Procedural Conceptual	Asynchronous Asynchronous Asynchronous
Lesson Title  SBCT Advanced Infantry Marksmanship Refreshe  SBCT Introduction to AIMSS Devices  SBCT Remote Weapon Station Orientation  SBCT Stryker Remote Weapon Station  Instructional Fire  SBCT Surface Area Danger Diagram	Blended/Partial Blended/Partial Blended/Partial Yes Yes Yes	Procedural Procedural Procedural Conceptual	Asynchronous Asynchronous Asynchronous Asynchronous
Lesson Title  SBCT Advanced Infantry Marksmanship Refreshe  SBCT Introduction to AIMSS Devices  SBCT Remote Weapon Station Orientation  SBCT Stryker Remote Weapon Station Instructional Fire  SBCT Surface Area Danger Diagram  SBCT Safe Targets	Blended/Partial Blended/Partial Blended/Partial Yes Yes Yes	Procedural Procedural Procedural Conceptual Conceptual	Asynchronous Asynchronous Asynchronous Asynchronous Asynchronous

# **SBCT Transition Course**

Module:	Administratives			
Lesson Title	2	dL Transition	<b>Training Activity</b>	(A)synchronous
SBCT Trans	ition Course Administrative data	No	Administrative	N/A
Module:	Digitization			
Lesson Title		dL Transition	Training Activity	(A)synchronous
SBCT Comr	nunicate Using the FBCB2	Blended/Partial	Procedural	Asynchronous
Module:	Doctrine			
Lesson Title		dL Transition	<b>Training Activity</b>	(A)synchronous
SBCT Stryk	er Vehicle Deployment	No	Procedural	N/A
Module:	Organization			
Lesson Title		dL Transition	<b>Training Activity</b>	(A)synchronous
SBCT Maint	tenance Concept	No	Procedural	N/A
Module:	Orientation/Operations			
Lesson Title	2	dL Transition	Training Activity	(A)synchronous
SBCT Stryk	er Gunnery Overview	Yes	Conceptual	Asynchronous
•	er Remote Weapon Station tructional Fire	No	Procedural	N/A
SBCT Remo	te Weapon Station Orientation	Blended/Partial	Procedural	Asynchronous
SBCT Stryk	er Training Devices	Blended/Partial	Procedural	Asynchronous
SBCT Remo	ote Weapon Station Skills Test	No	Administrative	N/A
SBCT Stryk	er Vehicle Orientation	Blended/Partial	Procedural	Asynchronous

#### **Short Range Marksmanship Course**

Module: Administrative Time Lesson Title	dL Transition	Training Activity	(A)synchronous
Administrative Non-Academic Subject Matter	No	Administrative	N/A
Conduct Mentorship Training	No	Social	N/A
Range and Cadre Brief	No	Procedural	N/A
Introduction to Short Range Marksmanship	Blended/Partial	Procedural	Asynchronous
Module: Apply Principles of Marksmanship Lesson Title	dL Transition	Training Activity	(A)synchronous
Correct Malfunctions on the M4/M16 Series Rifle	Blended/Partial	Procedural	Asynchronous
Perform Natural Point of Aim Techniques	No	Procedural	N/A
Zero an M4/M16-Series Rifle with Optics	Blended/Partial	Procedural	Asynchronous
Set up a Firing Platform	Blended/Partial	Procedural	Asynchronous
Apply Principles of Marksmanship (Firing Positions)	Blended/Partial	Procedural	Asynchronous
Determine the Mean Impact on a Target (Control the Wobble Zone)	No	Procedural	N/A
Perform Point of Aim / Position Firing Techniques	No	Procedural	N/A
Engage targets with an M4/M16-Series Rifle (Time Trials)	No	Procedural	N/A
Transition from One Position to Another	No	Procedural	N/A
Module: Firing from Barricades			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Zero an M249 (SAW) Machine Gun using an AN/PEQ2A and an AN/PVS-14 (NVG PC	Blended/Partial	Procedural	Asynchronous
Zero an M4/M16-Series Rifle using an AN/PEQ2A and an AN/PVS-14	Blended/Partial	Procedural	Asynchronous

Engage Targets with the M4/M16-Series Rifle from Barricade Positions (Night Fire)	No	Procedural	N/A
Engage Targets with the M249 Machine Gun from Barricade Positions (Night Fire)	No	Procedural	N/A
Perform Rapid Magazine Changes	No	Procedural	N/A
Engage Targets with the M4/M16-Series Rifle from Barricade Positions (Day Fire)	No	Procedural	N/A
Engage Targets with the M4/M16-Series Rifle Transitioning from Barricade Positions (D	No Oay Fire)	Procedural	N/A
Engage Targets with the M249 Machine Gun from Barricade Positions	No	Procedural	N/A
Engage Targets with the M249 Machine Gun Transitioning from Barricade Positions	No	Procedural	N/A
Module: Perform Movement with Weapons			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Perform Rapid Magazine Changes	No	Procedural	N/A
Engage Targets with M249 Machine Gun while Moving (Reflexive Fire)	No	Procedural	N/A
Engage Targets with M4/M16 Series Rifle while Moving (Reflexive Fire)	No	Procedural	N/A
Engage Targets with the M249 Machine Gun from Barricade Positions	No	Procedural	N/A
Module: Short Range Marksmanship Time T	Trials		
Lesson Title	dL Transition	Training Activity	(A)synchronous
Perform Rapid Magazine Changes	No	Procedural	N/A
Engage Targets with the M4/M16-Series Rifle from Barricade Positions (Day Fire)	No	Procedural	N/A
Engage targets with an M4/M16-Series Rifle (Time Trials)	No	Procedural	N/A
Engage Targets with the M249 Machine Gun from Barricade Positions	No	Procedural	N/A
Module: Transition between Firing Positions	S		
Lesson Title	dL Transition	Training Activity	(A)synchronous
Perform Magazine Changes (Field Fire)	No	Procedural	N/A

Engage Targets with an M249 Machine Gun from Firing Positions	No	Procedural	N/A
Perform Rapid Magazine Changes (Dry Fire)	No	Procedural	N/A
Perform Strong to Weak Side Side Firing	No	Procedural	N/A
Zero an M249 (SAW) Machine Gun	Blended/Partial	Procedural	Asynchronous
Perform Position Transitions with Rapid Magazine Change	No	Procedural	N/A
Operate an M249 (SAW) Machine Gun (Dry Fire)	No	Procedural	N/A
Perform Rapid Magazine Changes	No	Procedural	N/A
Transfer the Weapon from the Primary Carrying Position to an Alternate Position (Dry Fire	No )	Procedural	N/A

## **Small Arms Weapons Expert**

Module: Administrative			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Non-Academic Subjects for the Small Arms Master Gunner Course	No	Administrative	N/A
Module: Employment of Weapons Systems			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Operate the Borelight	No	Procedural	N/A
"Tactical Employment of the M240B Machine Gun, M249 Squad Automatic Weapon"	Yes	Conceptual	Asynchronous
Module: Maintain Small Arms			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Maintain the M2 .50 Caliber Machine Gun	Blended/Partial	Procedural	Asynchronous
Small Arms Weapons Performance Test	No	Administrative	N/A
Maintain the MK19 Machine Gun	Blended/Partial	Procedural	Asynchronous
Perform Mounting and Dismounting procedures for the M2 .50 Caliber Machine Gun	No	Procedural	N/A

Maintain the M240B Machine Gun	Blended/Partial	Procedural	Asynchronous
Engage Targets with the M240B Machine Gun	No	Procedural	N/A
Perform Mounting and Dismounting Procedures for the MK19 Machine Gun	No	Procedural	N/A
Set Headspace and Timing for the M2 .50 Caliber Machine Gun	No	Procedural	N/A
Small Arms Weapons Performance Test	No	Administrative	N/A
Maintain the M249 Machine Gun (Squad Automatic Weapon - SAW)	Blended/Partial	Procedural	Asynchronous
Module: Training Devices			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Qualify with the AN/PAQ-4C	No	Procedural	N/A
Operate the AN/PVS-7(x)/14	No	Procedural	N/A
Operate the Machine Gun Optic	No	Procedural	N/A
Qualify with the AN/PEQ-2A	No	Procedural	N/A
Qualify with the Close Combat Optic (M68)	No	Procedural	N/A
Operate the Borelight	No	Procedural	N/A
Operate the AN/PVS-7(x)/14	No	Procedural	N/A
Qualify with the Close Combat Optic (M68)	No	Procedural	N/A

# Small Unmanned Aircraft Systems Raven B Master Trainer Course

Module: Administrative

 Lesson Title
 dL Transition
 Training Activity
 (A)synchronous

 Administrative
 No
 Administrative
 N/A

Module: Examination Lesson Title	dL Transition	Training Activity	(A)synchronous
Written Examination I	No	Administrative	N/A
Written Examination I	No	Administrative	N/A
Module: SUAS Master Trainer Training			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Operate FalconView	Blended/Partial	Procedural	Asynchronous
Airspace Management	Blended/Partial	Conceptual	Asynchronous
Emergency Procedures	Yes	Conceptual	Asynchronous
Incident Reporting	Yes	Conceptual	Asynchronous
Mission Planning	Yes	Conceptual	Asynchronous
Raven Manual and Flight Log	Yes	Conceptual	Asynchronous
Operate the SUAS controls and indicators	Blended/Partial	Procedural	Asynchronous
Advanced Flight Operations	Blended/Partial	Procedural	Asynchronous
SUAS Safety and Risk Management	Yes	Conceptual	Asynchronous
Fundamentals of Instruction	Yes	Conceptual	Asynchronous
Mission Planning	No	Administrative	N/A
SUAS Simulator	No	Procedural	N/A
Perform Operator Level Maintenance on the SUAS	No	Procedural	N/A
SUAS Flight Lessons	No	Procedural	N/A
SUAS Range and Bearing Tool	No	Procedural	N/A
Small Unmanned Aircraft Systems (SUAS) Aircrew Training Program (ATP)	Yes	Conceptual	Asynchronous

## **Sniper**

Module: Organization, Use, and Employment	t of Snipers		
Lesson Title	dL Transition	Training Activity	(A)synchronous
Tracking and Countertracking Class	Blended/Partial	Procedural	Asynchronous
SERE Planning and Survival Kit Class	Blended/Partial	Procedural	Asynchronou
Countersniper Operations Class	Blended/Partial	Procedural	Asynchronou
Fundamentals of Reconnaissance Class	Yes	Conceptual	Asynchronous
"Organization, Use, Command and Control, and Employment of Snipers"	Blended/Partial	Procedural	Asynchronous
Module: Alternate Firing Positions			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Alternate Firing Positions Class	Blended/Partial	Procedural	Asynchronous
Alternate Firing Positions Practical Exercise	No	Procedural	N/A
Module: Angle Firing			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Angle Firing Class	Blended/Partial	Procedural	Asynchronous
Module: Elevation and Windage Holdoff			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Elevation and Windage Hold off Practical Exercise	No	Procedural	N/A
Elevation and Windage Hold Off Class	Blended/Partial	Procedural	Asynchronous
Module: Field Fire M24 SWS			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Sniper Marksmanship Record Fire 1	No	Procedural	N/A
Field Fire Unknown Distance Targets with M24 SWS	No	Procedural	N/A
Spotter Shoot Practical Exercise	No	Procedural	N/A

Zero, Confirm and Group M24 SWS with M3A	No	Procedural	N/A
Sniper Marksmanship Record Fire 1	No	Procedural	N/A
Module: Final Shot			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
N/A	Final Shot	No	Procedural
Module: Fundamentals of Sniper Marksman	ship		
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
"Internal, External, and Terminal Ballistics Class"	Blended/Partial	Procedural	Asynchronous
Introduction to M-24 Sniper Weapon System Class	Blended/Partial	Procedural	Asynchronous
Maintainence of the M-24 Sniper Weapon System Class and PE	Blended/Partial	Procedural	Asynchronous
Fundamentals of Marksmanship Class and Practical Exercise	No	Procedural	N/A
Module: Ghillie Suit Construction			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Ghillie Suit Construction Class	Blended/Partial	Procedural	Asynchronous
Ghillie Suit Construction Class  Camouflage and Concealment Class	Blended/Partial	Procedural Procedural	Asynchronous  Asynchronous
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Camouflage and Concealment Class  "Selection, Construction and Occupation of Sniper Positions Class and	Blended/Partial	Procedural	Asynchronous
Camouflage and Concealment Class  "Selection, Construction and Occupation of Sniper Positions Class and Practical Exercise"	Blended/Partial Blended/Partial	Procedural Procedural	Asynchronous Asynchronous
Camouflage and Concealment Class  "Selection, Construction and Occupation of Sniper Positions Class and Practical Exercise"  Ghillie Suit Inspections and Practical Exercise	Blended/Partial Blended/Partial	Procedural Procedural	Asynchronous Asynchronous
Camouflage and Concealment Class  "Selection, Construction and Occupation of Sniper Positions Class and Practical Exercise"  Ghillie Suit Inspections and Practical Exercise  Module: History Of Snipers	Blended/Partial Blended/Partial No	Procedural Procedural Procedural	Asynchronous  Asynchronous  N/A
Camouflage and Concealment Class  "Selection, Construction and Occupation of Sniper Positions Class and Practical Exercise"  Ghillie Suit Inspections and Practical Exercise  Module: History Of Snipers Lesson Title	Blended/Partial Blended/Partial No dL Transition	Procedural Procedural Procedural Training Activity	Asynchronous  Asynchronous  N/A  (A)synchronous
Camouflage and Concealment Class  "Selection, Construction and Occupation of Sniper Positions Class and Practical Exercise"  Ghillie Suit Inspections and Practical Exercise  Module: History Of Snipers  Lesson Title  History of Snipers	Blended/Partial Blended/Partial No dL Transition	Procedural Procedural Procedural Training Activity	Asynchronous  Asynchronous  N/A  (A)synchronous

Keep In Memory System (KIMS) Class	Yes	Conceptual	Asynchronous
Module: M107			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Sniper Marksmanship Record Fire 4	No	Procedural	N/A
Field Fire with LRSR	No	Procedural	N/A
Zero M107 LRSR	No	Procedural	N/A
Introduction to the LRSR Class	Blended/Partial	Conceptual	Asynchronous
Maintainence M107 LRSR Class	Blended/Partial	Procedural	Asynchronous
Sniper Marksmanship Record Fire 4	No	Procedural	N/A
Module: Marksmanship Under Limited Visi	bility		
Lesson Title	dL Transition	Training Activity	(A)synchronous
Sniper Marksmanship Record Fire 3	No	Procedural	N/A
Field Fire with M24 Sniper Weapon System During Limited Visibility	No	Procedural	N/A
Zero and Confirm PVS 10	No	Procedural	N/A
AN/PVS-10 Class	No	Procedural	N/A
Alternate Firing Positions Field Fire with M24 Sniper Weapon System During Limited Visibility	Blended/Partial	Procedural	Asynchronous
Sniper Marksmanship Record Fire 3	No	Procedural	N/A
Module: Moving Targets			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Sniper Marksmanship Record Fire 2	No	Procedural	N/A
Sniper Marksmanship Record Fire 2	No	Procedural	N/A
Field Fire Moving Targets with M24 SWS	No	Procedural	N/A
Moving Targets Class	No	Procedural	N/A

Module: Non Academic Hours Sniper School	ol		
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Army Fitness Physical Test	No	Administrative	N/A
Army Fitness Physical Test	No	Administrative	N/A
Module: Pistol			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Pistol Class	Blended/Partial	Procedural	Asynchronous
Pistol Qualification	No	Administrative	N/A
Pistol PMI and Live Fire	No	Procedural	N/A
Pistol Qualification	No	Procedural	N/A
Pistol Room Clearing	No	Procedural	N/A
Module: Range Estimation			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Range Estimation Testing	No	Administrative	N/A
Range Estimation Practical Exercise	No	Administrative	N/A
Range Estimation Class	No	Procedural	N/A
Range Estimation Testing	No	Administrative	N/A
Module: Semi Automatic Sniper System			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Field Fire with Semi Automatic Sniper System	No	Procedural	N/A
Introduction to the Semi Automatic Sniper System Class	Blended/Partial	Conceptual	Asynchronous
Sniper Marksmanship Record Fire 5	No	Procedural	N/A
Zero and Grouping Exercise XM110 Semi Automatic Sniper System	No	Procedural	N/A

Maintainence Semi Automatic Sniper System Class	Blended/Partial	Procedural	Asynchronous
Sniper Marksmanship Record Fire 5	No	Procedural	N/A
Module: Sketches			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Field Sketch Practical Exercises	Blended/Partial	Procedural	Asynchronous
"Field Sketch, Range Card and Logbook Class"	Blended/Partial	Procedural	Asynchronous
Field Sketch Testing	No	Administrative	N/A
Module: Sniper In Urban Operations			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Urban PE	No	Procedural	N/A
Urban Alts PE	No	Procedural	N/A
Urban Class	No	Procedural	N/A
Module: Sniper Sustainment Program			
Lesson Title	dL Transition	<b>Training Activity</b>	(A)synchronous
Sniper Sustainment Program	No	Procedural	N/A
Module: Sniper Team Culmination			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Sniper Team Culmination	No	Procedural	N/A
Module: Stalking			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Stalking Class	Blended/Partial	Procedural	Asynchronous
Stalking Practical Exercise	No	Procedural	N/A
Concealment Exercise	No	Procedural	N/A

Stalking Testing	No	Administrative	N/A
Stalking Testing	No	Administrative	N/A
Module: Target Detection Lesson Title	dL Transition	Training Activity	(A)synchronous
Foreign Weapons Class	Blended/Partial	Conceptual	Asynchronous
Target Detection and Selection Class	Blended/Partial	Procedural	Asynchronous
Target Detection and Selection Testing	No	Administrative	N/A
Target Detection and Selection Testing	No	Administrative	N/A
Target Detection and Selection Practical Exercises	Blended/Partial	Procedural	Asynchronous
Module: Written Examinations			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Written Examinations	No	Administrative	N/A
Written Examinations	No	Administrative	N/A

### **Sniper Employment Leader Course**

Module:	Administrative			
<b>Lesson Title</b>		dL Transition	<b>Training Activity</b>	(A)synchronous
Administrative	e Subjects	No	Administrative	N/A
Module:	Sniper Employment			
<b>Lesson Title</b>		dL Transition	<b>Training Activity</b>	(A)synchronous
Issue Operation	ons Order (Offense - Student)	Blended/Partial	Social	Synchronous
Employ Snipe	rs for a Raid	Blended/Partial	Procedural	Asynchronous
Employ Snipe	rs in Offensive Operations	Blended/Partial	Procedural	Asynchronous

Employ Snipers in Defensive Operations	Blended/Partial	Procedural	Asynchronous
Prepare an Operations Order (Counter-Sniper)	Yes	Procedural	Asynchronous
Issue Operations Order (Counter-Sniper - Student)	Blended/Partial	Social	Synchronous
Employ Snipers for a Precision Ambush	Blended/Partial	Procedural	Asynchronous
Determine targets within your sector of fire	Yes	Conceptual	Asynchronous
Perform Duties as the Sniper Employment Leader	No	Procedural	N/A
Employ Snipers during SASO	Blended/Partial	Procedural	Asynchronous
Employ Snipers during Urban Operations	Blended/Partial	Procedural	Asynchronous
Employ Snipers During Counter-Sniper Operations	Blended/Partial	Procedural	Asynchronous
Prepare an Operations Order (Offense)	Yes	Procedural	Asynchronous
Module: Stalking			
Lesson Title	dL Transition	Training Activity	(A)synchronous
Lesson Title  Observe Stalking Techniques	dL Transition Yes	Training Activity  Conceptual	(A)synchronous  Asynchronous
Observe Stalking Techniques			
Observe Stalking Techniques  Module: Sustainment Training	Yes	Conceptual	Asynchronous
Observe Stalking Techniques  Module: Sustainment Training  Lesson Title	Yes  dL Transition	Conceptual  Training Activity	Asynchronous (A)synchronous
Observe Stalking Techniques  Module: Sustainment Training  Lesson Title  Current Sniper/Sniper-Defeat Issues	Yes  dL Transition  Yes	Conceptual  Training Activity  Conceptual	Asynchronous  (A)synchronous  Asynchronous
Observe Stalking Techniques  Module: Sustainment Training Lesson Title  Current Sniper/Sniper-Defeat Issues  Develop Sniper Sustainment Training	Yes  dL Transition  Yes	Conceptual  Training Activity  Conceptual	Asynchronous  (A)synchronous  Asynchronous
Observe Stalking Techniques  Module: Sustainment Training Lesson Title  Current Sniper/Sniper-Defeat Issues  Develop Sniper Sustainment Training  Module: Weapons Training	Yes  dL Transition  Yes  Yes	Conceptual  Training Activity  Conceptual  Conceptual	Asynchronous  (A)synchronous  Asynchronous  Asynchronous
Observe Stalking Techniques  Module: Sustainment Training Lesson Title  Current Sniper/Sniper-Defeat Issues  Develop Sniper Sustainment Training  Module: Weapons Training Lesson Title	Yes  dL Transition  Yes  Yes  dL Transition	Conceptual  Training Activity  Conceptual  Conceptual  Training Activity	Asynchronous  (A)synchronous  Asynchronous  (A)synchronous
Module: Sustainment Training Lesson Title Current Sniper/Sniper-Defeat Issues Develop Sniper Sustainment Training Module: Weapons Training Lesson Title Maintain M-24 Weapon System	Yes  dL Transition  Yes  Yes  dL Transition  Blended/Partial	Conceptual  Training Activity  Conceptual  Conceptual  Training Activity  Procedural	Asynchronous  (A)synchronous  Asynchronous  (A)synchronous  (A)synchronous

Maintain the M107 Long Range Sniper Rifle	Blended/Partial	Procedural	Asynchronous
Plot the Ballistics of the M24 Weapon System	Yes	Conceptual	Asynchronous
Urban Operations	No	Procedural	N/A
Call for Indirect Fire	Blended/Partial	Procedural	Asynchronous
Interact with News Media	Yes	Conceptual	Asynchronous
Troop Leading Procedures	Yes	Conceptual	Asynchronous
Convoy Live Fire Exercise	No	Procedural	N/A
Process Enemy Prisoner of War (EPW) / Civilian Internee (CI) at a Collecting	Blended/Partial	Procedural	Asynchronous
Point or Holding			
Point or Holding  Module: U. S. Weapons Training			
•	dL Transition	Training Activity	(A)synchronous
Module: U. S. Weapons Training	dL Transition  Blended/Partial	Training Activity  Procedural	(A)synchronous Asynchronous
Module: U. S. Weapons Training Lesson Title U.S. Weapons Training (M203 Grenade			
Module: U. S. Weapons Training Lesson Title  U.S. Weapons Training (M203 Grenade Launcher)	Blended/Partial	Procedural	Asynchronous
Module: U. S. Weapons Training  Lesson Title  U.S. Weapons Training (M203 Grenade Launcher)  U.S. Weapons Training (Hand Grenades)	Blended/Partial Blended/Partial	Procedural Procedural	Asynchronous Asynchronous
Module: U. S. Weapons Training Lesson Title  U.S. Weapons Training (M203 Grenade Launcher)  U.S. Weapons Training (Hand Grenades)  U.S. Weapons Training (M240B Machine Gun)  U.S. Weapons Training (M249 Machine Gun -	Blended/Partial Blended/Partial Blended/Partial	Procedural Procedural	Asynchronous Asynchronous